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6	CSEA INTERVIEW
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12	GOVERNOR GEORGE PATAKI
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16	Thursday, November 12, 2009
17	New York City, New York
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L	THE INTERVIEWER: Okay. For the
2	record, we're sitting here in New York City on
3	Thursday, the 12th of November in 2009 and we're
ļ	very grateful to Governor George Pataki for taking
5	some time to talk with us for the CSEA 100 Project
5	So, Governor, thank you very much.
7	GOVERNOR PATAKI: Well, thank you.
3	I'm looking forward to the opportunity.
)	THE INTERVIEWER: Great. You know,

- GOVERNOR GEORGE PATAKI 10 my typical first question, and you've already kind
- 11 of jumped into it in our conversation, is to ask
- 12 people about when they first became aware of an
- organization called CSEA, so I wonder if you 13
- would --14

- 15 GOVERNOR PATAKI: You know --
- 16 THE INTERVIEWER: -- tell us that.
- 17 GOVERNOR PATAKI: -- I remember very
- well when I first became aware of the CSEA and it 18
- was when I first started as a staffer with Senator 19
- Bernie Gordon from my home town of Peekskill, and I
- was very close to him. We had grown up in a small
- town together. He was chairman of the Judiciary 22
- Committee and I was one of his counsel, and he was 23
- running for re-election and he was going down to

- 1 meet the CSEA to ask for their endorsement for
- re-election and he said, "Pataki, why don't you
- come along. You know, you might wanna do something 3
- politically some day and it wouldn't hurt." 4
- 5 And I had known State workers and
- had tremendous respect for State workers since I 6
- was a little kid, and I grew up in a very rural 7
- background on a farm, and that farm was alongside a
- State highway that the State had actually taken
- from my grandparents for -- by eminent domain and 10
- we used to have our cows go out on the side of the
- 12 highway and I know this sounds strange, but -- and
- the State worker, and I'll never forget. I was
- like seven or eight years old. His name was
- Charlie -- and he said, "Why don't you let the cows
- stay off for a while and when I come by to do my 16
- 17 job I'll use this sickle thing and I'll cut it and
- 18 you can have the hay.
- 19 And so for the next couple of years,
- 20 you know, we'd always -- my grandfather and
- 21 father'd have me out there with a rake after
- 22 Charlie from the State had cut the grass, getting Page 2

- 23 the hay for the cows, and I just remember. I had
- 24 so much respect for him because he worked very

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- 1 hard, he was doing my family a favor that was not
- 2 at all in any way inconsistent with his job with
- 3 the State, and the only thing he ever wanted was a
- 4 glass of water on a hot day, and since I was a
- 5 little kid that memory has stayed with me.
- And then when I went down for the
- 7 endorsement meeting with Senator Gordon, you know.
- B I didn't know what to expect. I had not been
- 9 involved in politics, certainly not at that level,
- 10 and I just saw the people and they were my
- 11 neighbors, they were the parents of my friends,
- 12 they were just really good people who did their job
- 13 with a great deal of pride, and I immediately felt
- 14 a strong connection to those workers, having come
- 15 from a working-class background.
- 16 THE INTERVIEWER: Sure. Now when
- 17 you were in the Legislature, what was your
- 18 relationship like? You kinda continued this whole
- 19 set of town meetings and that kind of thing with
- 20 CSEA folks?

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- 21 GOVERNOR PATAKI: Oh, yeah. I
- 22 continued to work with -- not so much State people,
- 23 but my local people. I was a very active local, in
- 24 my district, and I would work with the local

- 1 officials and I'd work with the different union
- 2 groups, and I always had a good relationship with
- 3 them and always tried to be respectful and see
- 4 where we could find common ground. Sometimes I
- 5 could support the issues, sometimes I couldn't, but
- 6 that's the nature of the democratic system.
- 7 THE INTERVIEWER: Sure. When you

- 8 first ran for Governor in 1994 --
- 9 GOVERNOR PATAKI: M-m h-m-m.
- 10 THE INTERVIEWER: -- what do you
- 11 remember about CSEA's role in that campaign?
- 12 GOVERNOR PATAKI: You know, I'm a
- 13 Republican, so everybody had told me, oh, you gotta
- 14 be very suspicious of --
- THE INTERVIEWER: M-m h-m-m.
- 16 GOVERNOR PATAKI: -- the State
- 17 unions and everything, but I also had my own family
- 18 background. I was a life member of the
- 19 International Brotherhood of Firemen & Oilers and
- 20 my grandfather was a strong union man, so when I
- 21 went in I honestly didn't know what to expect, but
- 22 what I found was a very fair and open-minded group
- 23 of people who wanted to hear me out and wanted to
- 24 give me a chance, and wanted to hear the criticism
- 1 I had of the prior administration and what I
- 2 thought.

- 3 And at the end the CSEA decided to
- 4 stay neutral which, for me, was a tremendous
- 5 victory, and I just was very pleased with the
- 6 reception; that people were open-minded, they were
- 7 fair, they listened and they gave me a chance, and
- 8 that's something that will always stay with me.
- 9 THE INTERVIEWER: There was a very
- 10 interesting situation when you first became
- 11 Governor because you had run on a platform of
- 12 downsizing the State work force and --
- GOVERNOR PATAKI: Uh-huh, uh-huh.
- 14 THE INTERVIEWER: -- trying to cut
- 15 government, and so there was sort of a contentious
- 16 relationship publicly with CSEA, in particular over
- 17 some public policy decisions, yet there was also a
- 18 contract that was coming up for renewal and on a
- 19 very pragmatic level you were working with the
- 20 union trying to come to some conclusion.

- 21 Could you talk a little bit about
- 22 the --

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- 23 GOVERNOR PATAKI: Yeah. You know, I
- 24 think there's always inherent tension between the

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- 1 executive who has an obligation to all of the
- 2 people of the State and the leaders who represent
- 3 the workers of the State because their obligation
- 4 is to try to get the best possible contract for
- 5 their workers and, of course, there's tension and,
- 6 of course, there's gonna be battles.
- 7 But so long as you keep talking, so
- 8 long as you respect and listen to each other, I'm a
- 9 great believer that you can always find common
- 10 ground and, in fact, the State was broke. In fact
- 11 we needed dramatically to lower the tax burden or
- 12 we weren't going to have any private sector jobs,
- 13 and without private sector jobs you didn't have the
- 14 revenue to pay the public employees, and I made
- 15 that case as strongly as I could. We had our
- 16 battles, but at the end were able to find common
- 17 ground and achieve a decent contract.
- 18 And over the time I was Governor we
- 19 reduced the State work force significantly, but we
- 20 had almost no layoffs, because we -- I would just
- 21 explain, you know: Look, we cannot sustain this
- 22 level of work force. We're gonna have to reduce
- 23 it. How can we do it? And we'd work together,
- 24 things like early retirement incentives or a hard

- 1 hiring freeze where we didn't replace people as
- 2 opposed to mass layoffs, and throughout my entire
- 3 time it wasn't easy but we were able to reduce the
- 4 size of the State work force in a way that resulted
- 5 in virtually no layoffs, and that's a tribute to

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GOVERNOR GEORGE PATAKI
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- 6 the flexibility that the union leadership showed
- 7 and my team's willingness to listen and to work
- 8 together.
- 9 THE INTERVIEWER: Even apart from
- 10 the role of the union in that relationship, I
- 11 wonder if you would just talk a little bit about
- 12 the challenge for a Governor where you're trying to
- 13 lead the State --
- 14 GOVERNOR PATAKI: M-m h-m-m.
- 15 THE INTERVIEWER: -- you have public
- 16 policy objectives --
- 17 GOVERNOR PATAKI: M-m h-m-m.
- 18 THE INTERVIEWER: -- but to that
- 19 State work force you're the boss.
- 20 GOVERNOR PATAKI: Right.
- 21 THE INTERVIEWER: So it's a very
- 22 different --

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- 23 GOVERNOR PATAKI: Right.
- 24 THE INTERVIEWER: -- relationship.

- 1 GOVERNOR PATAKI: That's right, and
- 2 you are the Executive, you're the one who proposes
- 3 the budget and negotiates the contracts that they
- 4 have to live under, and it inherently does create
- 5 tension. It's the same as -- maybe not exactly the
- 6 same, but it's analogous to when the Governor has
- 7 to deal with local governments. You know, you want
- 8 to accomplish the same thing. They want more from
- 9 the State and the State oftentimes is not in a
- 10 position where you can give them more, so it can be
- 11 very challenging and it was lots of times, but so
- 12 long as you stay open-minded and talk, I always
- 13 believe you can find common ground and most of the
- 14 time we were able to do that.
- 15 THE INTERVIEWER: It seemed during
- 16 your first term that there was an evolving
- 17 relationship with CSEA to the point where in your
- 18 second term CSEA actually endorsed you --

19	GOVERNOR PATAKI: Right.
20	THE INTERVIEWER: for
21	re-election. I wonder if you would talk about how
22	that change occurred and what your memories of
23	it
24	GOVERNOR PATAKI: You know, when I

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- 1 first got elected people understandably didn't know
- 2 me, and I ran as a strong fiscal conservative as I
- 3 believed that we had to lower the tax burden and
- 4 reduce the size of the government, so there was a
- 5 great deal of skepticism among the public employees
- 6 and the public work force, and those first couple
- 7 of years were very difficult.
- 8 You know, everyone knows I'm very
- 9 committed to the environment and to open space. I
- 10 cut those programs. I wanted to do more to help
- 11 education. I cut education programs. But what I
- 12 said the whole way through is we have got to get a
- 13 strong private economy so we can generate the
- 14 revenues so we can do these programs, and as the
- 15 revenues do come back, as the private sector jobs
- 16 do come back, we will look to work with you to see
- 17 how we can work cooperatively and build from where
- 18 we are.

- 19 And, you know, as I said, there was
- 20 a lot of skepticism at first and I understand that
- 21 skepticism, but the whole way through I tried to
- 22 keep my word, and when the opportunity existed to
- 23 do something positive and cooperative with the
- 24 public employees, more often than not we were able

- 1 to do that, so we went through our difficult
- 2 periods but it was always with the understanding
- 3 that I believed it was necessary to go through

- 4 those difficult periods so we could work together
- 5 going forward.
- 6 THE INTERVIEWER: Sure. Now in 1999
- 7 there was sort of an unprecedented thing that
- 8 happened and that was that CSEA State employees
- 9 rejected a tentative agreement --
- 10 GOVERNOR PATAKI: M-m h-m-m,
- 11 m-m h-m-m.
- 12 THE INTERVIEWER: -- with the State
- 13 and it set off about a year-long very contentious,
- 14 public fight with your administration. I wonder if
- 15 you would talk about what you remember from that
- 16 time.
- 17 GOVERNOR PATAKI: Oh, that was a
- 18 tremendous battle. You know, it was very
- 19 disappointing when the workers voted down the
- 20 contract we had negotiated, and that just put us
- 21 all in a tough position. You know, I didn't want
- 22 to be in a position where the State would reach a
- 23 final deal and then have to go beyond that final
- 24 deal, particularly as it appeared to me that the
- 1 economy was going to be slowing down.
- 2 And, of course, the union leadership
- 3 understood that the workers had rejected the deal
- 4 and had to get something better, so it made it
- 5 extraordinarily difficult and we had a very tough
- 6 year and we both stuck to our guns and held true to
- 7 our principles and it was -- it was very
- 8 challenging for all of us, but I think one of the
- 9 reasons for all the difficulties we were able to
- 10 get through it is I always respected the State
- 11 workers and their leadership and whenever there
- 12 would be -- the press would ask me, well, you know,
- 13 you had this battle going on, I would always start
- 14 right out by saying our State workers are the best
- 15 in the country. I have enormous respect for them
- 16 and I hope we can reach an agreement, but it has to Page 8

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- 17 be within the fiscal realities that the State can
- 18 afford.
- 19 And I think the whole way through
- 20 the union leadership and the workers understood
- 21 that it wasn't that I was trying to do something
- 22 against their interests. I was just looking at the
- 23 bigger picture, so as hard as the State workers and
- 24 the union leaders fought, I think they respected

- 1 the fact that this was nothing other than a
- 2 difference -- a legitimate and honest difference as
- 3 to what was necessary to move the State forward.
- 4 THE INTERVIEWER: Well, I want to
- 5 talk a little bit about the public confrontation
- 6 over that, but I know that when we had Linda Angelo
- 7 in to do the interview, who was your --
- 8 GOVERNOR PATAKI: Yes, my labor --
- 9 THE INTERVIEWER: -- the Governor's
- 10 Office of Employee Relations --
- 11 GOVERNOR PATAKI: Right.
- 12 THE INTERVIEWER: At the time, she
- 13 said that there was always very good back channel
- 14 communications --
- 15 GOVERNOR PATAKI: Absolutely.
- 16 THE INTERVIEWER: -- going on
- 17 between the Administration and CSEA throughout that
- 18 whole time.

- 19 GOVERNOR PATAKI: Absolutely. We
- 20 always talked and we always, I think, respected the
- 21 concerns that the other side had and, you know, you
- 22 can have difficult times and real challenges, and
- 23 we sure did for over a year there, but it doesn't
- 24 mean that you should treat the other side as being

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GOVERNOR GEORGE PATAKI
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- 2 parties had to act in what they saw as the
- 3 interest -- in my case, for the entire State and
- 4 the taxpayers, and the CSEA leaders view in the
- 5 interest of their workers and ultimately we got it
- 6 done.
- 7 THE INTERVIEWER: Well, what CSEA
- 8 ended up doing in that fight was dogging you all
- 9 across the state.
- 10 GOVERNOR PATAKI: Yes.
- 11 THE INTERVIEWER: We would show up
- 12 sometimes a little more vocally, sometimes just a
- 13 little more visibly.
- 14 GOVERNOR PATAKI: Oh, I had pickets
- 15 everywhere. I had pickets everywhere I went.
- 16 THE INTERVIEWER: We even -- I think
- 17 we even had an AFSCME contingent when you went out
- 18 to Montana --
- 19 GOVERNOR PATAKI: Yes.
- THE INTERVIEWER: -- show up.
- 21 GOVERNOR PATAKI: I remember when I
- 22 went out to Montana meeting with the workers out
- 23 there and going over to shake their hands and
- 24 thinking, these are the most polite picketers I've
- 1 ever been with -- (laughter) -- in my life.
- THE INTERVIEWER: That's it. And we
- 3 also had a mascot for that campaign called "Peanut
- 4 Man." I wonder if you --
- 5 GOVERNOR PATAKI: Right.
- 6 THE INTERVIEWER: I wonder if you
- 7 would remember --
- 8 GOVERNOR PATAKI: I did. I do.
- 9 And, you know, to be perfectly honest, it didn't
- 10 bother me. It really didn't bother me because the
- 11 CSEA and the union leadership were doing what they
- $12\,\,$ thought they had to do, and it was never where, you
- 13 know, members were tryin' to disrupt a public
- 14 meeting or prevent me from speaking. They were $$\operatorname{\textsc{Page}}\xspace\xspace 10$$

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- 15 very vocal, they were very present everywhere, but
- 16 that's fine. You know, that's part of the
- 17 give-and-take of democracy and that's part of the
- 18 natural difference of opinions that people with
- 19 different views are going to have.
- 20 And so long as you can respect each
- 21 others differences, there's nothing wrong with it
- 22 and, you know, I'd almost every chance where I
- 23 would land somewhere or drive somewhere and the
- 24 pickets would be there, I'd go over and shake hands

- 1 and say hello, and the people were respectful.
- 2 They weren't supportive, but they were respectful,
- 3 and they understood that I respected them and
- 4 somehow for all the difference we would ultimately
- 5 get through it.
- 6 THE INTERVIEWER: Now, this all sort
- 7 of came to a head with your State of the State
- 8 address in 2000 where there were about 20,000 State
- 9 employees out surrounding the Capitol and you had
- 10 all kinds of troopers out there --
- 11 GOVERNOR PATAKI: Oh, I remember
- 12 that very well.

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- 13 THE INTERVIEWER: -- the grounds,
- 14 and kind of a real media circus --
- 15 GOVERNOR PATAKI: It sure was.
- 16 THE INTERVIEWER: What do you
- 17 remember about that day.
- 18 GOVERNOR PATAKI: I remember --
- 19 obviously I remember that day and I do remember the
- 20 thousands, the tens of thousands of protesters and,
- 21 again, it didn't bother me. It's the nature of
- 22 democracy that, you know, you had the State workers
- 23 who hadn't had a contract, you had me speaking who
- 24 was holding firm against their contract demands,

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- 1 and that's part of democracy. And, you know, my
- 2 security guys were all worried, you know. My
- 3 goodness, we had all this going on. I was never
- 4 worried 'cause I knew that this -- these were
- 5 people expressing their viewpoint, expressing their
- 6 displeasure with my stance in the negotiation, but
- 7 they had their right and it truly didn't bother me
- 8 because, you know, I was the Governor.
- 9 But I've been in the minority. I've
- 10 been in a position where I disagree with people who
- 11 are in power and have a position different from
- 12 mine, and I never had qualms about standing up and
- 13 expressing my disagreement with those in power, so
- 14 I didn't have any problems with the CSEA and the
- 15 State workers standing up and expressing their
- 16 disagreement with my principles, and it was
- 17 actually pretty good training because a few years
- 18 later I think we had 37-, 38,000 protesters at the
- 19 Capitol one day from the SEIU, and I had been
- 20 through some similar things, so that was another
- 21 experience that I actually thought was a testament
- 22 to the strength of our democracy as opposed to any
- 23 real crisis.
- 24 THE INTERVIEWER: Well, this is sort

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- 1 of an aside, but I've always thought that part of
- 2 the reason there was such a police presence for
- 3 that demonstration was that the Amadeau Dealo
- 4 (phonetic) trial was going to be taking place --
- 5 GOVERNOR PATAKI: Yeah.
- 6 THE INTERVIEWER: -- in Albany the
- 7 following week, and that this was almost like a dry
- 8 run for the security forces.
- 9 GOVERNOR PATAKI: Yeah, and I -- you
- 10 know, the one thing that did upset me was such
- 11 omnipresent security because I know the State
- 12 workers. I don't know 'em all, obviously, and I Page 12

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- 13 knew they were going to be vocal and expressive,
- 14 that they disagreed with me, but I also knew that
- 15 they weren't going to be violent and they weren't
- 16 going to try and be disruptive, and they weren't.
- 17 And that's -- it's a test of our freedom and our
- 18 democracy, and I think that both sides came through
- 19 that test very well, and as I expected.
- 20 THE INTERVIEWER: That
- 21 demonstration was --
- 22 GOVERNOR PATAKI: You know,
- 23 actually, I think back on this and I think it was
- 24 just tremendous. I really did. You know, that

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- 1 both sides had sufficient confidence in their
- 2 position to be vocal and outspoken and yet, as you
- 3 said earlier, the whole way through we were able to
- 4 talk, we were able to seek common ground. We
- 5 didn't find it for a long, long time and had
- 6 respect for each other's positions.
- 7 And, you know, sometimes people
- 8 shout at each other but they don't listen.
- 9 Sometimes people have differences of opinion and
- 10 they end up hating each other. You look at the
- 11 politics in Washington today and it's just so
- 12 divisive. For all the demonstrations and
- 13 differences it never got that way. You know, there
- 14 never was a time when we couldn't talk. There
- 15 never was a time when we couldn't understand the
- 16 other side's position, and I think it's a tribute
- 17 to our State workers, to the CSEA leadership and to
- 18 New York.
- 19 THE INTERVIEWER: Well, that
- 20 demonstration really was sort of a head to this
- 21 whole confrontation because shortly thereafter an
- 22 agreement was reached that was ratified by the
- 23 membership, and it also led to some very meaningful
- 24 reforms for State employees of the Pension System

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1 and was tied at least in some way to establishing a
    COLA for the --
                   GOVERNOR PATAKI: Yeah.
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                  THE INTERVIEWER: -- Pension System.
                   GOVERNOR PATAKI: You know, I always
    believed in that, from the time I was a legislator,
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    and I can remember, not CSEA, but I remember my
    junior high school teacher who I just loved coming
    up when I was in the State Assembly and showing me
    his retirement check, and it was less than $100 a
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   week, and here's a guy who had spent 40 years
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12
    helping the young people of our state to get
    educated, and at the time he retired he had a
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    respectable pension, but with inflation over the
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    years it had -- it meant that his pension was
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    essentially meaningless.
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                   And my father worked in the post
   office and retired from the post office and they
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    had that inflation adjustment, so I always thought
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   it was the right thing and a fair thing to do so
   long as it was consistent with the finances in the
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    Pension System, and the Pension System was in fact
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    not just fully funded, but more than fully funded,
    so that I thought it was the right thing to do for
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- 1 those who spend their lives working in a capacity
- to help the people of our state, and it was also
- 3 fiscally appropriate to do given the finances of
- 4 the State.
- 5 THE INTERVIEWER: Well, again, to
- 6 give some credit where credit is due, this was
- 7 something that the public employee unions had been
- 8 working on for about --
- 9 GOVERNOR PATAKI: For a long time.
- THE INTERVIEWER: It was achieved Page 14

- 11 while --12
- GOVERNOR PATAKI: Yes.
- 13 THE INTERVIEWER: -- you were
- 14 Governor, and I just wonder if you remember how
- 15 that came together because it's always difficult to
- 16 bring many disparate parties together in something
- 17 as complex --
- 18 GOVERNOR PATAKI: You know, I
- 19 don't --
- 20 THE INTERVIEWER: -- as the pension
- 21 plan.

- 22 GOVERNOR PATAKI: -- remember the
- 23 details as to how that happened, but I do know
- 24 something from my time in the Legislature. I

- 1 thought it was the right thing to do so long as the
- 2 State could afford it. And, you know, back at that
- 3 point we had many years where the State workers got
- 4 zero increases in the contract and, you know, the
- 5 State workers had given up a lot to help us get
- 6 through very difficult financial times and the
- 7 State was doing well at that point.
- 8 And I thought it was both
- 9 financially prudent and the right thing and I know
- 10 I met with a number of the different leaders of the
- 11 public employee unions who -- with whom I always
- 12 had a respectful dialogue, and we were able in the
- 13 context of a good State budget and a good contract
- 14 with the public employes and other reforms that
- 15 were made to be able to do this and I'm proud of
- 16 that.
- 17 THE INTERVIEWER: Let me just shift
- 18 gears quickly because I don't want to monopolize
- 19 your time, but obviously one of the most
- 20 significant events in all of our lifetimes was
- 21 September 11, 2001.
- 22 GOVERNOR PATAKI: Right.

24 all of those who lost their lives, there were 44

1 State employees --

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- 2 GOVERNOR PATAKI: Yes.
- 3 THE INTERVIEWER: -- working in
- 4 offices there and I wonder if you would talk a
- 5 little bit about that experience.
- GOVERNOR PATAKI: You know,
- 7 September 11th, obviously, was a horrendous day
- 8 (phone ringing) for all of us and will always --
- 9 (Off the record discussion as phone
- 10 was answered.)
- 11 THE INTERVIEWER: We're just gonna
- 12 talk a little bit about September 11th.
- 13 GOVERNOR PATAKI: Yeah. Obviously
- 14 none of us will ever forget that tragic day and the
- 15 police officers, the firefighters, the EMTs, were
- 16 just unbelievably courageous, but so were all New
- 17 Yorkers and so were all the people who were there.
- 18 And we lost people from the Banking Department, we
- 19 lost people from Tax & Finance and we had very
- 20 emotional memorial services over the course of the
- 21 next few weeks for them.
- 22 But what was really inspiring to me
- 23 every single day from September 11th on was how
- 24 people, for all their pain and all the sense of

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- 1 loss, just kept understanding the need to keep
- 2 doing what they had to do to bring us together and
- 3 bring us through. A lot of people don't realize,
- 4 but the Banking Department not only lost people,
- 5 but was -- lost its offices and lost everything,
- 6 and the stock markets were down, the Mercantile
- 7 Exchange was down and we were facing a potential
- 8 financial risk to the banking system.

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	GOVERNOR GEORGE PATAKI
9	And that day the State Banking
10	Department workers pulled themselves together and
11	were working out of temporary offices and dealing
12	with true emergencies where you needed to move
13	billions of dollars to keep the financial system
14	going and they just understood, for all the loss,
15	the magnitude of the importance of their job and
16	they did it and that was true of all the State
17	workers.
18	And it wasn't just doing their job.
19	If it took to midnight, they were there. And not
20	just the Banking Department, but all the State
21	workers, and I just to this day, you know, I
22	have tremendous sadness and I always will about

23 September 11th, but I also have tremendous pride in

1 You know, you've seen in other

- 2 catastrophes where people and governments have
- 3 fallen apart. We didn't. We came together, and we
- 4 came together in a way that was critical for not
- 5 just our state, but our country.
- 6 THE INTERVIEWER: And I know it
- 7 didn't really get a lot of attention but you were
- 8 very much in personal contact with a lot of State
- 9 employees and literally went to --
- 10 GOVERNOR PATAKI: Absolutely.
- 11 THE INTERVIEWER: -- went to talk
- 12 with them and, you know, understand what challenges
- 13 they were facing.

24 how we responded.

- 14 GOVERNOR PATAKI: Yeah.
- 15 VOICE: I hear somebody knocking.
- 16 THE INTERVIEWER: Your interaction
- 17 with State employees --
- 18 GOVERNOR PATAKI: Yeah.
- 19 THE INTERVIEWER: -- in the
- 20 aftermath.

		GOVE	ERNOR	GEORG	E PATA	K
21	GOVERNOR	PATAKI:	You	know,	it was	5

- 22 very important to show to the State workers, not
- 23 just to those -- to the family members who had lost
- 24 loved ones, but to the workers who had lost their

- 1 friends and their colleagues, that I understood and
- 2 the State understood what they were going through
- 3 and the sacrifices they were making, so we didn't
- 4 just have the memorial services. I visited the
- 5 offices, I went and saw people and I just thought
- 6 it was an important part of helping us to get
- 7 through that, and the Banking Department, the Tax
- 8 Department, the Health Department.

- 9 I mean New York City's lab went down
- 10 contaminated with anthrax when we had the anthrax
- 11 thing, so everything had to be done out of the
- 12 State Health Department and, you know, the State
- 13 Police, the National Guard, it was just incredible
- 14 how whatever people were called on to do, however
- 15 extraordinary it was, they did it and I thought it
- 16 was important that I be there with them to let them
- 17 know that I appreciated it and the people of the
- 18 state appreciated how hard they were working and
- 19 the sacrifices they were making.
- 20 THE INTERVIEWER: What do you think
- 21 people ought to know about CSEA? Anything that
- 22 surprised you over the years?
- 23 GOVERNOR PATAKI: You know, I think
- 24 the important thing is that the CSEA represents not

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- 1 a different group of people. They are our friends,
- 2 our neighbors, they're the Little League coaches,
- 3 they're the people who volunteer at the local fire
- 4 department, and they take great pride in their work
- 5 and they take great pride in our state, and that's
- one of the reasons that I just, for all the Page 18

- 7 challenges we face today, have so much confidence
- 8 in New York because I have met so many of the CSEA
- 9 members, not just the leadership but our workers,
- 10 and they're good people. They care and they want
- 11 to do what is right for our future.
- 12 THE INTERVIEWER: Well, Governor
- 13 Pataki, we appreciate you taking the time. I
- 14 wonder if you would just indulge us for a moment.
- 15 I wanted to show you two or three photos --
- 16 (Sound of knocking on the door.)
- 17 GOVERNOR PATAKI: Sure, sure.
- 18 THE INTERVIEWER: -- and if you
- 19 could comment on them?
- 20 VOICE: Let me grab that microphone
- 21 out of the way, sir.
- 22 GOVERNOR PATAKI: Let me just --
- 23 I'll be right out.

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24 VOICE: Want me to open the door?

- 1 GOVERNOR PATAKI: No, it's okay.
- 2 VOICE: For picture-taking purposes?
- 3 THE INTERVIEWER: Yeah.
- 4 GOVERNOR PATAKI: Yeah. I'll be
- 5 right out. Two minutes.
- 6 (Laughter.)
- 7 THE INTERVIEWER: Start with this
- 8 one. Attitude.
- 9 GOVERNOR PATAKI: And I think that
- 10 was important.
- 11 THE INTERVIEWER: Right. Super. I
- 12 wonder if you would just -- just for a moment, let
- 13 me get a photo of you while --
- 14 GOVERNOR PATAKI: Sure.
- 15 THE INTERVIEWER: -- you're looking
- 16 at that.
- 17 GOVERNOR PATAKI: It makes me laugh.
- 18 Brings back the memories. We had some real

19 battles.

- THE INTERVIEWER: Look this way.
- Now I'll try some -- maybe a little
- 22 wider shot here. If you just want to lean in a
- 23 little bit? That's good. A few more like that.
- 24 Lean in a little more. Great. And then do you

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- 1 just want to shoot -- one of me.
- 2 GOVERNOR PATAKI: That really does
- 3 make me laugh. I can't help it.
- 4 THE INTERVIEWER: I was gonna say
- 5 (inaudible).
- 6 VOICE: Can we do one more?
- 7 GOVERNOR PATAKI: Yeah, battles
- 8 never bothered me, and it's just part of the
- 9 process and if you believe strongly in what you
- 10 believe in, you're gonna have those types of
- 11 fights.
- 12 THE INTERVIEWER: Absolutely.
- 13 Actually --
- 14 GOVERNOR PATAKI: It's easy to roll
- 15 over for either side.
- 16 THE INTERVIEWER: That's me.
- 17 (Laughter.)
- 18 GOVERNOR PATAKI: And it just -- I
- 19 think shows that we both were very principled, you
- 20 know, which is why it took so long and we had such
- 21 a battle.

- Is Rich here? Okay. I gotta run.
- 23 THE INTERVIEWER: Let me grab my
- 24 microphone there --

- 1 VOICE: Thank you.
- THE INTERVIEWER: -- Governor, and I
- 3 just quickly ask you to sign these particular
- 4 photos?

5	GOVERNOR PATAKI: Sure.
6	(Discussion off the record.)
7	(Interview of Governor George Pataki
8	was concluded.)
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