The organizational meeting of the 1969/70 Senate will
be held on Thursday, May 15,1969 at $3: 30$ pom. in the Campus
Center Room 315.

Evan R. Collins
ERC/sla 5/6/69

## STATE UNIVERSITY OF NEW YORK AT Albany



## FACULTY SENATE



May 15, 1969

The meeting convened at $3: 40 \mathrm{p} . \mathrm{m}$. . A quorum (45) was present. The following officers were elected by a majority of those present by secret written ballot:

Vice Chairman Elect
Secretary

Mauritz Johnson (Ed.)
Virgil Zimmerman (GSPA)

Members of Executive Committee:

| Edith Cobane | (Ed.) |
| :--- | :--- |
| Helen Horowitz | (A\&S-Economics) |
| Louis Salkever | (A\&S-Economics) |
| Seth Spellman | (Social Welfare) |

In addition to the eight candidates for the Executive Committee presented by the Nominating Committee the following were nominated from the floor:

Stanley Blount
Edith Cobane
Donald Newman
Jogindar Uppal
The meeting adjourned at $4: 15 \mathrm{p} . \mathrm{m}$. The next meeting of the 1969-70 Senate will be at $3: 00$ p. m. on June 2. At that time, the Executive Committee nominations for Senate councils and committees will be presented for Senate consideration.

Respectfully submitted,
V.B. Zimmerman

Secretary
VBZ/sla

## STATE UNIVERSITY OF NEW YORK

AT ALbANY

## MEMORANDUM

To: 1969/70 Faculty Senate<br>From: Evan R. Collins

You have by now received the notice of our organizational meeting on Thursday, May 15. I am enclosing a copy of the list of nominees for the elections which will be held at our first meeting. Also enclosed is a complete list of the members of the Senate for 1969/70.

## ERC/jg

Enc.
5/12/69

# Nominees for Executive Committee <br> 1969-70 Faculty Senate <br> Vice Chairman Elect 

| Mauritz Johnson | Education |
| :--- | :--- |
| Donald Newman | Criminal Justice |

Mauritz Johnson
Donald Nent

Criminal Justice

## Secretary

William Dumbleton Virgil Zimmerman

Arts and Sciences: English Graduate School of Public Affairs

## Members

| 1. Louis Salkever |  |
| :--- | :--- |
| Arts and Sciences: Economics | Seth Spellman <br> Social Welfare |

2. Doris Geiss

Helen Horowitz Nursing
3. John Aronson
-Arts and Sciences: Chemistry

## 4. Robert Miller

 BusinessArts and Sciences: Economics

John Reilly
Arts and Sciences: English

Karl Petersen
Arts and Sciences: Music

Nominations may be made from the floor

AT-LARGE ( 12 SENATORS)

Elmer Mathews (1970)
Vincent Aceto (1971)
Regis Deuel (1970)
Arnold Foster (1971)
Walter Knotts (1971)
Karl Peterson (1970)
William Dumbleton (1970)
Aletha Markusen (1971)
Shirley Brown (1972)
Arthur Collins (1972)
Webb Fiser (1972)
Louis Salkever (1972)

ARTS AND SCIENCES (20 SENATORS)

John Aronson (1971)
Robert Donovan (1971)
Frank Carrino (1971)
William Grimes (1971)
Alfred Finklestein (1970)
John Reilly (1971)
Helen Horowitz (1970)
John Overbeck (1970)

Dean for Personnel Administration
Library Science
Business
Sociology
English
Music
English
Biology
Psychology
English
Political Science
Economics

Chemistry
English
International American Studies
Philosophy
Chemistry
English
Economics
Ancient Languages
ARTS AND SCIENCES . . . continued
Donald Stauffet: (1971) ..... English
Violet Larney (1970) Mathematics
Henry Tedeschi (1971) Biology
Robert Thorstensen (1970) English
Romolo Toigo (1971) Sociology
Jogindar Uppal (1971) Economics
Stanley Blount (1972) Geography
Morris Eson (1972)
Kathleen Kendall (1972)
Psychology
Speech
Peter Krosby (1972) History
Antony Saturno (1972) Chemistry
William Wilson (1972) ..... Art
BUSINESS (2 SENATORS)
Robert Miller (1971)
Harold Cannon (1972)
Marketing
Accounting
EDUCATION (7 SENATORS)
Edith Cobane (1970)
Murray Philips (1971)
Education
Robert Lorrette (1971) ..... CASDA
Helen Stafford (1970)
Off-Campus Supervision
EDUCATION . . . continuedMauritz Johnson (1970)
Jerry Eckstein (1972)
Michael Lamanna (1971)
CRIMINAL JUSTICE (1 SENATOR)
Donald Newman (1970)
LIBRARY SCIENCE (1 SENATOR)
Robert Burgess (1970)
GRADUATE SCHOOL OF PUBLIC AFFATRS ..... ( 1 SENATOR)
Virgi1 Zimmerman (1970)
NURSING (1 SENATOR) NURSING (1 SENAIOR)
Doris Geiss (1971)
SOCIAL WELFARE (1 SENATOR)
Seth Spellman (1971)
LIBRARY (2 SENATORS)
Richard Kimball (1972)
Mary Collins (1972)
Ed. Curriculum
Ed. Foundations
Ed. Social Studies
Appointed: (All one-year terms)
Dr. 0. William Perlmutter
Dean College of Arts and Sciences
Dr. Charles $0^{\prime}$ Reilly Dean, School of Social Welfare
Dr. Randolph S. GardnerDean, School of Education
Dr. Edgar W, FlintonDean, School of Graduate Studies
Dr. Warren Haynes
Dean, School of Business
Dr. Sorrell ChesinStudent Affairs
Dr. Irving VerschoorDean, School of General Studies
Dr. Harry FrischAssociate Dean, Arts and Sciences
Dr. Richard Teevan
EX OFFICIO MEMBERS
President Evan R. Collins ..... AD 249
Dr. Clifton C. ThorneAD 125
Dr. Allan KuusistoAD 201
Dr. Earl DroesslerAD 229
Dr. Milton ..... 01s on
AD 326
Miss Alice Hastings
University Librarian
Dr. Joseph NortonED 210
Dr. Paul WheelerSS 366

## STATE UNIVERSITY OF NEW YORK AT ALbany

## OFFICE OF THE PRESIDENT

## MEMORANDUM



The next meeting of the 1969/70 Faculty Senate will be held on M.onday, June 2 at 3:00 p.m. in Campus Center Room 315.

The presentation of Council memberships for approval by the Senate will be the main item on the agenda.

## ERC/sla

5/28/69

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Even R. Collins
    %
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## MLNUTES OF FACULTY SENATE 1969-70

## Meeting No.2--June 2, 1969

1. President Collins called the meeting to order at $3: 15 \mathrm{p} . \mathrm{m}$. in Room 315 of the Campus Center. A quorum was present.
2. Upon motion by Knotts and second by Chesin, the Senate approved by voice vote the slate of nominees for the various Council舀. and the Grievance Committee as presented by the Executive Com-
*. mitre. The list of nominees is attached.
3. The Senate adjourned at 3:25 pom.

Respectfully submitted,
V.B. Zimmerman

Secretary
$\mathrm{VBZ} / \mathrm{s} 1 \mathrm{a}$
6/5/69

TO: Faculty Senate Members
FROM: Executive Committee
SUBJ: Report for meeting, June 2, 1969

## For Information

1. President Collins has appointed Virgil Zimmerman as Chairman of the Ad Hoc Consultation Guidelines Committee.

Central Council has appointed as the student members of this Committee: Barbara Buchholz '72, Janice Rosen '71, Suzi Goldmacher '71, and Robert Nible '69.
2. The 1969-70 Senate Executive Committee has received the recommendation that the University Committee on Teaching be continued for the coming year.

For Action

1. The following faculty members are nominated for membership on the Ad Hoc Consultation Guidelines Comittee:
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Doris Geiss - Nursing
Harold Morick - Philosophy
Richard O'Neil - Mathematics
Charles Petitjean - Admin. Services
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2. The following faculty members are nominated for membership on the committee to study possible discrimination on SUNYA construction projects:
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Irving Sabghir -- Bus. Mgt. - Chairman
Reginald Gilliam - AfromAmerican Studies
Harry Hamilton - E. O. P.
Richard-Nunez - -Public-Admin.
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3. The Ad Hoc Committee on Faculty-Student Governance has completed an intensive review of the Faculty By-Laws and has submitted its proposals. The Committee is to be commended for its concentrated efforts and the thoughtfulness of its report.

The Executive Committee has endorsed several of recommended changes, recommended that action be deferred on others, and has offered an alternative proposal for the establishment of a successor Committee on University Governance. Each of the Governance Committee's proposals is stated, together with the Executive Committee recommendations on it.
a) Governance Committee

The amendment offered here will remedy a defect disclosed during this past year in our deliberations on the Afro-American studies program.

Proposed amendment to Faculty By-Laws, Article V, Referendums, Section 1, opening sentence, which now reads:

Measures may be submitted to the Voting Faculty by the Senate for referendum.

We move the sentence be amended to read:
Measures for referendum may be submitted to the Voting Faculty by the Senate, by the President, or by a petition signed by at least ten percent of the Voting Faculty.

Executive Committee - notes that this amendment raises the substantive issue of the division of legislative power between the Voting Faculty and the Senate. It recommends that action be deferred, and that the matter be referred to the new Committee on University Governance.
b) Governance Committee

When we considered .....our charge, it soon became clear that: minor adjustments in our existing structures were not responsive to the depth and importance of the problems raised, which include identifying the various constituencies in the University community, and determining what representation is appropriate, at least on the suggested allUniversity Senate and probably also on its ancillary bodies. Such a study ought to be undertaken on a scale commensurate with the issues and interests to be considered, in view of our own recent history, our developed vision of what the University is and ought to be, and in awareness of what measures other institutions have proposed.

Accordingly, we recommend the establishment of an Ad Hoc Committee on University Governance, to consist of five administrators, five faculty members, five undergraduate students, and five graduate students, which should be established as early as possible and charged to report no later than March 1970.

Executive Committee is concerned about the unwieldy size of the groups: proposed, and also fears that the representation which is recommended will influence unduly the eventual constituency of the Senate.

It recommends the establishment of a Committee on Governance, consisting of seven members of the University community to be selected by the 1969-70 Senate Executive Committee. This Committee is charged to consult with the Senate, Central Council, and other appropriate groups, and to subj mit its final recommendations no later than December $1,1969$.
c) Governance Committee

To permit faculty members enrolled in degree programs at Albany, and first-year instructors to vote, [we recommend amending Article $\mathrm{I}_{\text {, }}$ Section 2. Voting Faculty as follows:]

Delete 2.1, 2.5 and " 2.3 " in 2.4
Renumber 2.2 to read 2.1
2.3 to read 2.2
2.4 to read 2.3
2.6 to read 2.4 .

Executive Committee - notes that some recommendations are premature, since the Trustees Policies have not yet been amended accordingly, and recommends deferring action and referring the proposals to the new Committee on Governance.
d) Governance Committee

If it is good that students be represented on the Senate, then it is bad to delay their participation unnecessarily, and even worse to delay it for a whole year. Therefore, we strongly recommend an interim arrangement to provide for their representation during 1969-70.

Preventing this action, of course, are the By-Laws, which now exclude students from membership. Therefore, we propose that the following changes in the Bymaws be approved on a one-year basis to enable the interim plan to operate.

Article II, Section 2, Composition of the Senate, to be changed as follows:
Add at 2.2 the word "instructor," to make the passage read, "There shall be 12 Senators elected at large from the Voting Faculty, at: least half of whom must be from the instructor, assistant professor and associate professor ranks, or equivalent."

Add at 2.5 the word "faculty," to make the opening words read, "The elected faculty members shall serve three-year terms," etc.

Add "2.6 There shall be 33 Senators elected by the appropriate student body. These shall be allocated $1 / 3$ to the graduate student body and $2 / 3^{\prime}$ s to the undergraduate student body."

Add " 2.7 Until the establishment of a graduate student association at which time that body shall assume commensurate responsibility, the Central Council of the Student Association shall arrange for nominations and elections to fill Stulent Senator vacancies."

Add ${ }^{2} 2.8$ Subsections 2.6 and 2.7 shall automatically terminate as of July 1, 1971 unless extended by vote of the Faculty or unless superseded by other legislation."

Executive Committee endorses this amendment as proposed.

Faculty Senate Councils --Committees

## Undergraduate Academic Council

| Senators: | John Aronson | (A\&S Chem) '71 |
| :---: | :---: | :---: |
|  | Frank Carrino | (Int.Am.Studies) 171 |
|  | Regis Deuel | (Bus) '70 |
|  | Robert Thorstensen | (A\&S English) ${ }^{\prime} 70$ |
|  | Kathleen Kendall | (A \&S Rhetoric \& Pub.Address) 172 |
| NonSenators: | Donald Cohen | (Soc.Wel.) |
|  | F. Hodge | (Educ.) |
|  | W. Reese | (A\&S Phil) |
|  | K. I. Chen | (A\&S Econ) |
|  | Melvin Urofsky * | (Ed. Found) |

## Graduate Academic Council

| Senators: | Vincent Aceto | (Lib.Sci.) '71 |
| :--- | :--- | :--- |
|  | Jerry Eckstein: | (Ed. Found) 172 |
|  | Peter Krosby | (A\&S Hist) 772 |
|  | Anthony Saturno | (A\&S Chem) '72 |
|  | Jogindar Uppal | (A\&S Econ) '71 |
| Non-Senators: | John Falconieri* | (A\&S Span) |
|  | Wm. Rooney* | (Soc.We1) |
|  | Lewis Welch | (GSPA) |

Student Affairs Council

| Senators: | Sorrell Chesin | (Stud.Aff) |
| :---: | :---: | :---: |
|  | William Dumbleton | (A\&S Eng) '70 |
|  | Doris Geiss | (Nursing) '71 |
|  | Karl Peterson | (Music) '70 |
| Non-Senators: | Armand Baker | (A\&S Span) |
|  | Lois Gregg | (Stud Aff) |
|  | Harry Hamilton* | (Atmos.Sci.) |
|  | Robert McMorris * | (Ed. Psych) |
|  | Harry Price | (A\&S Hist) |
|  | Rudolph Schmidt | (Univ. Physician) |


| Senators: | Michael Lamanna | (Ed.Soc.Stud.) 71 |
| :--- | :--- | :--- |
|  | Robert Lorette | (Ed.Admin) '71 |
|  | Elmer Mathews | (Pers.) '70 |
|  | RobertMiller | (Bus.) '71 |
|  | John Reilly | (A\&S Eng)'71 |
| Non-Senators: | Melvin Bers | (GSPA) |
|  | Hugh Farley | (Bus) |
|  | Richard Kelly | (A\&S Bio) |
|  | Edwin Munro | (A\&S Span) |

Council on Educational Policy

| Senators: | Stanley Blount | (A\&S Geog) '72 |
| :---: | :---: | :---: |
|  | Arthur Collins | (A\&S Eng) '72 |
|  | Walter Knotts: | (A\&S Eng) '71 |
|  | Wm. Wilson | (A\&S Art) '72 |
| Non-Senators: | Walter Balk | (GSPA). |
|  | Paul Bulger | (Ed. Admin) |
|  | Winthrop Means | (A\&S Geol) |

Library Council
Senators: Murray Phillips (Ed.Media)'71 Donald Stauffer (A\&S Eng) '71
Non-Senators: Werner Baum Frances Colby Edoho Edoho
(A\&S Bio)
(A \&S Eng)
Francine Frank
(A\&S A fro-Amer. Stud) (A\&S Rom. Lang)

Council on Promotions and Continuing A ppointments

Senators: Harold Cannon
Webb Fiser
Arnold Foster
Donald Newman
Henry Tedeschi
Non-Senators: Jane Ives
John Rosenbach Edward Shaw Bruce McCutcheon
(Bus.Acct) '72
(GSPA) 172
(A\&S Soc.) '71
(Crim. Just) '70
(A\&S Bio) '71
(Soc.Wel.)
(Ed. Psych)
(A\&S EIuman)
(A\&S Psych)

## Council on Research

| Senators: | Robert Donovan* | (A\&S Eng) '7J. |
| :---: | :---: | :---: |
|  | Charles O'Reilly | (Soc.Wel.)'71 |
|  | Richard T'cevan* | (A\&S Psych) '70 |
| Non-Senators: | John Bird * ', ${ }^{\text {\% }}$ | (A\&S Geol) |
|  | Richard Clark | (Ed. Psych) |
|  | Jagadish Garg | (A\&S Physics) |
|  | Melvin Katz | (A\&S Math) |
|  | John Saunders | (A\&S Bio) |

Grievance Committee

Senators: Robert. Burgess (Lib.Sci) '70<br>Violet Larney<br>(A\&S Math)'70<br>Non-Senators: Alvar Elbing<br>(Bus. NIgt)<br>Reginald Gilliam (A\&S Afro -Amex. Stud)

*Consent Assimed

STATE UNIVERSITY OF NEW YORK•AT ALBANY
College of Arts and Sciences
Office of the Dean
(518) $457-8410$

TO: Executive Committee Faculty Senate

FROM: 0. William Perlmutter

DATE: 16 September 1969

SUBJECT:
Proposal to establish a Council on University Operations.

It is proposed that the Senate establish a standing committee to be known as The Council on University Operations. The principal function of this body could be summed up in the simple colloquial phrase "trouble shooting."

The proposed Council would have the responsibility of keeping in close and continuous touch with all phases of the University operations and to identify potential sources of difficulty before they arise. It would recommend to appropriate offices, departments, persons, etc., suftable preventive measures. It would have no power to take administrative actions-only to-recommend, and its reports to the Senate would generally be informational.

It would also be the responsibility of the council to prepare plans for foreseeable emergencies and crises that might confront the University, including natural catastrophies, civil defense, riots, etc.

The personnel of this Council should be drawn from key persons in the faculty, student body, and administration. Consideration might also be given to the possible inclusion of one member of the University Council. The term of office would be for the duration of the Senate year.

The ombudsman of the University, now serving in the President's office, should also be available to the Council.

If successful, the Council would reduce the lead time necessary for forthright action. Universities like Columbia and Cornell "discovered" their problems late and responded too slowly.

In these critical times of recurring crises, the University must be in a position to anticipate problems, to initiate action rather than merely react to circumstances, to employ its greatest resource--intelligence--in the service of prevention rather than analysis after the fact in "commission studies" of what went wrong.

OWP: eb

cc: President A. A. Kuusisto Vice President Charles $0^{\prime}$ Reilly

## MEMORANDUMI

To: Faculty Senate
From: Allan A. Kuusisto

Our first meeting for the 1969/70 year will be held on Monday, September 29 at 3:30 p.m. in Biology Room 248.

The agenda will consist of the following items:

1. Report from the Selection Committee
2. Council reports
3. Other business which may come before the Senate

One of the major reports on the agenda for discussion is the proposal from the Undergraduate Academic Council regarding reform of the grading system.


AAK/sla
9/24/69

Dean Flinton stated that item 2, Craduate Academic Council, should read: The Counaile Report did not call for action by the Senate.
in
Professor Knotts stated that/Atem 10, Line 6 the words "some of whom" should be substituted for the words "each of which".

The minutes were approved as corrected.

V. B. Zinmexmann<br>Sacretary

Ootober 27, 1969

# FACULTY SENATE 

Minutes of Meeting
September 29. 1969

The meeting was called to order by President Kuusisto at $3: 35$ p. m. in Room 248 of the Biology Building. He announced that since student members of the Senate had not yet been elected, a quorum of Faculty members was sufficient and was present. The minutes of the June 2 meeting were approved.

## 1. Executive Committee Report

1.1 The following faculty members were approved by a voice vote for membership on the Committee on Teaching:

Robert Frost - Chemistry
Robert Kelly - Eurriculum and Instruction
Allan Klein - Social Welfare
Sidney Reisberg - Educational Communications
Gerard Wagner - Rhetoric and Public Address
Five student members to be nominated by Central Council
In response to a question concerning the Committee's mission, the Chairman recalled that it had been authorized by the Senate last May in response to a recommendation by last year's Committee on Teaching. Its primary responsibility, he observed, would be to organize and conduct the conference on teaching and learning recommended by that Committee and by the AllUniversity Senate and endorsed by this body. In addition it might make other proposals having to do with the improvement of teaching and the enhancement of learning.
1.2 The following faculty members were approved by a voice vote for membership on the Committee on University Governance:

> J. Ralph Tibbetts - Educational Guidance Martin Edelman - Political Science O.William Perlmutter - Dean, College of Arts and Sciences Robert Morris - Dean, University College Sorrell Chesin - Student Affairs Two student members to be nominated by Central Council

The Committee's charge is to present such revision of the by-laws as may be necessary in order to accomplish the change from a Faculty Senate to an All-University Senate. In its review it should also correct the ambiguities and lacunae which experience has revealed.
1.3 Dr, Finkelstein announced that the Executive Committee would hold an open hearing to receive suggestions on local additions to or modifications of the Rules for the $F$ reservation of Public Order as prepared and filed by the Board of Trustees. The meeting will be at $3: 30 \mathrm{p} . \mathrm{m}$. on Cctober 13 in the Assembly Room of the Campus Center.
2. Graduate Academic Council

No report.
3. Personnel Policies Council
3.1 Chairman John Reilly, on behalf of the Council, moved that:
a) the annual collection of faculty dues be terminated;
b) the payment of respects to deceased or retiring faculty members be henceforth considered to be a responsibility of the School or Department concerned and not the the function of a Senate Council or Committee;
c) funds accumulated in the Faculty Account for such honorific purposes be devoted to the financing of the Social Committee's activities.

The motion was unanimously adopted by a voice vote.
4. Council on Promotions and Continuing Appointments
4. 1 It was reported that the Council has met and has been organized.
4. 2 A recommendation by Dean Perlmutter that the Council set a time table for submittal of promotion and tenure recommendations by schools and departments was duly noted.
5. Library Council

Has not yet met.

## 6. Council on Research

The Council has been organized with Vice President Droessler as Chairman, Professor Jagadish Garg as Vice-Chairman and Professor Richard Clark as Secretary. The Council has met and has discussed its agenda for the year.

## 7. Council on Educational Policy

7.1 The Council met twice in July and once in September. Chairman is President Kuusisto, Vice Chairman Professor Paul Bulger, Secretary Professor Stanley Blount.
7.2 A sub-committee consisting of Messrs Knotts, Chairman, Hirschorn and Means, have been working since July with the administration, SUNY Central Office Personnel, and with Division of the Budget on the proposed 1970-71 budget for SUNY A lbany.
7.3 A sub-committee consisting of Messrs Collins, Chairman, Nealy and Wilson reviewed the reports of last year's Task Forces on Instruction, and Academic Regulation and have prepared a report which the Educational Policy Council will consider at its next meeting.
7.4 A special committee consisting of Messrs Balk, Blount and Nealy worked with Assistant Vice President Miwa on the 1969 revision of the Master Plan.
7.5 The Council will now begin its study of a September 15, 1969 report from the budget committee entitled "Suggestions for a Program A udit and a Financially Realistic Revision of the Master Plan. "
7.6 In the discussion which followed Professor Bulger's report it was made clear that SUNY Albany cannot restrict admissions below the levels specified in the plan. Several comments were made that the failure of instructional staffs and facilities to expand in keeping with enrollment growth will cause serious problems. President Kuusisto reported that a Space Management Committee hed been administratively established with responsibility for planning foi more effective space utilization.
7.7 Inquiries on several matters reported on last year by the Educational Policies Council led to the charge being given to the Executive Committee to review unfinished business and tabled reports so that the Senate's agenda could be brought up to date.
8. Student Affairs Council
8. 1 Vice President Thorne reported that there was still no official graduate student organization but that efforts to form one were continuing. In the meantime the Student Central Council had made arrangements with a "steering committee" of graduate students for collaborative action.
8.2 In response to a question concerning the projected October 15 Anti-War Moratorium, the President responded that a tentative decision had been reached to allow both faculty and students a maximum individual freedom of choice.

## 9. Undergraduate Academic Council

9.1 For the Council, Professor Aronson presented the revised proposal for modification of the grading system and responded to questions. To a number of questions asking whether the Council had reviewed the experience of other schools, Professor Aronson explained that the Council had not undertaken original research but had pulled together and synthesized the conclusions reached by other groups which had studied the grading problem. He reiterated that there was virtually unanimous belief that a mixed-system in which the student could choose how he was to be graded worked unsatisfactorily. It was conceded that faculty members having both freshman and upperclassmen in the same course would have to report grades differently. It was pointed out that the proposal would not prevent instructors from compiling grades in the traditional fashion and of personally recording or of advising students of these letter grades. Suggestions were made that it might be adyisable to have referenda of student and/or faculty opinion on the proposal but no such motion was presented.

## 10. Report of Selection Committee

Professor Knotts began by indicating that President-elect Benezet's name had been on a list of some thirty candidates suggested for consideration by the SUNY Central Office and had also been put forward by faculty members. By A pril the Committee had reviewed some 190 candidates and had narrowed its preferred list to six or seven each of which was then interviewed. After the last interview which was with Mr . Benezet all members had him as their first choice.

Professor Knotts then described the structure of the colleges at Claremont and pointed out the pertinence of Mir. Benezet's experience there as a "President among Presidents." Although formally head of
the Claremont Graduate School he was intimately involved in the development and coordination of undergraduate work as well. The Committee was particularly impressed by M . Benezet's views on the "cluster system" of university organization as a means of warding off the blight of impersonalism which threatens higher education. Among Mr. Benezet's prior responsibilities has been the administration of programs for minority students.
11. Ad Hoc Faculty-Student Consultation Guidelines Committee

Professor Zimmerman reported that the Committee had prepared a draft "guidelines" and would meet to review it on Wednesday, October 1. It expects to circulate its draft for comment before producing a final version for presentation to the Senate in October.

The meeting adjourned at 5:10 p.m.
Respectfully submitted,

Virgil B. Zimmermann Secretary

VBZ/sla
10/9/69

## MEMORANDUM

To: Faculty Senate
From: Faculty Senate Executive Committee
Subject: Report For Meeting September 29, 1969

## For action:

1. At its meeting on May 12, 1969 the Senate authorized the establishment of a University Committee on Teaching. The following are nominated for membership on the University Committee on Teaching:

Robert Frost - Chemistry
Robert Kelly - Curriculum and Instruction
Allan Klejn - Social Welfare
Sidney Reisberg - Educational Communications
Gerard Wagner - Rhetoric and Public Address
In addition, there will be five student members to be nominated by the Student Central Council.
2. At its meeting on June 2, 1969 the Senate authorized the establishment of a Committee on University Governance. The following are nominated for membership on the Committee on University Governance:

J.Ralph Tibbetts - Educational Guidance<br>Martin Edelman - Graduate School of Public Affairs<br>O. William Perlmutter - Dean, College of Arts and Sciences<br>Robert Morris - Dean, University College<br>Sorrell Chesin - Student Affairs

In addition there will be two student members to be nominated by the Student Central Council.

## For Information:

1. At the request of Vice President O'Reilly the Executive Committee has nominated Joseph Steger (Psychology) and Steven Pflanczer, (Social Welfare) to be members of the Educational Communications Center Advisory Committee.
2. Since librarians are now represented on the Faculty Senate, the Executive Committee has approved the inclusion of the salaries of librarians in the report of faculty salaries which will be prepared and distributed in the near future.
3. In the event of vacancies occurring in the Senate, the Executive Committee has approved the following:
"Senate vacancies, whether temporary or permanent should be filled by a substitute selected in the same manner as the absent member."

Alfred P. Finkelstein<br>Chairman, Executive Committee

APF/sla
9/24/69

## Report of the Gxaduate Academic Council

For the Period September 1－30， 1969
For Information：
1．The Graduate Academic Council met once during this period to ox－ ganize for the 1969－70 academic year．Graduate student members had not been appointed and，therefore，did not attend the meeting．

2．The Council elected the following officers：

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Charles O＇Reilly，chairman
Edgar W．Flinton，vice－chairman and secretary
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3．No further formal action was taken except that the chairman appointed a nominating committee to provide members for the Councills sub－ committees．

4．The Council discussed the make－up of the standing committees and the business of the year ahead．

Respectfully submitted，
Charles O＇Reilly，Chairman
＊米 $*$ 必 必 炎 必，必

Report of the Undergraduate Academic Council
For the Period September 1．30， 1969

The Undergraduate Academic Council held two meetings in June and three meetings in September．The first two meetings were organiza－ tional meetings．The September meetings all dealt with the ad hoc comm mittee＇s report on grading which is presented to the Senate at this time for its consideration and discussion．At the next Senate meeting it will be moved that the report be accepted as presented．

Reported for information only：
The Council gave approval to the English Department to grade the following composition courses this year on a passmfail basis：English 100， English 300，English 301，English 302a and 302b．

Respectfully submitted，

# Report of the Council on Promotions and Continuing Appointment For the Period September 1. 30, 1969 

The Promotions Council will meet on Wednesday, September
24, for an organizational meeting.
Respectfully submitted,
Harold Cannon




 ns Patultay Treazuaco:





## Approvall ligqumatods








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## To: Faculcy Senate, 3969 .70

Re: Roport of Student Affars Council Moeting, 9/25/69

1. Dr. Clifton C. Thorae was elected to sexve as Chairman of the Student Affers Council.
2. The chaixmen reviewed the xesponsibilitios of che Council. A discussion of the organization of the Council and the subw comittee structure ensued.
3. The chairman reviewed the new universicy rules and procedures re: matatenance of pablic oxdex on campus.
4. The chaixman noted that the untvexsity was pubm lishing a "demonstration alert plan" in the form of a pocket-sized card, which will be awailable to all members of the university commanty.
5. The Council previewed a proposal from the Commitcee on Student Conduct concerning the addition of a new level of disciplinary action: removal exom undeersity residence. The proposal will be considered at length at a later meeting.
6. The Council djscussed the appointment of addicional members.


SEC/s
9/26/69

# State University of New York at Albany 

## Library Council

## REPORT OF LIBRARY COUNCIL - September 1969

Library Council 1969-70:

| ex-officio | Acting University Librarian, Morrison C. Haviland |
| :---: | :---: |
| ex-officio | Vice President for Academic Affairs or his designee, Charles OReilly |
| ex-officio | Vice President for Research or his designee, Earl Droessler |
| Senators | Purray Phillips Donald Stauffer |
| Won-Senators | Werner Baum <br> Frances Colby <br> Edoho Edoho <br> Francine Frank |

The Council has not met in September 1969.

Respectfully submitted,
Miurray Phillips
Senator for Library Council
II. PROPOSAL

Resolved that:
A. Beginning in the fall term, 1969, all grades for freshman students shall be submitted to the Registrar as satisfactory or no-credit. Satisfactory work is that quality of academic performance which the institution expects from its students in order to earn an undergraduate degree. The mark of no-credit means that a student has not provided the instructor with evidence which would justify the grade of satisfactory.
B. Beginning in the fall term, 1970, such grading shall be used for all freshmen and sophomores.
C. The new grading system shall be under continuing observation and review by the Academic Standing Committee of the Undergraduate Academic Council, which shall interpret the system, report on its operation, and recommend changes as appropriate.
D. The system shall be in effect until June, 1973.

## III. CLARIFICATION OF PROPOSAL

1. Symbols. The expression "all grades for freshman students" refers to grades formerly recorded as A, B, C, D, and E; the proposal is not intended to affect the speclal designations I, $W$, and $Z$ as currently used. The symbol $S$, "satisfactory", is now awarded in graduate seminars, student teaching, and other approved courses (Undergraduate Bulletin, 1969-70, p. 59). The proposal would extend such approval while preserving the -meaning of the -term -and the convenience of a symbol that is an initial letter. The symbol $N$ would avoid the pejorative and often misleading implications of $U$ ("unsatisfactory") or $F$ ("falled"); however, it may be unacceptable as a symbol, because it now signifies that a course was offered on noncredit basis. Perhaps NC could be used, or $X$, but the choice of the most convenient symbols can be determined by the Registrar in consultation with the Academic Standing Committee.
2. Prellininary versions. The proposal is part of the recommendation that Margaret Farrell's committee submitted to the Task Force on Academic Regulations in the Spring. (See the Task Force Report, Appendix II.) Much the same proposal had been independently developed and approved by the students' Academic Affairs Commission in November, 1968. The Farrell committee also proposed gradual extension to a total S-U system and the development of comprehensive and field examinations. These features appear to have been important in its falling to win the approval of the Task Force. We came independently to the conviction that the part we offer has the greatest overall
merit and the fewest disadvantages of any plan to come to our attention. We do not see it as "the answer" to the grading problem but rather as a strong step in the right direction.
3. Starting date. The policy should begin without delay. The matter has been long and responsibly deliberated, there is a strong consensus among students, and there are no major administrative impediments. We can think of no consideration that would require or justify waiting any longer.
4. Duration of experiment. Four years provides time for the novelty of the plan to wear off and for students, faculty, and administration to have gained substantial experience with it. During the third year the first freshmen under the plan would be juniors, well into their major fields and with good perspective on their experience.
5. This proposal does not attempt to answer the question, "What is satisfactory progress for a student under the proposed system?" The au hoc committee and the Undergraduate Academic Council did not feel required to develop the details of policy in matters of advisement and retention, a normal responsibility of the Academic Standing Committee.
eccurnalated during the somestor. . . .The exercises count 20 percent, the midterm examination 30 percent, the term paper (or laboratory, reports) 10 percent, and so on. . ... It is a mothod [that] offers a measure of safety against the discovery of ignorance. . . It also lends itself to cheating. Finally, it generates in the minds of all students, good as woll as mediocre, honest as well as dishonest, the notion that knowledge as defined by the university system of evaluation does, in fact, consist of a large number of small thins most of them contemptible, easily "looked up" when needed, and mainly only needed once. . .

How accurate are our judgments?. . . .
Grades are assessed by the professor who has taught the course. If he has taught badly, he hesitates to advertlop the fact by giving a lot of low grades. His grades of B then actually applies to a student whose command of the body of knowledge involved is only "fair" not "good." I. am sure there exist, on the other hand, teachers so fine. that a semester spent with them is worth three spent else where. But oven these men can give grades no better than A, by law. And hoy may not even know who hoy are, and so give $\mathrm{B}^{\prime}$ s and C's like anyone else. . . .

A freshman asks me, "Do we have to know this for the exam?" My answer is evasive, in general. . . He should be asking himself (and me): "Is this important? Is this interosting?" As a teacher I should try to give him an honest answer. I should be his ally. . . .

The Task Force on Academic Regulations noted "the desire voiced in New Patterns to escape the bookkeeping approach to learning", and observed that the present grading system is not completely valid as an indicator of student achievement.

Often questionable as a measurement, gredos arc objectionable as a motivation. Thoy-fostor grade-grubbing and place a promium on the shrewdness that conforms to and simply mirrors the expectations of professors, who are soon as adversaries, at least as part of a system to be outmanouvorod, often cynically. Thus the grade system. has been soon as tho primary contaminant of the classroom; besides, it fosters a competitiveness that is educationally and socially destructive, (Tho quality-point average compounds tho problem. A particular course grade is meaningful, but averaging grades arithmotically across the student's whole program is not only bizarre but harmful. Two Task Forces have rocomnonded that tho practice be discontinued.)

Some proponents of an S-U or ungraded system urge it on the grounds that it removes the student from his state as an anxietyridden consumer on probation. Study becomes its own reward and produces a self-generated motivation that is the most effective and frultful approach to learning. Students and faculty become more like co-workers, and there is more mutual respect among students, whose identities and self-regard are less tied to grade judgments of personal worth. ("l am a C student"). Course work is more creative on both sides of the desk, the student more free to question received opinion and to pursue special projects and interests, the teacher more free to experiment with course content and structure and to work out a variety of evaluative techniques.

One may quostion this view as utopion and say thero are things to be said for the prosent systom. Competitivoness and grades may not be the best reasons for work but they stimlato it, are an incontive. Many bolieve that without grades as pressure or as reward most studonts would simply do enough to get by. "Anyhow, students do not compete for grades in any course whero an 'A' is open to any student who performs at o specified level. Grades ere not rewards but acknowledgements." "The present system cen be improved" by clearer definition of course objoctives, of what a given cxamination is measuring, and so on. (Tho cuotod points and others were made by Dr. Arthur Collins in tho ASP of March 18, 1969. He had agreod to contribute a defonse of tho prosent systom, but ho pointed out that it did"not complotely roprosont" his ow position.)

A Task Forco report states, "Thore arc substantial arguments on both sidos of this question and tidal waves of rhetoric." The question arouses intonse intorest, but wo would bo in bad shape if it did not.
\#2 Why not a Pass/Fail option? Many institutions haye adopted a limited pass/fail option, a system where one or two courses a semester are allowed for pass/fail. In principle it encourages a student to try his curiosity and interest in a difficult course without undue penalty, usualiy in an elective course outside the major. In practice students tend to elect easy courses, which they can neglect in order to do hard work on the graded ones. Grade pressures in the major field are intensified, and most of the benefits sought in a pass/fail policy are lost under such a partial plan. (This point is developed specifically in Section 6, below.) We agree with the Academic Standing Committee in its May report that the partial system is not to be recomnended over the present system.

It is quite another matter for a course to be graded pass/fail (or $S$ and U) because of the nature of the work itself, as now in student teaching and in a number of other courses, particularly at the graduate level. The Academic Standing Committee reported an increasing number of requests for approval of pass/fail grading of particular courses.

Professor James Crowley
Milne School.
M 325
State University of New York at Albany
Albany, New York
Deax Professor Crowley:
The Executive Committee of the Faculty Senate has asked me to acknowledge receipt of your letter of October llth and to report its conclusions to you.

The Committee judged that the official position of the University on the October l5th Moratorium was appropriately set forth in VicePresident Charles 0'Reilly's memorandum to Deans and Departments. A. copy is enclosed for your information. The substance of this policy was announced and accepted without dissent at the September 29 meet.. ing of the senate.

The Committee examined the circular letter of October 2 to which you object and concluded that it is obviously a private and not an official university communication. It took note of the Irustee's Policies which accord to our "faculty and staff...the full privileges and responsibilities of citizens. Political activity is permitted." (Fac. ulty Handbook, 1968-1969, p. 29-30.) The Committee was agreed that the "appeal" in question should be considered a private political act and not as placing pressure upon or invading the rights of others.

Members of the Committee stated that they do not condone any misapplication of University property or resources for political purposes but do not have any reason to believe such misuse occurred in this case. It was pointed out that SUNY/A, like nearly all other large organizations, permits its internal message delivery service to carry private messages, including many which originate off the campus; indeed it could hardly do otherwise because an "official use only" rule would be unenforceable.

Under the circumstances the Committee does not feel it necessary or desirable to present the issue you have raised to the Senate.

> Sincerely yours,

Virgil B. Zimmermann<br>Secretary, Faculty Senate

VBZ: jmg
Enclosure

# Report on the <br> <br> Committee for Planning Confexence 

 <br> <br> Committee for Planning Confexence}

THE PROFESSOR, THE STUDENT AND THE LEARNING RELATIONSHIP

## Selecting Members for the Committee

A real effort was made during the month of August to canvass many people in the University in order to get a broad base of names from which an effective group of members could be brought together.

The following group of faculty and students spent the day meeting at Highland Farms in AJtamont on September 15, 1969:
Armand Baker
Maria Coutoupis
Shelly Friedman
Robert Frost
Ross Goble
Steven Hirsch
Rona Hoffman
Jon Jacklet
Joseph Kaiser
Ken Kurzweil
Marian Hoffman, Coordinator

Peter Larrick Edith Leet<br>Thomson Littlefield<br>Bruce McCutcheon<br>David Mitchell<br>Richard Myren<br>David Neufeld<br>Sidney Reisberg<br>Norman Rich<br>Waxren Roberts<br>Ruth Schmidt

Summary of September 15 Meeting

The morning session was divided in three groups, who reported the following proposals:

1. Set up group sensitivity sessions where small groups of randomly assigned people meet to strip away roles and facades and uncover attitudes about one another. Highly trained group leaders could be brought in to conduct the sessions. They could include all members of the University community, not just faculty and students. Curiosity would be a major motivating factor for participation. Premise is that if human beings can be affected, then the University can be changed in a meaningful way.
2. Set up morning-long "classes" in which 14 students are randomly assigned to each professor. The students will become teachers in a role reversal situation and the assigned topic for the class is relevancy. In a second session, students and teachers will reverse roles in their own classrooms and discuss particular problems in that class.
3. Set up small group meetings of faculty and students to discuss common or parallel problems, perhaps starting wi.th the pressures of the rank scructure on professors and the grading system on students. Gxoups should be kept small and held on the students' grounds, perhaps in dormitory lounges. Students should take the initiative to invite individual. faculty members to particjpate.

The afternoon was devoted to a discussion of the proposals:
If students and teachers are randomly assigned to groups, there is less danger of teachers being defensive or of students being intimidated by fear of grade reprisals.

Many faculty nembers may be suspicious or afraid of group sensitivity techniques. If we do decide to go this path, it will require some very careful consideration and preparation.

There has got to be a dialogue between faculty and students. The first step is to generate understanding, the second step is to make reforms. It is not enough to merely understand what the problems are. Unless the roots of the problems are explored and changes made, the relationship between faculty and students will degenerate again.

Should this comnittee become a pressure group for University reform? Perhaps both are required, create understanding and work for change.

## Summary of September 19 Meeting, Campus Center

This meeting was largely devoted to exploring what may be involved in group sensitivity sessions.

The group heard from Jerry Feldman, who described his experiences as a member of the Biology Department at Caltech, where the entire department took part in such a program. Dr. Tucker, of the Counseling Service, also gave the group some insights in this area from his experience.

By the end of the meeting, it was clear that there was a division within the committee, those who opted for direct pressure efforts for change, and those who saw the breaking of the communication barriex as the significant condition of change.

Dr. Reisberg divided the group into two committees, according to individual choice, and appointed chaimmen fox each comaittee.

## present status

With the appointment of the committees listed below, Sidney Reisberg and David Newfeld have completed their charge, as the SUNYA representatives to the SUNY Faculty senate Workshop on June 10-19. 1969.
hinese comittees are to report to the Univexsity Committee on Teaching, set up by the Sunya raculty Senate Executive Comaittee.

Direct Action Committee

Joseph Kaiser, Chairman Edith Leet Maria Coutoupis
Norman Rich
Ruth Schmide
David Neufeld

Breaking Communicatjon Barriex Comnittee

Peter Larrick, Co-Chaixman Steven Hirsch, Co-Chairman Robert Frost
Rona Hoffman
Armand Baker
Jon Jacklet
Ken Kurzweil
David Mitchell
Richard Myxen
Sidney Reisberg
Bruce McCutcheon
Shelly priedman
Ross Goble

Dr. Alfred Finkelstein, Chairman Executive Committee of the Faculty Senate State University of New York at Albany Chemistry Building 114

Dear A1:

I believe it is customary to permit the faculty of organized academic units of this University to elect a person to represent them on the faculty Senate. The College of General Studies has-mintil August 1-been an administrative unit. But at that point in August the College acquired a faculty of its own and courses of its own. Members of the faculty have requested the privilege of voting for one of their number to represent them in the Senate and $I$ would like the privilege of holding an election among the faculty in order that their choice might be seated as a regular member of the faculty Senate. The faculty members currently in the College of General Studies are:

Mr. Don Favreau
Mr. Carroll H. Blanchard
Miss Barbara McClure
Miss Margaret McKenna
Mr. Donlad Mulkerne
Mr. Charles Petitjean
Mr. William G. Savage
Thank you for your consideration of this request.
Sincerely,
 College of General Studies

## state university of new york

at albany

OFFICE OF THE PRESIDENT

## MEMORANDUM

To: Faculty Senate
From: Evan R. Collins
The final meeting of the 1968/69 Senate is scheduled for 3:30 p.m. on Monday, June 2 in Campus Center Room 315

The agenda (a full one):

1. Executive Committee report proposes significant amendments to the Faculty By-Laws.
2. Graduate Academic Council will propose a master's degree program in Anthropology, together with a statement bringing study in GSPA into conformity with University policy.
3. Undergraduate Academic Council is offering proposals for changes in the grading system, use of field examinations, degree requirements, student awards, and the charge to the Council.
4. Personnel Policies Council distributed at the $\mathbb{M}$ Iay Senate meeting a report which includes resolutions dealig with student grade changes, term appointments, guidelines for administeming "other leaves," and guidelines for granting emeritus rank.
5. Educational Policies Council and Council on Promotions and Continuing Appointment are also offering specific recommendations dealing with rank, tenure and salary.

FACULTY SENATE $\square$

Minutes of Meeting
June 2 and 5, 1969

The meeting was called to order by President Collins at $3: 30 \mathrm{p} . \mathrm{m}$. in Room 315 of the Campus Center. The minutes of the May 12, 1969 meeting were approved with the following correction: Item 4.1, page 4, last sentence should read: The Library Council does not have final disposition of funds; it does however provide guidelines for such disposition.

## 1. Executive Committee Report

1.1 The following faculty members were approved by a voice vote of the Senate for membership on Ad Hoc Consultation Guidelines Committee:

Doris Gels - Nursing Harold Morick -- Philosophy Richard O'Neil - Mathematics Charles Petitjean - Administrative Services
1.2 The following faculty members were approved by a voice vote of the Senate for membership on a committee to study possible discrimination on SUNYA construction projects:

Irving Sabghir - Business Management, Chairman Reginald Gilliam - Afro-American Studies Harry Hamilton - E.O. P. Program Richard Nunez - Public Administration
1.3 The Senate approved by a voice vote the following recommendation: The establishment of a Committee on Governance, consisting of seven members of the University community to be selected by the 1969-70 Senate Executive Committee. This Committee is charged to consult with the Senate, Central Council, and other appropriate groups, and to submit its final recommendations no later than December 1, 1969.
1.4 The Senate approved by a voice vote the following recommendation: This proposed amendment to the Faculty By-Laws, Article V, Referendum raises the substantive issue of the division of legislative power between the Voting Faculty and the Senate. Therefore, the Executive Committee recommends that action be deferred, and that the mattex be referred to the new Committee on University Governance.
1.5 The Senate approved by a voice vote the Executive Committee recommendation that action on proposed amendments to Article I. Section 2 Voting Faculty be deferred. The proposed amendments are referred to the new Committee on University Governance.
1.6 The Senate passed by a voice vote the following changes in the By-Laws that will be presented to the Voting Faculty at its F'all, 1969 meeting:

If it is good that students be represented on the Senate, then it is bad to delay their participation unnecessarily, and even worse to delay it for a whole year. Therefore, we strongly recommend an interim arrangement to provide for their representation during 1969-70.

Preventing this action, of course, are the By-Laws, which now exclude students from membership. Therefore, we propose that the following changes in the By-Laws be approved on a one-year basis to enable the interim plan to operate.

Article II, Section 2, Composition of the Senate, to be changed as follows:
Add at 2.2 the word "instructor," to make the passage read, "There shall be 12 Senators elected at large from the Voting Faculty, at least half of whom must be from the instructor, assistant professor and associate professor ranks, or equivalent."
Add at 2.5 the word "faculty," to make the opening words read, "The elected faculty members shall serve three-year terms," etc.
Add 22.6 There shall be 33 Senators elected by the appropriate student body. These shall be allocated $1 / 3$ to the graduate student body and 2/3's to the undergraduate student body."
Add "2.7 Until the establishment of a graduate student association at which time that body shall assume commensurate responsibility, the Central Council of the Student Association shall arrange for nominations and elections to fill Student Senator vacancies."
Add "2.8 Subsections 2.6 and 2.7 shall automatically terminate as of July 1, 1971 unless extended by vote of the Faculty or unless superseded by other legislation."

## 2. Graduate Academic Council Report

2.1 The Senate approved by a voice vote a program in Anthropology leading to the degree of Master of Arts for introduction September, 1969.
-2.2 The Senate-approved by a voice vote the following-statement concerming the applicability of the SUNYA graduate regulations to the School of Public Affairs:

As of September 1, 1966, all regulations, requirements, and standards governing graduate study and graduate students in SUNYA are applicable to students and programs in the Graduate School of Public Affairs except that in the case of a candidate for the degree of Doctor of Public Administration the G.S.P.A. may waive the requirement for full-time study under conditions established by the Graduate Academic Council. "
2. 3 Item 4, previous Council Report (Period April 14:-May 2, 1969) was brought to floor but was not discussed. Refer to item 2.1 Faculty Senate Meeting, May 12, 1969.
2.4 Council Report was accepted.

## 3. Undergraduate Academic Council

3.1 Dr. Cannon moved and it was seconded, the acceptance of the following:

Be it resolved that:

1. All undergraduates at SUNYA shall be graded on a system of $\mathrm{H}-\mathrm{S}-\mathrm{U}$, the letters corresponding to the designations of Honors, Satisfactory and Unsatisfactory.
2. The new system of grading be inaugurated in the spring semester. 1970 .
3. The H-S-U system be reviewed by the appropriate committee of the Undergraduate Academic Council four years after the plan has been operative, and a report be made to the Faculty Senate.
4. All schools and colleges institute field examinations and/or evaluations in major field, second field, and general education.
3.2 It was moved, seconded, and passed by voice vote that items $1-3$ in the previous motion (3.1) be considered separetely.
${ }^{-} 3.3$ It was moved and seconded to amend the previous motion (3.1) by dropping the " H " designation and use only " S " and " U " grades. This motion was defeated by a voice vote.
3.4 It was moved, seconded, and passed by a voice vote to amend item 2 in the previous motion (3.1). Part 2 now reads as follows: "The new system of grading be inaugurated in Fall, 1970."
3.5 A motion to table the motion (3.1) as amended was defeated 21-16.
3.6 It was moved and seconded that a substitute motion for part 1
(3.1) be considered. The substitute motion was as follows:

Be it resolved, for purposes of undergraduate grading, that effective September 1969 or as soon as is feasible thereafter. the following change be adopted:

A faculty member shall have the option of announcing prior to registration that a given course which he is teaching will use one of four alternative methods of evaluation:
a) Letter grading $A-E$,
b) satisfactory-unsatisfactory grading (the grade of " S " to earn credit; the grade of "U" no credit),
c) written description of student performance,
d) any combination of the three.

When a professor takes no action to announce what methods of evaluation will be used in a course, the student may elect either letter grading or $\mathrm{S} / \mathrm{U}$ 。
3.7 The motion was made, seconded and passed by a voice vote to remove option (c) from the above motion (3.6) and change (d) to read "Any combination of the two."
3.8 Upon a call for the question the amended substitute motion (3.6 and 3.7 ) was passed by a voice vote.
3.9 The motion was made and passed to recess the Senate meeting until Thursday, June 5, 1969 at 9:30 a.m. The Senate recessed at 6:00 p.m.
4. The recessed Senate meeting was convened by President Collins in Room 315 of the Campus Center on June 5,1969 at $9: 40 \mathrm{a} . \mathrm{m}$ 。
5.- Undergraduate Academic- Council (eont.)
5.1 Motion was made, seconded, and passed by voice vote to re-consider the motion ( 3.6 and 3.7 above) passed at last session.
5.2 After furthex discussion it moved, seconded and passed by voice vote to recommit the whole matter dealing with action on grades and a grading system to the Undergraduate Academic Council.
5.21 A report on grading and a grading system will be the first item on the new Senate agenda in the first Fall, 1969 meeting.
5.22 The Undergraduate Academic Council was asked to have a report ready and available to members of the Senate by ten days prior to the fall meeting.
5.3 Dr. Cannon moved to reconsider the motion tabled at the March 17. 1969 meeting (item 3.2). The motion to reconsider failed to pass by a voice vote.
5.4 Dr. Cannon moved the acceptance of the following: In order to more clearly spell out the procedures to be used, the Council recommends that paragraph 3.2 under "The Undergraduate Academic Council" (p. 18 of the current Faculty Handbook) be changed to read:
(The Council shall) review all proposed undergraduate programs of study and report to the Senate such programs prior to submission for certification. The Council shall have the power to return for reconsideration new undergraduate programs and new undergraduate courses approved by the schools and colleges."
5.5 Dr. Cannon moved the acceptance of the following procedure for the handling of student awards and opportunities for advanced study:

1. The following two recommendations concern undergraduate awards made by colleges, schools and departments, as opposed to the recommendations in section 2 of this proposal, which deal with University-wide undergraduate awards.
a. Awards which are unique to a particular school or college are to be the responsibility of the school or college. Each awarding college or school must assume the responsibility for developing the criteria upon which the awards are made. These criteria, in turns must be submitted to the Committee on Awards and Opportunities for Advanced Study.
b. Departmental awards are to be made the responsibility of the department concerned. The procedure outlined above would apply.
2. The following recommendations concern Universitywide awards and competitive fellowships. These awards and fellowships are to be the responsibility jointly of:
a. The office of the Vice President for Academic Affairs. The functions and responsibilities of this office are to be:
(1) To advertise opportunities for advanced study, e.g., competitive fellowships.
(2) To maintain files and serve as a center for information on opportunities for advanced study.
(3) To provide necessary information for the evaluation of candidates for Universi ty-wide awards and for competitive fellowships.
(4) To secure from each college, school or department making awards the criteria for the awards.
(5) To maintain records of all University-wide, college, school or departmental awards.
(6) To select University personnel serving as liaison agents with bodies offering fellowships.
(7) To solicit new sources of undergraduate awards. b. A faculty-student committee, the Committee on Awards and Opportunities for Advanced Study, to be appointed by the Executive Committee of the Faculty Senate and responsible to the Undergraduate Academic Council, one member of which would be appointed to this Committee. The functions of this Committee are to be:
(1) To find ways of fostering interest in competitive fellowships and, except in the case of those offered by SUNYA, to screen and advise candidates for those fellowships.
(2) To maintain close contact with the schools and departments for the discovery and recognition of possible candidates for University-wide undergraduate awards.
(3) To screen and select candidates for University-wide undergraduate awards.
(4) To continually examine and evaluate University policy on undergraduate awards.
(5) To make a yearly report on its activities to the Undergraduate Academic Council.
(6) To actively seek out new sources of undergraduate awards.
5.6 The motion was made, seconded and passed by voice vote that the report including the following Bachelor degree programs be accepted and approved.
5.61 B.A. - major in Anthropology。
5.62 Italian - teacher education (B.A.)
general program ( $\mathrm{Ba}_{\mathrm{A}} \mathrm{A}_{\circ}$ )
5.63 B.A. - major in Greek.
5.64 B. A. - major-second field in American Studies.
3. 65 B. A. . - major jn Afro-American Studies.
4. Personne1 Policies Council
6.1 Motion made, seconded and passed by voice vote the following Guidelines for the Administration of Trustees Policies, Article XIUT, Title $E-$ "Other Leaves" ${ }^{\prime \prime}$. $\mathrm{p}_{0}$ 30: (see attached sheet 8A)
6.2 Motion made, seconded to pass the following Guidelines for Granting the Rank of Professor Emeritus: (see attached sheet 8B)
5. 21 Motion made, seconded and passed to delete from the Guidelines any reference to age so that the first sentence under 1 shall read: "The rank of emeritus will be requested for all faculty members who retire after at least ten years of service to SUNY - A as full time faculty members..."
6.22 The Guidelines as amended were passed by a voice vote.
6.3. Motion made, seconded and passed by a voice vote to re-commit to the Personnel Policies Council a Resolution for Matters Concerning Student Grades. (see attachment 8C).
6.4 Motion made, seconded and passed by a voice vote to re-commit to the Personnel Policies Council a Resolution of Department Chairmens' Obligation Regarding TermAppointments. (see attachment 8D).
6.5 Motion made, seconded and passed by a voice vote to re commit to Personnel Policies Council the Resolution dealing with optional salary payment question. (see attachment 8 E ).
6. Council on Promotions and Continuing Appointments and Educational Policies Council Reports
7.1 The motion was made, seconded, and passed by a voice vote to table the two reports until the next meeting of the Senate.
7.11 The Council on Promotions and Continuing Appointments were charged with having an agenda item for the first fall meeting of the Senate.
7. Other reports received included the Councill on Research Report, Report of the Faculty-Student Committee on Tenures and Student Responses to a Questionnaire on Grading Systems.
8. Recognition of out-going officers.
9.1 Dr. Larney, on behalf of the Senate, thanked Regis Deuel, Secretary and J, Ralph Tibbetts. Vice Chairman for their efforts this past yeax, and
9.2 especially expressed appreciation to President Evan R. Collins for the enthusiastic leadership and devoted tireless efforts he has provided the Senate since its inception three years ago.
9. The meeting was adjourned at 11:20 a.m. Your secretary would like to publicly thank Miss Sharon Antonucci, Secretary, President's Office, for her wonderful cooperation in preparing the multiple copies of the 1968/69 Senate minutes for distribution to the Senate.

> Respectfully submitted,
> Regis P. Deuel
> Secretary $1968 / 69$ Faculty Sonato

TO: Faculty Senate Members
FROM: Executive Committee
SUBJ: Report for meeting, June 2, 1969

## For Information

1. President Collins has appointed Virgil Zimmerman as Chairman of the Ad Hoc Consultation Guidelines Committee.

Central Council has appointed as the student members of this Committee: Barbara Buchholz "72, Janice Rosen ${ }^{1} 71$, Suzi Goldmachex ${ }^{\prime} 71$, and Robert Nible ' 69.
2. The 1969-70 Senate Executive Comittee has received the recommendation that the University Committee on Teaching be continued for the coming year.

## For Action

1. The following faculty members are nominated for membership on the Ad Hoc Consultation Guidelines Committee:

Doris Geiss ** Nursing
Harold Morick - Philosophy
Richard o'Neil - Mathematics
Charles Petitjean - Admin. Services
2. The following faculty members are nominated for membership on the committee to study possible discrimination on SUNYA construction projects:

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Irving Sabghir -- Bus. Mgt. - Chairman
Reginald Gilliam - AfromAmerican Studies
Harry Hamilton - E. O. P.
Rlchard Nunez- = Public Admin.
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3. The Ad Hoc Committee on Faculty-Student Governance has completed an intensive review of the Faculty By-Laws and has submitted its proposals. The Committee is to be commended for its concentrated efforts and the thoughtfulness of its report.

The Executive Committee has endorsed several of recommended changes, recommended that action be deferred on others, and has offered an alternative proposal for the establishment of a successor Committee on University Governance. Each of the Governance Committee's proposals is stated, together with the Executive Committee recommendations on it.
a) Governance Committee

The amendment offered here will remedy a defect disclosed during this past year in our deliberations on the Afro-American studies program.

Proposed amendment to Faculty BymLaws, Article V, Referendums,
Section 1 , opening sentence, which now reads:
Measures may be submitted to the Voting Faculty by the Senate for referendum.

We move the sentence be amended to read:
Measures for referendum may be submitted to the Voting Faculty by the Senate, by the President, or by a petition signed by at least ten percent of the Voting Faculty.

Executive Committee - notes that this amendment raises the substantive issue of the division of legislative power between the Voting Faculty and the Senate. It recommends that action be deferred, and that the matter be referred to the new Committee on University Governance.
b) Governance Committee

When we considered.....our charge, it soon became clear that minor adjustments in our existing structures were not responsive to the depth and importance of the problems raised, which include identifying the various constituencies in the University community, and determining what representation is appropriate, at least on the suggested allUniversity Senate and probably also on its ancillary bodies. Such a study ought to be undertaken on a scale commensurate with the issues and interests to be considered, in view of our own recent history, our developed vision of what the University is and ought to be, and in awareness of what measures other institutions have proposed.

Accordingly, we recommend the establishment of an Ad Hoc Committee on University Governance, to consist of five administrators, five faculty members, five undergraduate students, and five graduate students, which should be established as early as possible and charged to report no later than March 1970.

Executive Committee is concerned about the unwieldy size of the group: proposed, and also fears that the representation which is recommended will influence unduly the eventual constituency of the Senate.

It- recommends the establishment of a Committee on Governance, consisting of seven members of the University community to be selected by the 1969-70 Senate Executive Committee. This Committee is charged to consult with the Senate, Central Counci1, and other appropriate groups, and to subw mit its final recommendations no latex than December 1, 1969.
c) Governance Committee

To permit faculty members enrolled in degree programs at Albany, and first--year instructors to vote, [we recommend amending Article $I_{\text {, }}$ Section 2. Voting Faculty as follows:]

Delete $2.1,2.5$ and " 2.3 " in 2.4
Renumber 2.2 to read 2.1
2.3 to read 2.2
2.4 to read 2.3
2.6 to read 2.4 .

Executive Committee - notes that some recommendations are premature, since the Trustees Policies have not yet been amended accordingly, and recommends deferring action and referring the proposals to the new Committee on Governance.
d) Governance Committee

If it is good that students be represented on the Senate, then it is bad to delay their participation unnecessarily, and even worse to delay it for a whole year. Therefore, we strongly recommend an interim arrangement to provide for their representation during 1969-70.

Preventing this action, of course, are the By-maws, which now exclude students from membership. Therefore, we propose that the following changes in the By-Laws be approved on a one-year basis to enable the interim plan to operate.

Article II, Section 2, Composition of the Senate, to be changed as follows:
Add at 2.2 the word "instructor," to make the passage read, "There shall be 12 Senators elected at large from the Voting Faculty, at least half of whom must be from the instructor, assistant professor and associate professor ranks, or equivalent."

Add at 2.5 the word "faculty," to make the opening words read, "The elected faculty members shall serve three-year terms," etc.

Add "2.6 There shall be 33 Senators elected by the appropriate student body. These shall be allocated $1 / 3$ to the graduate student body and $2 / 3^{\circ}$ s to the undergraduate student body. ${ }^{1 "}$

Add "2.7 Until the establishment of a graduate student association at which time that body shall assume commensurate responsibility, the Central Council of the Student Assoctation shall arrange for nominations and elections to fill Stulent Senator vacancies."

Add "2.8 Subsections 2.6 and 2.7 shall automatically terminate as of July 1, 1971 unless extended by vote of the Faculty or unless superseded by other legislation."

Executive Committee endorses this amendment as proposed.

T0: Senate Members
FROM: Executive Committee

The Ad Hoc Committee on Faculty-Student Governance, in support of its recommendation for the establishment of a Committee on University Governance, suggested "that the Committee's agenda include, though not exclusively, the following topics, for study and appropriate recommendation:
a. Apportioning of all groups and councils to reflect appropriate constituencies and primacies of interest.
b. The governance of the constituent groups with special reference to the apparent lack of by-laws for the Schools, Colleges, and the graduate student body.
c. The relationships of the various governance documents of the constituent groups with special attention to the locus of authorlty and the levels of decision making.
d. The effect of the administrative reorganization of the University on its governance.
e. Student and faculty representation or liaison to the University Council.
f. Student and faculty participation in the larger matters of educational policy (new prograns, schools, etc.) and budget (priorities).
g. The adjudicating mechanigns in University governance.
h. Provision for University wide referenduns.

1. The application of State Education Law and State University of New York Board of Trustees Policies on contemplated revisions to forms of University governance."

JRT:sae

The Educational Policies Council on May 2, 1969 passed unanimously a resolution approving the specific recommendations of the Faculty-Student Committee on Tenure.

At the May 23 meeting, the Council approved the following recom* mendations on Rank Distribution. Tenure and Salary.

## I. Rank Distribution

The Educational Policies Council supports the recommendation of the Arts and Sciences Council Ad Hoc Sub-Committee:

That SUNY-A lbany adopt, as a working but not inflexible model, a rank distribution of $40 \%$ professors, $20 \%$ associate professors, $30 \%$ assistant professors and $10 \%$ instructors.

The Council believes that this rank distribution not only brings SUNY -Albany in line with the major universities in the nation, but it also offers the opportunity to establish an atmosphere that will encourage the best kinds of faculty to come and remain at the University. The $40-20-30-10$ distribution has the merit of offering the best junior members on the faculty an opportunity for advancement to higher ranks.

## II. - - Tenure

Tenure should be available to peqple of any rank, although it is not normally requested or granted to instructors. Tenure carries with it no commitment about future promotion or salary increases. The granting of tenure signifies a decision on the part of the institution that the University believes that the permanent faculty needs the kind and level of competency possessed by a particular individual.

## III. Salary

The University salary schedule should provide that mean salaries increase with rank, but that there should be some overlap between salaries in adjacent ranks. The salary schedule should recognize that salaries for given ranks are affected by national market conditions.

A motion to accept these recommendations was passed unanimously with one abstention. The Council asked the chairman to transmit these recom mendations to the Senate for its action June 2, 1969.
g'tate university of new york at albany
Undergraduate Academic Council
June 2, 1969

## 1. Reported for Action

A. The Council recommends the adoption of the following:

Be it resolved that:

1. All undergraduates at SUNYA shall be graded on a system of $11-S-U$, the letters corresponding to the designations of Honors, Satisfactory, and Unsatisfactory.
2. The new system of grading be inaugurated in the spring semester, 1970.
3. The H-S-U system be reviewed by the appropriate committee of the Undergraduate Academic Council four years after the plan has been operative, and a report be made to the Faculty Senate.
4. All schools and colleges institute field examinations and/or evaluations in major field, second field, and general education.
B. The Council recommends that the Universitywwide under-graduate-degree requirements be changed to:
5. Requirements for the Bachelor of Arts Degree:
a. The Bachelor of Arts Degree requires a minimum of 120 semester hours.
b. Of the semester hours in this Degree, at least 75 per cent must be in the liberal arts and sciences.
c. In addition, the physical education requirement as approved by the faculty is retained for the next two-year period, and reviewed thereafter.
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Undergraduate Academic Council
June 2, 1969
Page 2
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2. Requirements for the Bachelor of Science Degree:
a. The Bachelor of Science Degree requires a minimum of 120 semester hours.
b. Of the somester hours in this Degree, at least 50 per cent must be in the liberal arts and sciences.
c. In addition, the physical education requirement as approved by the faculty is retained for the next two-year period, and reviewed thereafter.

It is recomnended that this new degree pattern be implemonted immediately upon approval by the Faculty Senate of this University, so that the individual faculty awarding the degrees may use the flexibility provided to them.
C. At the March 17 meeting of the Faculty Senate, the Undergraduate Academic Council asked the Senate to change the charge to the Council contained in paragraph 3.2 under "Tho Undergraduate Academic Council" (p. 18 of the current laculty Handbook) to:
"(The Council shall) have the power to review and return for reconsideration now undorgraduate programs and new undergraduate courses approved by the schools and colleges."

It has been called to the attention of the Council that no new undergraduate programs have been certified to the Central Office unless such programs were presented to a University-wide body (see Item IIC below).

In order to more clearly spell out the procedures to be used, the Council recommends that paragraph 3.2 bo changed to read:
"(The Council shall) review all proposed undergraduate programs of study and report to the Senate such programs prior to submission for certification. The Council
shall have the power to return for reconsideration new undergraduate prom grams and new undergraduate courses approved by the schools and colleges."
D. The Council has approved the procedure whici follows for the handling of student awards and opportunities for advanced study:

1. The following two recommendations concern undergraduate awards made by colleges, schools and departments, as opposed to the recommendations ill section 2 of this proposal, which deal with Universitywide undergraduate awards.
a. Awards which are unique to a particular school or college are to be the responsibility of the school or college. Each awarding college or school must assume the responsibility for developing the criteria upon which the awards are made. These criteria, in turn, must be submitted to the Committee on Awards and Opporm tunities for Advanced Study.
b. Departmental awards are to be made the responsibility of the department concerned. The procedure outlined above would apply.
2. The following recommendations concern Universitym wide awards and competitive fellowships. These awards and fellowships are to be the responsibility jointly of:
a. The office of the Vicempresident for Academic Affairs. The functions and responsibilities of this office are to be:
(1) To advertise opportunities for advanced study, e.g. competitive fellowships.
(2) To maintain files and serve as a center for information on opportunities for advanced study.
(3) To provide necessary information for the evaluation of candidates for Universitywide awards and for competitive fellowships.
(4) To secure from each college, school or department making awards the criteria for the awards.
(5) To maintain records of all University-wide, college, school or departmental awards.
(6) To select University personnel serving as liaison agents with bodies offering fellowships.
(7) To solicit new sources of undergraduate awards.
b. A faculty-student committee, the Committee on Awards and Opportunities for Advanced Study, to be appointed by the Executive Committee of the Paculty Senate and responsible to the Undergraduate Academic Council, one member of which would be appointed to this Committee. The functions of this Committee are to be:
(1) To find ways of fostering interest in competitive fellowships and, except in the case of those offered by SUNYA, to screen and advise candidates for those fellowships.
(2) To maintain close contact with the schools and departments for the discovery and recognition of possible candidates for University-wide undergraduate awards.
(3) To screen and select candidates for Universitywide undergraduate awards.
(4) To continually examine and evaluate University policy on undergraduate awards.
(5) To make a yearly report on its activities to the Undergraduato Academic Council.
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Undergraduate Academic Council
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June 2, 1969
Page 5
(6) To actively seek out new sources of undergraduate awards.

It. Reported for Information:
A. The Council has asked the Vice-President for Acadomic Affairs to consider a recommendation of the Teacher Education Committee of the Council to establish under his office an all-University group to assist on a continuing basis in the area of advisement in program accreditation, distribution of information relative to teacher education programs, and related matters.
B. The Council has approved a request that all advising of medical technology students be assumed by the Department of Science in September, 1969.
C. The Council has approved undergraduate programs as follows:

1. B. A. Degree (Major in Anthropology)

A total of 36 hours: ANT 110, ANT 212, ANT 213;
21 additional hours of Anthropology as advised; and 6 hours of supporting courses as advised.
2. Italian
a. Teacher Education Program (B. A. Degree): 29 hours of Italian above ITA 105 including:
ITA 207A and B, ITA 301, and ITA 311A and B, and -GLL- 401.
b. General Program (B. A. Degree):

29 hours of Italian above ITA 105 including: ITTA 207A and B, ITA 301, and ITA 311A and B.
3. B. A. Degree (Major in Greek):

A total of 27 semester hours in Groek as advised above
CLG 203A, including CLG 203 B and CLG 208. IILS 133 -
134 should be included in the general requirenents.
4. B. A. Degree (ilajormSecond Field in Anerican Studies): 54 semester hours:
a. Concentration in American Institutions: ANS 100, AIS 320, ARS 498; 12 semester hours in

Undexgraduate Academic Council
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American History; 12 semester hours in economics, sociology, geography, or political science; other courses as advised, 15 semester hours.
b. Concentration in American Ideas:

ATS 100, AMS 350, NIS 498; 12 semester hours in Ancrican listory including aIIS 524; 12 smester hours in Anerican Literature including ENG 270; other courses as advised, 15 semester hours.
5. B. A. Degree (Major in Afromerican Studies): A total of 36 hours within the department is required including: AAS 286 A or $\operatorname{i3}$, MAS 142, NAS 219, NAS 221 or 222, AAS $332 \wedge$ and is, AAS 334, and AMS 417. The remaining 12 credit hours, 9 of which must be at tine 200. level or above, are as advised.

For the Period May 5-23, 1969

The Council held three meetings, May 8, 15, and 22.

## For Information

1. Mr. Timothy Fitzharris, a student member, joined the Council May 8.
2. The Committee on Educational Policies and Procedures presented its report on the recommendations of the Ad Hoc Committee on Advanced Graduate Programs (1967-68). The committee reported that in its opinion the charge made of the Ad Hoc Committee was too broad and the resulting report did not fulfjll the charge; that most of the Ad Hoc Comittee's observations were unsupported, at least in the document; that the recommendations for periodic review of graduate programs be adopted; and that the proposal that a new intermediate graduate degree, Doctor of Arts, and related programs for the preparation of college teachers be developed at Albany as outlined in the report be dropped. The Council voted to accept the report of the Policies Cormittee but took no further action on its recomendations.
3. The Council and the Committee on Educational Policies and Procedures discussed Dean Perlmutter's proposal for a comprehensive study of graduate and profes. sional education at SUNYA. The Council voted to report to the Executive Committee of the Senate that despite benefits which could be expected to result from such a study it recommended that one not be undertaken for at least a year for a number of reasons. Chief among these were the tight manpower and financial situation which will prevail in 1969-70; and the scope of the study appears to be too extensive. Also, the Council plans to initiate a periodic review of graduate programs at SUNY-A in 1969-70 (beginning with at least three doctoral programs) which will place a load on some departments and senior faculty.
4. The Council voted to institute a system for the regular review of graduate prograns. The basic plan adopted calls for a review of each graduate degree program every five years by a Review Team appointed by the Vice President for Academic Affairs with approval of the Council. The Team would include outside scholars, SUNXA faculty outside the department, faculty from the department, and graduate students. The Review Team would have access to a departmental report prepared during the previous year and would study and evaluate the programs of graduate study offered by the department. Departments offerm ing new graduate programs would be required to submit progress reports to the Graduate Academic Council at the end of each of the first two years of operation. The Graduate Academic Council is to establish a standing committee of seven members as a Review Board, drawing four members from the Council and three, including one graduate student and two faculty members, from outside the Council. The Review Board will develop procedures and guidelines for departmental reviews and reports and will receive reports and make recommendations to the Council and, through the Council, to the Faculty Senate. The Council plans to arrange for a review of three doctoral programs in 1969-70 and for at least five graduate programs each year thereafter.
5. The Council approved a revision in the foreign language requirement for the M.S. in biology which would permit computer science, when appropriate to the research program of the candidate, to be substituted for a foreign language.
6. The Committee on Curriculum and Instruction reported to the Council on proposed programs for the training of junior college teachers. The Council recommends that the schools and departments of the University establish programs in cooperation with the School of Education for the preparation of junior college teachers according to the following pattern. Each program would require two years of full-time study or the equivalent to complete. It would include (1) sufficient advanced study in the subject and supporting fields to qualify for a master's degree in the subject or field, (2) appropriate courses in education, and (3) an internship in two-year college teaching. Each program would call for a minimum of 45 credits with the following minimum distribution: (1) subject and supporting fields, 30-33 credits; (2) education, 6-9 credits; and (3) junior college teaching internship, 3-6 credits. The course work in education should be interspersed with the work in the subject and supporting fields. In addition to the course work in the subject and supporting fields, each program would include other requirenents which would qualify the student for a master's degree in the subject (general sequence) such as: a research seminar, research course, and/or thesis in the subject; a special field examination in the subject; and whatever foreign language or other communication skills are involved. The internship would consist of a teaching assignment carried out under supervision and occupying the student full-time for one semester. It would be scheduled in the second year of the program. Supervision of the internship should be a joint responsibility of the School of Education and the subject field department. Admission should be a responsibility of the college or school having juxisdiction over the subject field with the school of Education participating in establishing the criteria for admission and in selecting the students.
7. The Council voted that the Vice-President for Academic Affairs establish a committee to expedite the development of programs for the training of junior college teachers.
8. The Committee on Admissions and Academic Standing reported on its review of the full-time study in residence requirement for students in the Department of Public Administration. In view of the fact that doctoral students in public administration in the G.S.P.A. In the past have not been required to engage in full-time study as a condition of the award of the D.P.A., the Council approved the reconmendation that "the Department of Public Administration be permi.tted to waive the requirement for one-year of full-time-study in residence beyond the master's degree for the Doctor of Public Administration degree subject to the review of the Graduate Academic Council. The Committee further recommends the initial review be delegated to the Dean of Graduate Studies with recommendations to the Graduate Academic Council for final action in each case."
9. The Councir admitted three graduate students to doctoral candidacy.

> For Action

1. The Council, after review of a supplementary report on library resources prem pared by the Department of Socjology and Anthropology, voted to recomend to the Senate a, program in Anthropology leading to the degree of Master of Arts for introduction September, 1969. The council had voted a preliminary acceptance of the program at an earlier meeting and delayed sending it to the senate pending a further statement on the libraxy resources.
2. The Council approved the following statement concerning the applicability of SUNY-A graduate regulations to the School of Public Affairs: "As of september 1,1966 , all regulations, requirements, and standards governing graduate study and graduate students in SUNY - A are applicable to students and programs in the Graduate School of Public Affairs except that in the case of a candidate for the degree of Doctor of Public Administration the G.S.P.A. may waive the requirement for full-time study under conditions established by the Graduate Academic Council."

# COUNCIL ON RESEARCH REPORT TO THE FACULTY SENATE 

## finformation

 [tems OnlyThe Council continues its work of reviewing the research activities within the University and considering ways in which the University can increase the effectiveness of its research activity. Brief reports on the results of three reviews are noted below.

SUNYA COMPUTING CENTER -- Since the computer has become an essential tool for many kinds of research, the Council on Research scheduled a meeting with Professor Edwin D. Reilly to discuss the problems and future plans of the Center. As an outgrowth of this meeting and subsequent discussion, the Council adopted the following resolutions:

1. Since computer assistance is an essential aspect of much research and related scholarly activity directly related to the academic life of the University, RESOLVE that the Computing Center be primarily conceived of as an academic rather than an administrative facility and that future planning of the strucm ture of the University should embody this principle.
2. Since many faculty members need computer help for -projects in the planning stage or of a type not fundable, RESOLVE that the Computing Center be encouraged to continue its policy of extending service to individual faculty on a costmiree basis, and that the Center continue to be linanced so that such supm port is possible.
3. Since many funding agencies are willing to meet computer costs, RESOLVE that those submitting relevant proposals for funding should include within the proposal adequate budgetary support for computer services.


#### Abstract

  vathe and Gumatervices of the Contex to satisty the need.s of faculty  presented at professiomal meetingo. The rewources available at the. Conter ios graphe dechgms, tansparonchos and slides, charts, postexs, displays and other forms of audio visual techniques, such as videotapes, moticn pictures, than processing fabonatow and many others were described. Dre. Rowe and Reisbexg emphasized that because of the bud. getaxy limitations services of the Center are and will be available for instractional purposes only. The faculty noeds for research can only be met if a separate budget was established for its support. The Councin, in ths ciscassion, emphasizcd that the research needs of the faculty weat mportant ane weac an latacal part of quality and struction, and the Cotrath adopted we followiag resolution:


At the pabent tane, whe oz no effort is being made By the Ceater to deve the neode of research, yet the bas is on which tho Cutcer was developed and the statements of to pabezt luadean ciowny madicate that this is a fundamontar objective ce the Centar. As the Cemter develops, te abo seono divot the th couch maxkedly enhance its abil.

 that the future of the Center as a high-quality university activity will depend in important measure upon its ability to respone to the needs of rebcarch services on this cam.. pus. RESOLVE, that the Center for Educational Communication usc its zescurces to molude research services to the SUNYA factity.
 a research park for satheymg the immeciate needs of additional research space for the facuity. Two possible sites were considered by the Coun. cil: one park area to the webt of Tullem Road and another across the street on Westem Avenuc. Campus administration supports the plan, and a proposaj for a rebeach park was presented to the SUNY Central Administation by the Vice Presidont fox Research, copies of which were discributed to the Connch members. The Office of the Provost seviewed tho proposai and fomally approved a research park facility as necessary to meet the aecds of the xupidy developing graduate prograins on the Albany campua.

The Council unanimously endorsed the research park concept and agreed that institutional funds as may be needed and available should be used to support its early development.

29 May 1969

Council Members:

Dr. Richard Clark
Dr. Earl G. Droesslex, Chaimman
Dr. Jagadish Garg
Dr. Jack Gelfand
Dr. J. R. Miller
Dr. Charles T. O'Reilly
Dr. William Reese
Dr. Louis Salkever
Dr. John Saunders

# Report of the Council on Rducational Rolicy 

May 1.2. 1969

The following resolution was adopted unanimously by the Council on Educational Policy at its meeting on Friday, hay 2, 1969, and is now recommended to the Paculty Senate fox its consideration.

Whereas: The President has requested the offices of the Uniworoity Construction Fund and the Dormdtory Authority to conduct a survey of the extent to which minority groups are employed on S.U.N.X.A. construction projects.

Resolved: That the Faculty Senate review the findings of this study and, if discrimination is found to exist, foin with the Student Association to establish a joint ad hoc group empowered to rectify the situation by such measures as:

1. Publicize the findings of the study
2. Ascertain the reasons for non-enforcement of existing laws
3. Study the need for changes in existing legislation
4. Survey the availability of tratned construction manpower in the local area, with emphasis on members of minority groups
5. Provide assistance in recruitment and employment of such trained workers.
6. Ascertain training opportunfties in the building trades in the local area and the extent to which the graduates of training institutions receive appropriate emplpyment
7. Recruit people to take advantage of existing opportunities and press for establishment of additional training facilities if the need is found to exist

JRT:sae
,5/9/69

Reported for Information-No Action Requested until June 2, 1969 Senate Meeting

### 1.0 Faculty Economics and Welfare

The Committee on Faculty Economics and Welfare has developed guidelines for the administration of "0ther Leaves." These have been reviewed and approved by the Personnel Policies Council. The guidelines are recommended for adoption by the Senate at the June 2, 1969 meeting. A copy of the guidelines are attached as Appendix "A."
2.0 The Committee on Faculty Academfe Freedom..... with the approval of the Personnel Policies Council, submits the following resolution for action at the June 2, 1969 Senate Meeting:
"Whereas, the relationship between the Registrar's office and the individual professor should be clarified in matters concerning student grades and academic record; and
"Whereas, all matters of error and misunderstanding should be settled between the individual faculty member and the Registrar's office, rather than by recourse to the adminis. trative hierarchy;
"Therefore, be it resolved that, any change in grade, including the changes from "I" to " $Z$," be made in consultation with professor who initially gave the grade." (Exception - absence of professor from campus)
3.0 The Committee on Faculty Academic Freedom...., with the approval of the Personnel policies Council, submits the following resolution for adoption at the June 2, 1969 Senate meeting:
"Be it resolved that, the Faculty Senate holds it to be an ethical obligation of chairmen of departments in the University to apprise appointee on term appointments of the regulations regarding term appointments as well as departmental needs and plans and to guarantee the appointee an evaluation of his work by the chairman and/or a committee of the department."
W. 0 The Committee on Academic Freedom, Professional Ethics and Grievance Procedures has developed guidelines for granting of the rank of Professor Emeritus. These have been reviewed by the Personnel policies Council and are recommended for approval at the June 2, 1969 meeting of the Senate.

A copy of the guidelines are included as Appendix "B."
Personnel Policies Council
Melvin Bers Aletha Markusen
Robert Burgess Edwin Munro
Hugh Farley Robext Lorette, Chairman
Charles Graber, Treas. John Reilly
Tomolo Toigo

Reported for Action at the June 2, 1969 Senate Meeting

The following five resolutions are submitted for Senate action.
These are attached as Appendix A, B, C, D and E. The first four resolutions were distributed for your information on May 12, 1969. Resolution (Appendix E) is submitted for the first time with this report.

Personnel Policies Council
Melvin Bens
Aletha Markusen
Robert Burgess Edwin Munro Hugh Farley Robert Lorette, Chairman Charles Graber, Treas. John Reilly Tomolo Toigo

GUIDELINES FOR THE ADMINISTRATION OF TRUSTEES FOLICIES, ARTICLE XIII, TITLLE F. "OTHER LEAVES" P. 30

Prepared by:
Committee on Faculty Economics and Welfare
Approved May 5, 1969 by Persorinel Policies Council of the SUNX-A Faculty Senate

1. Eligibility. Members of the professional staff on term or continuing appointment but not on temporary appointment shall be eligible for leave with full, reduced, or without salary.
2. Terms and Conditions. Leaves may be granted for periods up to one year at rates not to exceed full salary plus fringe benefits. Members of the professional staff on leave may, with special approval, accept fellowships, grants-in-aid, or earned income to assist in accomplishing the purposes of their leaves. Such emoluments which exceed expenses incidental to the leave may require appropriate reduction in salary.
3. Substitutes. During the absence on leave of members of the professional staff, the chief administrative officer of the university through the appropriate Dean and departmental chairman, shall make appropriate arrangements for carrying on the activities of the university with due regard to the reasonable work load of other members of the professional staff, and such persons on leave shall not be required or permitted to contribute toward the salary of substitutes during their absence, Budget lines shall be established for these leaves of absence.
4. Approval. The chief administrative office of the university may grant leaves of absence without pay or may recommend leaves of absence with full or reduced salary, such salaried leave to become effective upon approval of the Chancellor. Departmental recommendation for approval should accompany applications for leave. The Faculty Senate shall be informed of leaves granted pursuant to this title annually.
5. Application. Applications for such leaves of absence shall be made to the chief administrative officer of the university. Each such application shall include a statement of the purpose for which the leave is requested, its anticipated duration and its value to the applicant or the University.
6. Order of Priorities. An order of priorities is implied in the trustees " policy statement. The test for determining priorities is the "appropriateness" of the purpose of the leave "to the needs and interests of the State University and its employees." Thus in listing the purposes for which such leaves may be granted, the highest priority seems to be accorded to leaves for the purpose of "professional development." Leaves with full salary to be used for the preparation of doctoral dissertations, of scholarly books, of pre-or post-doctoral course work are included in this category.

The order of priorities continues with the listing of leaves of absence "for acceptance of assignments of limited duration with other universities and colleges, governmental agencies, foreign nations, private foundations, corporations or othex similar agencies, (whether on an exchange basis or


#### Abstract

otherwise), as a faculty member, expert, consultant or in a similar capacity, or for other appropriate purposes...."

Leaves of absence having value to individuals and no apparent value to the University, while having low priority are none the less not to be considered as totally without merit. A statement of the value such leaves would have to the individual member of the professional staff shall be included in the application.


Normally requests for leaves of absence without pay shall be granted.

The following is extracted from "Policies of the Board of Trustees 1968."
Article XIII
LEAVE OF ABSENCE FOR EMPLOYEES
IN THE PROFESSIONAL SERVICE
Title F. Other Leaves
S 1. Approval. The chief administrative officer of each college may recommend members of the professional staff of such college for other leaves of absence at full salary or reduced salary, or may grant such leave without salary, for the purpose of professional development, acceptance of assignments of limited duration with other universities and colleges, governmental agencies, foreign nations, private foundations, corporations and similar agencies, as a faculty member, expert, consultant or in a similar capacity, or for other appropriate purposes consistent with the needs and interests of the State University and its employees, such salaried leave to become effective upon approval of the Chancellor. The Chancellor shall report to the Board of Trustees at each regular meeting the leaves granted pursuant to this Title since the last such meeting.
§ 2. Application. Applications for such leaves of absence shall be made to the chief administrative officer of the college concerned. Each such application shall include a statement of the purpose for which the leave is requested, its anticipated duration and its value to the applicant or the University.

## Prepared by:

Committee on Academic Freedom and Professional Ethics and Grievance Procedures Approved May 5, 1969 by Personnel Policies Council of the SUNY-A Faculty Senate

1. The rank of emeritus will be requested for all faculty members who retire at age 65 or later after at least ten years of service to SUNY-A as full time faculty members. A faculty committee (for example, a subcommittee of the Comittee on Tenure and Promotions) shall be set up to consider the bestowal of the rank upon those who do not meet these qualifications including Administrator Emeriti.
2. Emeriti shall have the privilege of attending faculty meetings; of attending convocations and commencements; and of being continued in faculty listings, including the university catalogue.
3. Subject to the recommendation of the proposed Committee on Emeritus Status, emeriti should be provided space for work.
4. The welfare committee shall give continuing consideration to the needs of emeriti, in connection with their recommendations on fringe benefit packages.
5. Full library privileges for emeriti shall be continued.
6. Emeriti shall continue to have the privilege of applying for Research Grants from the SUNY Research Foundation.
7. If free tuition for faculty, faculty wives, and faculty widows is granted to active members of the faculty, it should be granted to emeriti, and in general, any new privilege given to active faculty members should apply to emeriti.
8. The normal privileges extended to faculty wives (and husbands) should be extended to wives (husbands) of emeriti, and to widows (widowers).

Prepared by:
Committee on Faculty Academic Freedom and Personnel Policies Council
Approved May 5, 1969 by Personnel Policies Council of the Suny-A Faculty Senate
"Whereas, the relationship between the Registrar's office and the individual professor should be clarified in matters concerning student grades and academic record; and
"Whereas, all matters of error and misunderstanding should be settled between the individual faculty member and the Registrar's office, rather than by recourse to the administrative hierarchy;
"Therefore, be it resolved that, any change in grade, including the changes from "I" to " $Z$ ", be made in consultation with professor who initially gave the grade."

Appendix " $D$ "

# GUIDELINES FOR DEPARTMENT CHAIRMEN'S OBLIGATION REGARDING TERM APFOINTMENTS 

Prepared by:
Committee on Faculty Academic Freedom
Approved May 5, 1969 by Personnel Policies Council of the SUNY-A Faculty Senate
"Be it resolved that, the Faculty Senate holds it to be an ethical obligation of chairmen of departments in the University to apprise appointee on term appointments of the regulations regarding term appointments as well as departmental needs and plans and to guarantee the appointee an evaluation of his work by the chairman and/or a committee of the department."

WHEREAS the Personnel Office of SUNYA has distributed to the faculty a form, "Optional Salary Payment: Paychecks Over 12 Months vs. 10 Months, Effective September, 1969," and

WHEREAS the Personnel Policies Council has expressed deep concern over many of the statements contained in that form,

THEREFORE, BE IT RESOLVED that the SUNYA Faculty Senate go on record as follows:

1. That, in Iine with established practice at most Universities, the normal "service obligation" of faculty members at colleges on a two-semester calendar is the academic year (nine months) and not a "lo-month obligation" as stated on the Personnel Office form.
2. That the SUNYA Faculty Handbook, which currently does not specify the calendar time work obligations of regular faculty members should be revised to state that the normal "service obligation" is nine months, even though salary payments may be received in 2I or 26 (bi-weekly) payments.
3. That, contrary to the language of the Personnel Office form in effect prohibiting faculty members from electing "to change back to the 21 -payment cycle," faculty members should be given the option at some time each year of electing either 21 or 26 payments.
4. That conversion to the 26 -payment cycle should not interfere with a faculty member's right to receive faculty research fellowships and grants-in-aid, as well as "extra salary in SUMMER SESSIONS."




 Mer sefgions, that exta salary woud be inoluded and added to the checks during July and August.
5. The 26 payment plan will carry smaller amomis bi-weekly since there are 5 more checks per year. To find the difference:
a. 26 checks a Ammal selary $\times .030350=$ bi-weekly cheok on 12 -monh basis
b. 21 checks . Annual selary $\times .047619$ abi-weekiy check on 10 -month basis
pease mote hat the biweoky salary times 26 checks is not the exact ammal salary due to tho fomua will be paid ror a full year's services.
6. If you solect the ag-mayment mode, you canot change bock to the axpayment mode.
7. A. 20 -payment mode will movide checks all year round; it what also allow for extra service pay in sumane sessions, had for evomly spaced deductions for fringe benefitis such as insurance and retirement ambity plans.
5.. All new faculty appoinments whll be encomaged to be placed in the do-payment bystam.
HF YOU WISH TO GLECT THE ZOFPGMENT MODE - RETURN TMIS ELECTION CARO
GY HAND CARRY OR FACULTY WTEROFFCE MALL AS WDICATED ON THE REVERSE SIDE BY:
WA $Y^{29} 1209$ (Docdlind)

## To: PERSONNEL OFFICE

A.D $3: 9$

ATCN: Mr. Henry S. Mgu
2. Jhereby elect to recefve my anamal salary ion my academic yent of servicq ( 10 month obligation). over the full caleadar year in 26 paynems taher than my current 2 lepayment mode.
2.". I understand that thit payment system does not chany my 10 -month service obligation and doee allow extra salary in SMMMER SESSIONS.
8. : It also understand thathis will commence in September, 1969 and that canogs subsequenty elect io change back to the linpaymont cycle.
(OVER PLEASE)
DAYE
in 管?

The Executive Committee recommends that the Senate approve the three proposals indicated as " A ," " B ," and " C ,"

This recomendation is designed to implement the provisions for facultymatudent dialogue urged upon the depaxments in the May 1968 semate resolution and is, thexefore, a companion to the September 1968 Faculty action amending the By-Laws to include students on Senate Councils and theix commttees. No dilution of faculty responsibility for selif-governance is intended. We wish explicitily to: recognize the educational value of joint considexation of matters of common concera by the whole University community.

## A. Declaration of Policy

The Senate affirms that atudento axe entitied to be conaulted and theix opinions and desires weighed in the foxmulation of decistions on such academic matters as: curriculum, appointment and separation of staff, course standards and scheduling, and degree requixements. Moreover, just as all citizens have a Constitutional right to petition for the redress of grievences, students must be afforded opportunity to petition for a hearing of their grievances. Faculty bodies, therefore, have an obligation to consider such petitions in good faith and act responsibly on their merits.

Reguler feculty-student discussion of matters of educational polfcy and practict in a meana by which academic standards and traditions may be clarlfied and atrengthm ened, and instructional programs and methods evaluated and improved. By including students in their deliberations faculty may, by example and precept, engender xespec for the dignity and opinions of others, encourage the growth of civic responsibility and suatain the values of a democratic society.

## B. Additions to Senate Regulations:"

1. In the exercise of the powers vested in him by Article IX, Title C. Paragraph 4 of the Policies of the Board of Trustees, the President of the State University of Albany is requested to assign to each School and Department the duty (Addendum 1) of providing for an oxderiy, continuing process-of faculty-student consultation with regard to policies and decisions on matters of concern to students and (Addendum 2) of assuring to students the right and opportunity to present grievances and recommendations for consideration in good faith.
2. Bach School and Department shall present to the Vice-Chairman of the Senate a statement of the policies and procedures which it has devised to satisfy the olbjgations of the preceding paragraph. The Vice-Chairman shall report to the Sena on the adequacy of complifance with these regulations.

## C. Guidelines for Implementation

There is established an Ad Hoc Consultation Guidelines Committee consisting of four faculty members designated by the Senate upon nomination by the Executive Comulttee, four students named by Central Council and a Chairman appointed by the President. This Committee shall draw up guidelines for the implementation of the policy and regujations on faculty-student consultation adopted by the Senate. The Committee rhall report itta recommendations to the senate not later than the end of September, 1.969.

## Page 2mproviston For raculixmstudent consultarton in scioors and derartmenns

## Addendum Lor the Tnformation of Benators

(2) Polletes of the Board of Trustees, Article IX, Titie C, paragraph 4. Besponsibilities. The chaimen of departmenta and divisions of a college shail, in consultation with their respective faculties, be responsible to the chief admindstrative officer of the college for the supervision of the personnel and educational progran of the departments and divisions for which they serve. They shall have such othex powers, duties and responsibjitities as may be essigned by the chier administrative officer of the college.
(2) Bymaws of the Faculty, State University of New Yorks at Albany, Artícle III, Section S. Subject to the regulations of the Genate, the Faculty of each School or College shajl determine ita intermal policies.

# Reactions of the Council on Promotions and Continuing Appointments to the Recommendations of the Educational Policies Council on Rank Distribution, Tenure, and Salary 

## I. Rank Distribution

The Council on Promotions and Continuing Appointments recom
mends that the rank distribution statement which now reads:...

That SUNY - Albany adopt, as a working but not inflexible model, a rank distribution of $40 \%$ professors, $20 \%$ associate professors, $30 \%$ assistant professors, and $10 \%$ instructors.
be revised to read:--

That, in view of its current stage of development, SUNY -Albany adopt, as a working but not inflexible model, a rank distribution of $40 \%$ professors, $20 \%$ associate professors, $30 \%$ assistant professors, and $10 \%$ instructors. This percentage distribution should be viewed as a flexible guideline which should be pexiodically, and frequently, reviewed.

The Council. feels that the additional qualifying clauses are neces. sary to the statement in order to provide for possible changes in the model as the University grows and finds its objectives changing as a result of its growth and as a result of changes in the needs of the community which it serves.
II. Tenure

The Council recommends that the tenure statement which now

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reads:--
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Tenure should be available to people of any rank, although it is not normally requested or granted to instructors. Tenure carries with it no commitment about future promotions or salary increases. The granting of tenure signifies a decision on the part of the institution that the University believes that the permanent faculty needs the kind and level of competency possessed by a particular individual.
be revised to read:...

Tenure should normally be available to people at the associate professor and professor levels. Tenure may be granted at the assistant professor level where the individual has demonstrated a potential for promotion at least to the level of associate profes. sor. The granting of tenure signifies a decision on the part of the institution that the University believes that the permanent faculty needs the kind and level of competency possessed by a particular individual.

## ITI. Salary

The Council found the salary statement to be adequate and
xeasonable.

5/28/69

State University of New York at Albany
REPORT OF THE FACULTY-STUDENT COMMITTEE ON TENURE a

## Committee

| Linda Berdan (student | Joseph Noxton |
| :---: | :---: |
| Hugh Far'ley | William O'Kain (student) |
| Webb S. Fisex (chairman) | Trving Sabghir |
| Francis Hodge | Jay Sillverman (student) |
| Richard Kelly | Peter Van Schaick (student) |
| Violet Larney | Paul Wheeler |
| Eugene McLaxen | James Winslow (student) |

BACKGROUND CONS TDERATIONS

The Purpose of Tenure
The fundamental purpose in granting tenure to members of the faculty is to protect theix academic freedom. Tenure rew duces the effectiveness of pressure from outside groups (such as political, religious and military organizations), and prom tects the faculty member from the arbitraxy or capricious actions of the administration and his colleagues.

The granting of tenure also signifies a decision on the part of the institution that the University believes that the permanent faculty needs the kind of competence possessed by a particular individual. It is also a vote of confidence in the continuing development of the individual and is a judgment that the individual will ultimately merit promotion to full professor in competition with other potential candidates for the same position from within or without the University.

The Relation of Tenure to Rank Distribution and the Salary
The number of faculty that can be granted tenure is determined, to a certain extent, by external factors over which the local unit has only limited control. Under guidelines set up by the State Budget office, $\$ 13,350$ is the maximum average salary for faculty on the Albany Campus in 1968-69. In order to attract and hold the best faculty, it is important that Albany $x$ ank as high as possible on the scale of average compensation of the American Association of University Professors. It is particularly important that Albany raise its rating for full professor from " $B^{\prime \prime}$ to "A" and ultimately to "AA". Under the type of budget rem striction now in effect and likely to continue, it will be necessary to restrict the percentage of the faculty in the higher ranks if we are to attain a satisfactory salary scale.

One of the basic reasons that the salaries by rank at Albany are lower than they are at the other SUNY University Centers is that the percentage of our faculty in the higher ranks is greater.- -The table below,-taken from-the Executive Budget for 1968-69, illustrates the situation:

## STATE UNIVERSITY

1967-68 PERCENTAGE DISTRIBUTION OF FACULTY BY RANK

|  | $\begin{gathered} \text { Pro- } \\ \text { fessor } \\ \hline \end{gathered}$ | Associate Professor | Assistant professor | Instructor |
| :---: | :---: | :---: | :---: | :---: |
| University Centers | 26 | 26 | 30 | 18 |
| Albany . | 34 | 25 | 28 | 13 |
| Binghamton. | 23 | 28 | 38 | 11 |
| Buffalo | 26 | 25 | 26 | 23 |
| Stony Brooks | 21. | 24 | 35 | 20 |

It should be noted in the table on the preceding page that 59 per cent of the Albany faculty axe eithex professoxs or associate professors (the ranks usually considered the tenure ranks). The comparable figures for the othex University Centers are: Binghamton-51, Burfalo-51, and Stony Brook-45.

Because of the pronounced difference in distribution of ranks Stony Brook has substantially higher avexage salaxies for the upper ranks, although its average salary fox all members of the faculty is a bit lower than Albany's. The ranking of Buffalo is also helped greatly by the fact that instructors comprise 23 per cent of theix faculty.

One way of illustrating the relationship between rank dism tribution and salary is to construct a different model of the Albany faculty. Suppose, fox example, that we reduced the pexcentage of the faculty in the higher ranks. The table below indicates the salaries that would have been possible with a difm fexent xank distribution while maintaining an ovexall average of - $\$ 13,350$

| Rank | Percentage | Salary |
| :---: | :---: | :---: |
| Professor | 30 | $\$ 19,400$ |
| Associate <br> Professor | 20 | 13,400 |
| Assistant <br> Professor | 30 | 10,700 |
| Instructor | 20 | 8,200 |

This distribution of ranks would have enabled Albany to rate "AA" on the AAUP scale of average compensation for instructors, assistant professors and associate professors. It would have raised the rating of full professors to the "A" scale, but still a long distance from the $\$ 23,270$ needed for "AA". While the actual salary averages for $1968-69$ are not yet available, a good estimate is that the different rank distribution used in the model would leave the salaries of instructors and assistant professors approximately at theix present level but raise the salaries of associate professors by $\$ 500$ and full professors by '\$1, 600。

Although other salary and rank models can be constructed, it is nonetheless true that substantial improvement in the average salary for the upper ranks depends in large part upon a substan tial reduction in the percentage of the faculty in those ranks. Another factor influencing the granting of tenure should also be noted. The time which a young teacher expects to spend in the assistant professor and apsociate professor ranks is probably 5 or 6 yearis in each rank. If he starts fairly young and proceeds nicely he can look forward to 25 years as a full professor. Consequently, there simply are not enough full professor vačancies to enable every young faculty member to be promoted. However, those who are granted tenure should have an expectation of promotion to full professor within a reasonable time.

The report of The Ad Hoc Committee on policies and

Procedures on Tenuxe Appointments at Yale University came to some interesting conclusions concerning the tenure chances of younger faculty:

If the rate of growth of the faculty and the average length of time spent in tenure and non-tenure positions are the same in the future as they have been in the recent past, and if the tenure faculty remains at 51 pex cent of the total faculty, then the tenure openings available in any year will number only about twomfifths of the nontenure faculty coming up for promotion. Moreover, roughly onemthird of the present tenure faculty was appointed from outside the University, and if this proportion pexsists, only two in seven non-tenure faculty members at Yale will be promoted to tenure positions at Yale.

In one respect the tenure outlook for junior faculty át Albany is even moxe bleak than it is at Yale. That is, if we decide to improve the salary schedule we shall have to reduce the percentage of faculty in the upper ranks, thus reducing the percentage of positions in tenure ranks. To some extent the effect of this situation is offset by the fact that Albany will grow more rapidly than Yale during the years immediately ahead, thus making it possible to increase the number of tenure faculty somewhat as the percentage dectines. However, beyond 1975 the Albany facully will not be increasing very much. Thus to prevent the reduction in the percentage of the faculty in the upper ranks from being excessively painful it should be substantially come pleted by 1975. It should also be noted that the need to strengthen many departments will require a substantial number of outside senior appointments. The Committee has not tried in any rigorous way to determine the percentage of the junior faculty
that can be given tenure. Howevex, it appears that the number is cextainly a great deal less than onemalf. Pexhaps the Yale estimate of 2 in 7 is not fax from the maxk.

The factors cited above malse it cleax that falure to grant tenure to any particulax junior faculty member is not necessarily related to his performance. It may simply mean that a balanced program in the department requires the department to use its scarce tenure positions in a different way. Indeed, in some dem partments we may not be able to afford any incxease in the number of tenured faculty.

## SUMMARY of COMMITTEE DELIBERATIONS

## Student Participation

Student involvement in tenure decisions should result in an improvement of the process. Student opinions, both graduate and undergraduate, would add anothex important dimension. Student opinions should be particulaxly valuable in assessing the teaching effectiveness-of-the faculty - Since-evaluation-of-the teach ing ability of the faculty is a very difficult task, systematic information from the students would be a valuable addition to the opinions of department chairmen and the individual's col. leagues.

The Committee strongly recommends to the student body that some soxt of universitymwide evaluation of courses and professors be undertaken. Such evaluation would be useful in decisions
concerning promotion and salary increases as well as in tenure dem cisions. It would certainly be useful to students in making dem cisions about which courses to take. It is the opinion of the Committee that one of the best of the alternatives discussed would be a comprehensive questionnaire distributed to students.

## Criteria

The Committee discussed the criteria for promotion and tenure and concluded that the present guidelines with some modification are adequate. There was a great deal of discussion about the three cxiteria of teaching, scholarship and other service. The Committee suggests a rewording of the last of these in its detailed recommendations at the end of this report. In that rewording the Committee sought to emphasize service to the University community and particularly to students.

The Committee concluded that every candidate for tenure must meet the standards established for teaching and scholarship. Even exceptional service to the University cannot comm pensate for weakness in these categories. However, in choosing between candidates with strong credentials in teaching and scholarship, other service (particularly service to the Unim versity) should be given full weight.

## Specific Recommendations

The Committee decided not to attempt to rewrite the Guidelines on Promotion and Continuing Appointment, since its charge only extended to tenure. We believe that the rewriting of the Guide'lines should be done by the Council on Promotions and Continuing Appointment. In the opinion of the Committee a number of the proposals on tenure also merit consideration in promom tion decisions.

In addition to providing for student participation, the Committee has made a number of proposals designed to improve the process. No procedure can guarantee that every decision will be either correct or just. Yet the quality and fairness of the decision depends in some measure on the procedure. The Committee believes that the changes proposed will help protect the individual from arbitrary or prejudiced action and improve ${ }^{\prime}$ the quality of the decisions.

The following specific recommendations are made by the Committee:

1. There shall be a committee of students within each Division of the College of Arts and Sciences and within each other School to considex the qualifications. of each faculty member who is up for tenure, Each committee shall consist of both undergxaduate and graduate students; an undergraduate committee member must have been a full-time student at SUNYA for at least one year. The students will establish their own criteria and procedures, but shall specify them at the time that they send their written recommendations to the department for the consideration of the department in its deliberations. It is expected that the student committee will consult at least a repre.. sentative sampling of students before making its recommendations. The student recommendations shall be forwarded to each level, along with the departmental recommendations.
2. Four students shall be selected to be members of the Council on Promotions and Continuing Appointments. The student members shall be drawn from the membership of the division or school student committees on tenure, and shall include both undergraduate and graduate stum dents.
3. The departmental chairman shall consult his non-tenured faculty members and shall give them an oppoxtunity to comment, in writing if they so desire, on their nontenured colleagues, prior to the meeting of the tenured faculty. A summary of the views expressed by the nontenured faculty shall be included in the material forwarded to the dean by the department.
4. The chaixman shall inform a faculty member that ho is to be considered for tenure, and shall give him an opportunity to update his vita sheet and to provide the chairman with any information that might be helpful to the tenure committee. This information shall also be made available to the student committees.
5. Any faculty member being considered for tenure shall be notified by February 1 of the departmental recommendation.
6. A faculty member who has not been recommended for tenure by his department may request to have his record reviewed at the higher levels, in which case his record shall be forwarded in the same manner as are the positive recommendations.
-7. Appointment of a new daculty member with tenure shall be discussed and voted upon at a formal dew paxtmental faculty meeting. The cxtteria shall be the same as those followed when any individual curm rently on the faculty is being considered for tenure.
7. The president shall give prior approval of an offer of tenure to a new faculty member before the offer is made by the department chairman.
8. In making tenure decisions the department should pirst satisfy itself that the permanent faculty needs strengthening in the area of the candidate's competence, Second, the department should make sure that the appointment is one of which Albany, as a major University will be proud. it should be an appointment that might have been made in'strong department elsewhere. To implement this standard the department should solicit opinions concerning the qualifications of the candidate from outside expexts.
9. In the present Guidelines there axe listed eight posm sible measures fox evaluating the quality of teaching of a faculty member. Where is some question as to the wisdom of employing some of these measures, such as numbers 2, 3, 6, and 8 , It is recommended that this list be replaced by a single sentence, to be adjoined to the paragraph preceding it on page 2 of the Guide. lines. A suggested statement is the following: "To guide in evaluating the quality of teaching, there axe a number of possible measures, such as: student evaluam tions, judgment of colleagues, etc."
10. The faculty are urged to cooperate in the administram tion of the student questionnaire to evaluate the teacho ing function, and the Committee recommends such evaluation to the students.
11. In evaluating the sexvtees perfoxmed by faculty members, their involvement in student organizations should be considered. Hence, it is recommended that the last sentence under $I-D$ in Guidelines be replaced by the folm lowing: "Such contributions might consist of noteworthy performance in faculty and student governance, or unique contributions to student concerns, external professional associations or the wider community."





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TO: Members of SUNYA Faculty and Administration
FROM: William Grimes Donald Stauffer

Last week we submitted for your consideration a resolution we were considering presenting to Faculty Senate on June 2. The resolution called for an expression of judgment on the part of the Senate that the President's decision in the WatermanRhoads case was a justifiable one under the circunstances.

We have discussed the resolution with a number of membexs of the faculty and have found general support of it in substance and no sufficient reason to alter our commitment to any part of the position presented.

However, we have found some persons strongly concerned that the June 2 Senate meeting is not the appropriate time or circumstance for introducing such a resolution, and have become ourselves convinced that this is probably so. Thus, we will not introduce it at that time.

## INTERODUCTION

The growth of the State University at Albany dictates rapid expansion of quality graduate programs in every field of study pertinent to man in the modern world. The specific mandates of the University's K "Master Plan" only reflect the pressing needs for developnent brought about by a combination of population growth, increase in college enrollments; society's demands for specialists, and the mounting pressures placed upon the social sciences, particularly, to enlarge their role in the conduct of human affairs.

The Departnent of Sociology and Anthropology has moved swiftly to meat such needs. We introduced our first course in Anthropology only five years ago. In the summer school program for 1957, we launched a field program in Archaeology (in cooperation with the New York State Museun and Science Scrvice), and, by the fall of 1967, we offered a full undergraduate program leading to the B.A.

Our proposal to institute a graduate program in the fall of 1968 is predicated upon the assumption that a program leading to the doctorate will quickly follow, and in the belief that the demand for such degrees will soon be evident. Inderel, we have been beseiged with requests for information about the possibility for graduate study in Anthropology.

## Admission to M. A. Prognam

Applicants for gradulle work in Anthropology mast meet the general requirements for admission as set forth in the catalog of the graduate school. Candidates are requested to submit Graduate Record Exam Scores as part of their application materials.
; An undergraduate major in Anthropology is not necessarily required for adnission to graduate work although substantial work in Anthropology 1 andor related disciplines is desirable.

Candidates for admission may be requested to complete certain undergraduate courses in Anthropology as a prerequisite for advanced work.

The rxofram requires, ar ainimum, 30 nomaster hours of erdunte credit.

1. Anthropology (24 semator hours, minimum). Courses as aduised includins:
2. Ant $540-\mathrm{m-b}$ (8 aumeter hours)
b. Two xemarch courres neluding at lenst renearcin courso
 or e seminar in in ingial brench of anthropology of, the 600 jovel or highor. (I dimester hours). With departnentul aproval, a partar's thesis (Ant $699,2-6$ gemestar hours) may be prosented in plece of on reaterch course.
c. At loast 3 addetionsl semstex houre of graduata courses in axtioropolicy.
3. Supportiag conrses ( 0 6) selected aubjecte in rolated fields as advisea.
4. Setiaractoxy completion of a comprehensive exmination in anthropoicgy.
5. Reaident atudy? each student must complete at least 9 semeater hourn of resident atudy in one mamester of a reguiar academic ywar.

HOLE: A student outering the program with lass than 18 semester hours in anthropology is required to antend tha minimm program above with additional woric in that fleld to bring his totel preparation to a desixed level. Thy additional work required is at the discretion of the dopartment and ordinarijiv will not excend 18 credit hours.

May 28, 1969

## Graduate Courses in Anthropolosy

ANI 510 a and b Pro-semirar in Anthropological Method and Ineory (8)
A Ant 510 (a) (b) Pro-seminar in anthropological method and theory. Prerequisite: admission to graduate work in anthropology.

ANT 520 Descriptive Linguistios
(3)

An introduction to anthropological ineuistics and linguistic science. Prerequisite: consent of instructior.

ANT 521 Comparative and Historical Linguistics (3)
Ianguage development and change. Language classification. Linguistic reconstruction. Prerequisite: Ant 520 or consent of instructor.

ANT 524 Ianguage and Culture
A study of the nature of the interrelationships which exist between linguistic behaviof and other aspects of culture. Prerequisite: Ant 520 or consent of instructor.

ANY 530 Historical Anthrooology
The historical and evolutionary dimension in anthropology. Process of cultural evolution and dynamics. The role of theory and method in culture history; its relationship to ethology and archacology, Prerequisite: 6 credits in anthropology or consent of instructor.

ANT 531 History of Anthropological Thought (3)
Anthropology as a science. A survey of major theoretical contributions to the field of anthropology, as well as the individuals who have made these contributions. Prerequisite: 12 credits in anthropology or consent of instructor.

ANT 548 Peasant Society and Preindustrial Cities (3)
Description and analysis of peasant societies around the world. Urbanism in the absence of advanced technology, and the study of such urban areas. Prerequisite: consent of instructor.

ANT 580 Anthropology and the Modern World (3)
The application of anthrovological knowledge and professional ethios to the solution of some of the problems of mankind. Prerequisite: 9 credits in anthropology or consent of instructor.

* ANTY 620 Field Nethods in Anthropological Linguistics (4)
A. Ant 620 Field methods in Anthropological Iinguistics. (Seminar) Brerequisite: A Ant 520 or Consent of instructor.
* ANT 625 Advanced Research Mothods in Anthropology (4)

A Ant 625 Advanced Research Methods in Anthropology. Prerequisite: admission to graduate study in anthropology.

* ANT 630 Seminar in Archaeology (4)

A Ant 630 Seminar in Archaeology. Prerequisite: consent of adviser. * ANTI 650 Seminar in Physical Anthropology (4)

A Ant 650 Seninar in Physicel Anthropology. Prexequisite: Fermission of instructor.

* ANI 680 Seminar in Anthropology (4)

A research seminar involving individual conferences, regular seminar meetings, and requiring a research paper in some area of Anthropology.
ANT 685 Social Aspects of Medicine and Health (3) (A SOC 685)
An introduction to medical sociology, covering the major findings of sociology and the behavioral sciences as applied to health and medicine. Prerequisite: consent of instructor.

* ANT 699 Master's Thesis (2-6)

A Ant 699 Thesis. Independent research leading to an acceptable thesis for a Master's Degree. Prerequisite: consent of department $\therefore$ chairman.

* ANT 791 Directed Readings (2-4)

A Ant 791 Directed Reading. Prerequisite: Permission of instructor.

* New Course.

State University of lew York at Albany

Fenton, W. (Professor) B.A. Dartmouth, Ph.D. Yale (Iroquois, Ethohictory, Theory)

Henrikson, C.: (Lecturer) B.A., M.A. Minnesota; Ph.D. candidate at U, of North Carolina (North Anerica, Medical Anthro., Cultural Disorganization)

Klina, G. (Associate Professor) B.A. Syracuse, Ph.D. VCLA (Africa, Culture Change, Religion, Theory)

Kreps, T. $_{\text {. (Associate Professor) B.A., M.A., Ph.D. Stanford; }}$ (Latin Anerica, Methodology, Linguistics)

Miller, P. (Assistent Professor) B.A., Nebraske; M.A., Fh.D. Arizona (Fhysical Anthro., Ecology, Genetics, Indians of the Southrest)

Smith, J. (Assistant Professor) B.A., Washincton; Ph.D. Oregon (Jatin America, Energing nations, Centrel and North Asia).

Wallace, D. (Associate Professor) B.A., Ph.D. Berkeley (New World Prehistory, Peru)

Zemer, H. (Associate Professor) B.A. Northwestern; M. Heb. Lit. Jewish Theo. Sem.; M.A., Th.D. Columbia (Middle Eastis.Theory, Religion)

SOCIOLOGY STAFF WITH RELATED INTERESTS IN ANTHROPOLOCY
Foster, A. (Associate Professor) B.A. Wisconsin; M.A. Ráshineton Univ; Ph.D. University of Iondon (Social AnthropoloEy)

Iwanska, A. (Associate Professor) A.M. Warsaw; Ph.D. Columbia (Latin America, Eastern Europe, Social Change, Theory)

ADJUNCT PROFESSORS (At New York State Museum)
Funk, R. (Visiting Assistant Professor) B.A., K.A., Ph.D. Columbia (Archeology oỉ North America)

Ritchie, W. (Visiting Professor) B.A., M.S. Rochester; Dh.D. Columbia (Archeology of North America)

ITBRARY STATEMENT IN

SUPPORT OF THE

EROPOSAL FOR A MASTERS FRCGRAM

## IN ANTHROFOICCY

The current library holdings in anthropology include approximately $80 \%$ of the titles listed in Resources for the Teaching of Anthropolory (American Anthropological Association Memoir \#95, 1963). The major portion of the remaining titles are out of print and can be obtained only when re-issued by a reprint service, or when they are included in the purchase of private librarjes or other large collections. In addition, as a result of active purchasing in the past, the library contains a large number of titles not included in the AA listing. For example, in 1968, a special allocation in excess of $\$ 19,000$ was obtained for the express purpose of improving our anthropology holdings. Over the past years several other private collections have contributed to our holdings. The latest of these is a sizable portion of the Brazjliana purchase (totalling $\$ 60,000$ ) acquired during 1968. Current acquisition policies cover most of the new titles being published.

The library also maintains the microfilm edition of the Human Relation Area Files which will ultimately cover virtually all of the world ethnographic areas. Included below is a listing
of the major relevant journals and serial publications in Anthropology. The library also maintains many subscriptions In areas of special interest, such as Latin America; Eastern Europe, etc. Listing.

It should be noted thet the 36 reference pexiodicels in the attached letter, (Charkin to Zenner: May 8, 1969) is not exactly comparable to the listing attached as appendix $A$. Clarkin's listing includes 17 periodicals not inciuded in our IIsting because of their highly specialized nature, while our Listing includes 50 titles not accounted for by Clarkin either because they are serials, rather than periodicals, or because they are listed under some categoxy other than Anthropology by the Unxich Standard Periodical Dictionary.

By comparison, the Library Holdings at SUNYA are equivalent to those at the University of Connecticut and the University of Massachusetts at the time of the initiation of their Master's

Programs. In fact, our collection closely approximates the holdings of these schools at the present time, although both are Initiating Ph.D. progroms. We confine our remarks to the University of Connecticut. (Information on the University of Connecticut Library holdings was supplied by Dr. Eric Larson of that school's Department of Anthropology.)

When their Master"s Program was begun their library included approximately $75 \%$ of the titles 11 sted in the AAA memoix.
(However, since their library evaluation was conducted in a slightly different manner, this figure is not exactly comparable to our own percentage). Purchases of used books have enabled them to raise these holdings to include about $85 \%$ of the listed titles. The Connecticut library currently buys slightly more used and outwofprint books than the SUNYA Library, but our purchasing practices for current publications are virtually identical. Though our periodical listings do not coincide with those of the University of Connecticut there is about a $65 \%$ overlap of those journals tabulated at the two schools. This overlap occurs in those journals that are central to study in anthropology. On the whole, the periodicel holdings are of comparable strength and with the exception that with some important journals, Connecticut has more complete backfile holdings. However, as the attached letter (Clarkin to Zenner: May 7, 1969) indicates, the SUIFA libraxy is attempting to obtain complete backfiles on all of our journal listings as these become available through reprint services or through the-purchase-of-private-libraries. In-one respect, the SUNXA library has a great odvantage over the Connecticut Library at the time of the inception of their MA program: SUNYA subscribes to the Human Relation Area Files.

# ASTERISK (*) BEFORE THE NAME OF TEE JOURNAL, OR MONOGRAFH SERIES INDICATES THE FILEES ARE COMPLETE IN AT LEAST ONE OF THE LIBRARIES WHICH HAVE THESE JOURNALS AVAILABLE. 

## JOURNALS

*africa-suly at Albany has Vol 1, 1928 to date
*AMERICAN ANIHROFOIOGIST--SUNY at Albany has V. 1,1888 to date
State Ed. has V. 1,1888 to date
*AMERICAN ANTIQUITY- SUNY at Albany has V. 29,1963 to date
Sienna College has V. 22,1956 to date
State Ed has V. 1,1935 to date
*AMERICAN INDIGENA--State Ed has V. 1, 1941 to date
*AMERICAN JOURNAL OF PHYSICAL ANYHROFOLOGY--SUNY at AIbany has V. 24,1966 to date Hamilton College has V. 6, 1948 to date State Ed has V. 1, 1918 to date
*AMBRICAN JOURNAL OF SOCIOLCGY-SUNV at Albany has V. 1, 1895 to date State Ed. has V. 1, 1895 to date
*ANTHROPOLOGICAL LINGULSTICS-SUNY at Albany has V. 1-5, 1963 and V. 7, 1965 to date Hamilton College has V. 1, 1959 to date

ANTHROPOLOGICAL QUARTERLY--Sienna has V. 2, 1929 to date
(see attached letter, Clarkin to Zenner)
AMERICA LAMINA-SUNY at Albany has V. 5, 1962 to date
*L'ANIHROPOLOGIE--SUNY at Albany has V. 71, 1967 to date
Hamilton College has V. 1, 1962 to date
ANTHROPOS--SUNY at Albany has V. 61, 1966 to date
*ANTIQUITY-SUMY at Albany has V. 38, 1964 to date
Hamilton College has V. 1, 1927 to date
*archaeolocy--suny at Albany has V. 1, 1948 to date
CURRENT ANMHROPOLOGY--SUNY at AIbany has V. 7, 2966 to date
Skidmore hes V. 1, 1960 to date
State Ed has V. 1, 1969 to date
*COMPARATIVE STUDIES IN SOCIETY AND HISTORY--SUNY at Albeny has V. 1 , 1958 to date State Ed has V. 1, 1961 to date

EASTERN ANTHROPOLOGIST--SUNY at Albany has V. 19, 1966 to date
ECONOMIC DEVELORMENT AND CUIIURE CHAMGE--SUNY at Albany has V. 12, 1964 to date Uaion College has V. 1-9, 1952 to V. 13, 1964
*ETHNOHISTORY--SUNY at Albany has V. 1; 1954 to date
*ETHMOLOGY--State Ed has V. 1, 1962 to date
*ertivos-muny at Albany has V. 1, 1936 to date
*FOKKLORE--Hamilton College has V. 1, 1890 to date
*HUMAN BIOLOCY--SUNY at Albany has V. 1, 1929 to date
*HIMAN ORGANIZATION--SUNY at Albany has V. 1, 1941 to date
HUMAN RELATIONS--SUNY at Albany has V. 1,1947 to date
*INTERNATIONAL JOURNAL OF AMERICAN LITNGISTICS-SUNY at Albany has V. 1,1917 to date
DURNAL OF AFRICAN HISTORY-mSUNY at Albany has V. 9, 1968 to date Sienna and Union have V. 1, 1960 to date
*JoURNAL OF AMERICAN FOLKIORE-SUNY at Ainazy das V. 26,1913 to date Sienna and Union have V. 1, 1888 to date
*JOURNAL OF ASIAN AND AFRICAN STUDJES--SUNY at Albany has V. 1, 1963 to date
*LANGUAGE--SUNY at Albany bas V. 1, 1925 to date
IINGUA-Hamilton College has V. 2, 1949 to date
MAN--SUNY at Albany has V. 26, 1926 to date
*MAN IN INDIA-SUNY at Albany has V. 46, 1966 to date Russell Sage College has V. 44, 1964 to date State Ed has Y. 3., 1921 to date
*MIDDIE EAST JOURNAL-SUNY at Albany has V. 1,1947 to date *PLATNS ANTHROPOLOGIST--State Ed has V. 1, 1954 to date
*POLYNESIAN SOCIETY--State Ed. has V. 1, 1892 to date
PACE-. SUNY at Albeny has Nov., 1959 to date
*RURAL SOCIOLOGY-State Ed. has V. 1, 1936 to date
ROYAL ANTHROPOLOGICAL INSTITUTE OF GREAT ERITAIN AND IRELAND JOURNAI-Hamilton College has V. 38, 1908 to date
*SOCIAI AND ECONOMIC SIUDIES-- SUNI at Albany has V. 14, \#1, 1965 to date State Ed has V. 1, 1953 to date
*SOCIOLOGICAL QUARTERLY--SUNY at Albany has V. 1, 1960 to date
*SOCIFTE DES AMERICANISTES DES PARIS JOURNAI-State Ed. has V. 1, 1895 to date
SOUTHWESTERN JOURNAL OF ANIHROPOLOGY--SUNY at AIbany has V. 1, 1945 to date
*WENNER-GREN FOUNDATION FOR ANHHROPOIOGICAL RESEARCH. VIKING FUND FUBLICATIONSSUNY at Albany and State Ed. both have V. 1, 1943 to date
*WORD-SUNY at Albany has V. 1-16, 1960 and V. 18-20, 1964 to date State Ed has V. 1, 1945 to date
*ZEIISCHRIFT FUR ETHNOLOGIE--State Ed has V. 1,1869 to date on which it became issued with the Anerican Anthropologist.

## ASSOCTATION FUBLICATIONS

## AMERICAN ANTHROPOLOGICAL ASSOCIATION. MEMOTRS-Mamilton COIlege has V. 25, 191.9 to date SUNY at Albany has \#1, $1905-\frac{\pi}{\pi} 64,1944$ \#66 (1947) to \#9.3 (1962)

*AMERICAN MUSEUM OF NATURAI HISTORY. ANIHROPOLOGICAI PAPERS--State Ed. has V. 1 , 1907 to date
*CALIFORNIA UNIVERSITY. ANIHROPOLOGICAL RECORDS--State Ed. has V. 1, 1937 to date * Harvard university . Peabody Museum of Archaeology and Ethnology--State Ed. has V. 1, 1896 to V. 15
*SMITHSONTAN IHSTITUTION. SMITHSONIAN MISCELLANEOUS COLIECTIONS--Rensselaer has V. 1, 1944 to 1953, and V. 2, 1966 to date State Ed. has V. 1, 1862 to date
*U. S. BUREAU OF AMERICAN ETHNOLOGY. ANNUAL REPORTS AND BULLETINS--Union has V. 1, 1887 to date
*YALE UNIVERSITY PUBLICATIONS IN ANIHROPOLOGY--State Ed. has V. 1, 1947 to date

- HESTAN ETHNOLOGICAL SOCIEXY--Hamilton College has V. 16
*AMERICAN SOCIOLOGICAL REVIEN--SUNY at AIbany has V. 1, 1936 to date
* AMERICAN SOCIOLOGIST-SUNY at Albany has V. 1, 1965 to date
*AMERICAN UNIVERSITY FIELD STAFF REPORTS--Cobleskill hes all from V. 1, 1952 to date
*AMERICAS--SUNY at AIbany has V. 2,1949 to date
ARCHAEOLOGIKI EPHEMERIS-SUNY at Albany has V. 1,1961 to date ARCHIVE FUR KULIURGESCHICHTE--SUNY Albany has V. 47 , 1965 to date

BOLETTN BIBLIOCRAFTCO DE ANTORFOLOGIA AMERICANA-SUNY at AIbany has V. 26, 1966 to date CARIBBEAN STUDIES-SUNY at Albany has V. 4, 1964 to date * YOURNAL OF ASIAN SIUDIES-mamilton has V. 1 to date
*Latin american monographs--suny at Albany has V. 1, 1956 to date *IATIN AMERICAN RESEARCH REVIEW-SUNY at Albany has V. 1, 1965 to date MMDDLE EASTERN AFFAIRS-Union College has V. 1, 1950 to date *PACIFIC AFFAIRS-SUNY at Albany has V. 1, 1929 to date REVISTA DE CIENCLAS SOCTALES - SUNY at Albany has V. 10,1966 to date THE CANADIAN REVIEN OF SOCIOLOGY AND ARMHROPOLOGY--SUNY at Albany has V. 3,1966 to date

May 7, 1969

Expenditures in Anthropology, 1968-69


HRAF and periodicals

$$
\frac{3,027.00}{\$ 10,143.00}
$$

# STATE UNIVERSITY OF NEW YORK AT ALBANY 

1400 Washington Avenue, Albany, N. Y. 12203

May 2, 1969

Professor Walter Zenner:
Anthropology
SS 373

## Dear Professor Zenner:

I am happy to inform you by letter that the library has current subscriptions for both of the journals concerning which you spoke to me this morning: Africa and Anthropological Quarterly.

I find that Africa was ordered last January in its backifiles so that now the library possesses Volume 1-36 [1923-66] in addition to the current subscription. Unfortunately, this set came from the supply house unbound and therefore it is now sent by us to the bindery.*

As far as Anthropological Quarterly is concerned I am presently giving the order department a request that we purchase the entire backfile, If it is available. Since this journal was begun in 1928, it is quite probable that it is not available in its entirety, but we will see.

I hope that you will continue to point out to us any titles that the library needs for either Anthropology or Sociology. We are always happy to get help from experts in the field.

Very truly yours,
William Clarkia
William Clarkia
WC: il

* it uriel lie beck vi about to creche.


## LIBRARY

STATE UNIVERSITY OF NEW YORK AT ALBANY
1400 Washington Avenue, Albany, N. Y. 12203

May 7, 1969

## Professor Walter Zenner <br> Anthropology Department <br> SS 373

Dear Professor Zenner:
You have asked me to give you my thoughts in relation to the following:

1. An estimate of library resources needed in the first five years of the forthcoming Ph.D. program.
2. The projected rate of acquisition and the expenses involved per year.

I have done some investigating and I find in the past year we have comitted some $\$ 7,116$ in library funds for monographs in the field of Anthropology. In addition to that we have a continuing committment of $\$ 775$ for the Human Relations Area Files [it should be pointed out the Human Relations Area Files bore an original cost of about $\$ 6,500$ and since every year they are added to, we have a continuing committment to maintain them] in addition to the figuring, we spend $\$ 252$ a year in subscriptions to some 36 periodicals in this field. These subscriptions are current but we have tried to get a complete backfile in each case and our attempts have been successful to the extent of approximately $\$ 2000$ worth in the past year. Thus, this makes a total spent in this area of approximately $\$ 10,143$.

One of our great difficulties is the fact that $I$ can give only a certain ambunt of time to acquisition here. Mrs. Aronson who was bibliographer for Sociology, Anthronology and Social Welfare left the library last July. Despite the fact that I have been doing the selecting in this area, most of the money committed for that past April-to-April fiscal year has been committed by me. I will enclose the exact month-by-month figures. I will also enclose Xerox sheets from Urich and Standard Periodical Directories which I have used as a base. In. cidently, if you know of other journals to which we should subscribe, by all means do not hesitate to tell me of them.

In answer to the first question, I must say that we should put at least as much money into Anthropology for each of the next five years as we have for this past year. This would mean in terms of money some approximately $\$ 50,000$.

In terms of titiles, the $\$ 10,000$ we spent last year on monographs produced a total of 8 n tities. Meny of these were garnered from oldt-of print and usedbook dealer catalogs. It is very important to pick up this kind of material. Gome of it is being reprinted but reprints, as you know, are shockingly expensive. We have a standing ordex on all major Amexican Oniversity Presses so we would get everything published in Anthropology by then automatically. The major part of our acquistions, it seems to me, must be in the field of outwor-prints for the following reason: the paucity of inmarint titues available.

Some 28,000 thles were published in the Pnited State in 1964-55, taking that yeax at random as a base year. Fublishers Weekly gives the following Ligures for the classifjeation - Sociology, Rconomics from 1964: for 19642, 400 titles, for $1965-2$ - 372 tithes. It is unfortunate that Rublishers ${ }^{\text {B }}$ Weeky does not breat dow the subjects more specitically. Anthropology is piaced in this grouping within sociology and can only estimate that if sociolm ogy tithes are half of the above that for 19 gh there would be 1200 tithes in Sociology. If Anthropology were half of Sociology thgn one would assume that In all of the United States some 600 titles pex year are published in the fleld of Anthropology. Fox Germany, for Hance, for Russia, India, and other countries, there are, far as I can digcover, no figures available. These countries, bowever, are extremely important one especially, Gexmany and France. What the Ifbrary desperately needs is gualisied person to fill the place left vacant by Mrs. Aronson's withdrowal I am quite capable of selecting titles and materials in the used-book catalog categoxy from Amerf can book deajers. However, I do not have the tine to go through the Freench and German catalogs and yet it is essential that soneone do so if we axe to build the collection in this field to total of at least $10,000-12,000$ monograph tities at the end of first five years of thedegree program.

I find that $I$ have in gnswering No. 1 , also answered No. 2 because we would have to use 1968.69 as a typical year for acquistion. Certainly we cannot in. crease the mount of money committed to this subject since the overall library budget for acquistion is certainly not incweasing and there are many new Rh.D. programs coming sapidy'into existence. 'herefore, I would say that we will continue [even it we do not revlace Mrs. Aronson] at the same rate as we have in this past yeax. That will give us a minimum collection of monograph material. Whether this will be large enough to sustain a Ph.D. program I cannot say.

I hope that this information will help you in prepaxing your ow report.
Wery truly yours,

WC:II
William crarkin
Enclosures

MEMORANDUN

To:
Faculty Senate
From: Allan A. Kuusisto

The next meeting will be held on Monday, October 27,
at $3: 30 \mathrm{p} . \mathrm{m}$. in Lecture Hall 4. The agenda will consist of:

1. Executive Committee Report.
2. Council Reports. This year the Graduate Academic Council will submit reports on a monthly basis. October's activities will be circulated with the materials for the November meeting. However, Dean Flinton will report orally at the Senate meeting on October 27.
3. Report of the Ad Hoc Consultation Guidelines Committee (this was sent under separate cover to you).
4. Other business which may come before the Senate.

AAK/sla
10/22/69

## FACULTY SEMATE

Minutes of Meeting
October 27, 1969

The meeting was called to order by President Kuusisto at 3:40 p.m. in Lecture Hall 3. President Kuusisto incroduced the 22 undergraduate and $\|$ graduate students elected to the Senate. Nearly all were present.

He noted chat with the increased size it would be necessary to observe more closely the rules of parliamentary procedure and called attention to two rules supplied by the parliamentarian one limiting the length of speeches to five minutes and one prohibiting spoaking twice on a single matrer pending before the assombly until all others desirous of speaking had done so.

The minutes of the meeting of September 29 were approved with two minor corrections which were duly noted.

1. Executive Committee Report
1.1 Noninees to fill vacancies on various Councils were unamimously approved by voice vote:

2. 2 Te written Comittee report (distributed with the Senate agendal supplied the following information:
a. The Fxecutive Commitcee finds the College of General Studies eligible for representation on the Senate.
b. Appointed to the F.S.A. Board were professors Frisch, Geiss, Mochon, Nikoloff, Valker and Verner.
1.3 The $C^{-}$aimman reported that the vote on the mail poll of the Faculty on the Pass-No Credit gradingproposal was 190 in favor and 149 against.
3. Undergraduate Academic Council
$\begin{aligned} 2.1 \text { For Information: } & \text { Chairmen of the Councills comittces are: } \\ & \\ & \text { R.Thorstensen (Academic Standing) } \\ & \text { F.Carrino (Admissions) } \\ & \text { Weese (Honors \& Independent Study) } \\ & \text { F.Hodge (Curriculum) }\end{aligned}$
2.4 In response to a question, Pros. Aronson pointed out that the phrase "satisfactory rate of progress" as a criterion for remaining in school has not yet been defined under the present grading system. 具e reported that the formulation of a policy on this issue was high on the agenda of the Undergraduate Academic Comacil.
2.5 Mr. Mathias reported that a poll of a thousand lower division stadents had showed $77 \%$ to be in favor of the new system. The Freshman vote was 419 in favor to 80 opposed. Some Senators objected, however, to the implication of this poll on the ground, they said, that most students did not realize that the new system was intended to be mandatory.
2.6 Professor Eson, arguing that the effects of adopting the proposal would in fact prove inconsequential and noting that the issue had been long under study and debated at length in the previous Senate meeting, moved the previous question. The voice vote was indecisive; a show of hands gave 43 in favor and 24 contrary, thus the necessary $2 / 3$ rds required to call the question.
2.7. A teller vote on the proposal resulted in its approval by 51 to 31 .
2.3 Dean O'Reilly spoke on a point of personal privilege objecting to the shutting off of debate on an issue of such importance as the grading proposal when many Senators were still desirous of speaking on the merits. He hoped that the Senate would in the future be less precipitous.
4. Graduate Academic Council
3.1 The Council requests the privilege of not reporting at ** this session.
5. Personal Pol cos Connc 1
4.1 For information: The Council's comittees have been organized and their membership listed in the Report included in the Senate agenda. These are: Academic Freedom-Curtis Smith; Chairman; Economic and Professional Welfare; Campus Parking and Traffic Polfcy--Hugh Farley, Chairman.
4.2 Professor Reilly, Chairman of the Council moved the . approval of rules for parking control in Parking Lots 3 and 4 (the small lots flanking the eobblestone plaza), 3A (the outer cobblestone areal and the Great Girele. The -ubstance of the wule is: Area 3A is for visitows. Parking on one side of the Great Circle is open on a first-come basis. Admission to areas 3 and 4 is by special permit card to be issued to officials, to othors on the basie of noed, to holders of special permits issued by the Parking Appeals Committee and, at the discretion of the President, by lottery. The rule as presented provided that all areas shell be open from 4 p.m. to 3 a.m. daily. The rules are on trial during 1969-70.

A number of Senators spoke in opposition to the proposed new rule on various grounds. One said that such action should not be taken Without the approval of the Resident Assistant concerned; another that this was a more drastic penalty than it appeared because of the shortage of alternate housing; a third alleged that removal would be an illegal violation of the student's residence contract. Not so, it was explained, contracts provide for termination for specified reasons including disciplinary action.

The right and legal obligation of University officials to summarily remove a student from university-operated residence when necessary in emergency conditions to protect health and safety of others was explained by Chairman Thorne.

The previous question was moved and adopted by voice vote whereupon the motion to endorse was also approved by voice vote.
10. Ad Hoc Faculty-Student Consultation Guidelines Committee
10.1 Professor Zimmermann, chairman, presented the committee's draft guidelines--previously circulated to Senate members-and in moving their adoption requested comments and suggestions for improvement. It was suggested that provision be made for continuing interr retation and evaluation.
10.2 A motion to return to the Committee by Mr. Mathias was approved by a voice vote.

## 11. SUNY/A Senator's Report

11.1 Professor Norton, SUNY/A Senator mentioned that the All-University Senate had met at Binghamton and that a written report of its proceedings would soon be circulated.
11.2 The SUNY Senate, he reported, is concerned that both students and professional non-teaching staff should participate in University governance. Here, he observed, we are doing fine by students but not by our professional non-teaching staff.
12. A motion was made to reconsider the Senate's action in approving the change in the grading system. A very brief discussion was interrupted by a motion for adjournment. An appeal was made from the President's pronouncement that the voice vore was favorable. The teller vote showed 39 in favor and 22 against adjoumment. The meeting adjourned at 5:35 p.m. Several Senators--both students and Eaculty--took the floor after adjournment to express the view that the session had given hopeful evidence of faculty-student collaboration.

Respectfully submitted,
V.B. Zimmermann

Secretary

MEMORANDUN

To: Faculty Senate
From: Executive Committee
Subject: Report for Meeting October 27, 1969

For Action:
The Executive Committee recommends the approval of the following nominees to fill vacancies that have occurred in several Councils.

1. Student Affairs Council

Margaret McKenna (Business)
Jerome Dukes (Afro-American Studies)
Janet Hood (Health Services)
2. Graduate Academic Council

Robert Donovan (English)
3. Research Council

John Overbeck (Classics)
4. Personnel Policies Council

Robert Pettingill (Economics)

For Information:

1. The Executive Committee received from the Dean of the College of General Studies a petition for senate representation since this College now has seven faculty members. The Executive Committee agreed that under Article II, Section 2, sub-section 2. 3 of the Senate By-Laws the College of General Studies is eligible for Senate representation. The chairman of the Committee on Wimimations and Elections has been notified to take appropriate action.
2. As a result of the adoption of new by-laws by the Faculty Student Association, the Executive Committee, at the request of Chandler Stein (Counsel to F.S.A.) has appointed the following six faculty members to the F.S.A. Board:

Dr. Frisch (Assoc. Dean of Arts \& Sciences)
D. Geiss (Nursing)
D. Mochon (Art)
O. Nikoloff (Education)
F. Walker (Economics)
A. Werner (Phys.Ed.)
3. The Executive Committee has approved the proposal that the minutes of Senate meetings be distributed to all members of the Faculty.
4. The Executive Committee agreed to the initiation of a faculty-wide poll on the grading proposal to be acted upon at the Senate meeting of October 27. The results of the poll to be announced at that Senate meeting.

5. The Executive Committee affirmed the responsibility of each Council to select members of its committees, both faculty and students. Student members, it was noted, could either be selected directly by the council or by soliciting nominations from the Student Central Council.

Respectfully submitted,
Alfred P. Finkelstein
Chairman
Faculty Senate Executive Committee
APF/sla
10/22/69

1. The Council is seeking additional members. The Chaiman of the Executive Committee of the Faculty Senate is making the necessary arrangements.
2. The Council considered and approved a proposal by the Comittee on Student Conduct to add the following disciplinary action to current: student conduct rules, regulations, and actions:

Disciplinary Removal from Residence: Removes the resident student from university-operated residence halls on either a permanent or temporary basis. This is a more stringent action, taken in response to repeated violations of university residence regulations. In the event that this action is for a stated period of time, the student may apply, at the end of this period, for housing in university residence halls. Specific restrictions in relation to residence halls may also be included. Rote: If this student is under 21 years of age, the parent or guardian will be informed of this action.
3. Members of the Council were provided for their consideration the constitutions of Gamma Delta Chi and Pan Hellenic Council, fratemal groups organizing on campus, and the constitution of the Graduate Students Association and the Library School Student Association. The Council will act upon the requests for recognition of these organizations at its next mesting.

Respectfully submitted,


Armand Baker
Sorrell E. Chesin
William Dumbleton
Roswell Fairbank
Doris Geiss
Lois Gregg
Harry Hamilton
Janet Havens
Steve Lobel
Victor Looper
Karl Peterson
Christian Walters

## For Information:

1. The Council held its regular meeting on Monday, October 6. Student members had not been selected but are expected to be in attendance at the next regular meeting on November 3 .
2. ( Faculty membership for the standing Committees on Academic Standing (R. Thorstensen, Chairman), Admissions (F. Carrino, Chairman) and Honors and Independent Study (W. Reese, Chairman) was announced. Membership for the Curriculum Committee ( $F$. Hodge, Chairman) will be announced at the next meeting.
3. At the suggestion of M. Urofsky and K. Chen, it was decided not to fill the Committee on Teacher Education unless a need for action arose.
4. M. Urofsky was selected to represent the UAC on the Central Council of the Student Association.

For Action:
It is moved that the Proposal on Grading, as presented to the Senate at the September 29, 1969 meeting, be adopted.

Respectfully submitted,
John Aronson, Chairman

$$
* * * * * * * * *
$$

Report of the Council on Promotions
And Continuing Appointment
For the Period October 1 - 27,1969

At its organizational meeting, the Council elected Charles T. O'Reilly, Acting Vice President for Academic Affairs, as its Chairman for the 1969-70 academic year.

Respectíully submitted,
Charles T. O'Reilly Chairman

Personnel Policies Council
Minutes of Meeting
October 21, 1969

The Council met on October 21,1969 to receive reports of its subcommittee.

The sub-committee on Academic Freedom agreed to develop guidelines relating the term appointments, amplifying the resolution introduced by the Council at the Senate meeting of June 5, 1969. The committee consists of the following members:

Loren Baritz
Michael Cherniavsky
Charles Edwards
James R. Johnston
Edwin Munro
Curtis Smith, Chairman
Albert Sweetser, Secretary
Eranklin Walker
The sub-committee on Economic and Professional Welfare convened on October 22. Its members at this time are:

Michael Lamanna
Zachariah Mathew
Elmer Mathews
Robert Pettengill
Seth Spellman
Myron Taylor
The sub-committee on Campus Parking and Traffic Policy consists of the following members:

Jan Blumenstaik
John Buckhoff, Secretary
Martin Collins
Richard Ellis
Hugh Farley, Chairman
Gary Guzuoskas

## For Action:

The Council forwards the following recommendations from the sub-committee on Campus Traffic and Parking Policy and asks that they be approved for immediate implementation:

Parking Control in the Areas Encompassed by Parking Lots 3, 3A, 4 and the Great Circle:

Admission to Parking Lots 3 and 4 shall be by special permit (card) basis only. The present cobblestoned area known as 3 A between lots 3 and 4 shall be for visitors parking only.

Parking for faculty, staff and visitors shall be allowed on one side of the Great Circle from the islands around on a first-come first-serve basis.

All the above areas shall be opened to general parking from 4 p.m. to 3 a.m. each day, seven days per week.

Special permits (cards) for lot 3 shall be issued to the President, Vice Presidents and Deans of Schools, The remainder shall be distributed to various functions on the basis of need as approved by the President. At the discretion of the President, these remaining cards may be issued by lottery. Lottery applicants shall be entered by Deans of Schools and/or appropriate administrative officials on the basis of need.

Special permits (cards) for lot 4 shall be issued to those persons holding Special Parking Permits issued by the Parking Appeals Committee for that lot through their previously established procedures. The remainder of spaces shall be allocated by the same process as that used for parking lot 3 .

This program of control shall be conducted on a trial basis for the duration of the school year 1969-70.

Respectiolly submitted,

John M. Reilly, Chairman

$10 / 22 / 69$

State University of New York at Albany

## REPORT OF LIBRARY COUNCIL OR FACULTY SENATE MEETING OF OCTOBER ? 1969

The first meeting of the Library Council was primarily an information and organizational meeting devoted to setting up a schedule of meetings and a list of topics to be discussed during the year. The item discussed was information to faculty regarding library acquisitions and funds available for new materials. At its next meeting the Library Council will consider reports on two studies undertaken last year:

1. Survey of Library Use.
2. Keserve Book Service.

Respectfully submitted,
Francine Frank Chairman, Library Council

GRADUATE ACADEMIC COUNCTL
For the period October $1-31,1969$

The Council met three times curing this month.

## For Infomation

1. Two graduate students, both senotors, joined the Council. They axe Mr. David Marole (sociology) and Mr. Charies Stephenson (history).
2. Professor Jerome ghstein (education) resigned from the Council under pressure of other duties. He has been replaced by Professor Robert Donoven (Bnglish).
3. The Council has organized the following standing Comittees for the year. It is expected that each will add two graduate students at a later date, one a member of the council and one from the graduate student body at large. One feculty member will be added to the comittee on Curiculum and Instruction later.

Comattee on Admissions and Academic Standing
*V. Aceto, Library Science, chamman
A. Higgins, Sociology
Y. Nyer, Chemstry
R. Eettengill, Economics
*W. Rooney, Socien Helrare
Committee on Curriculum and Instruction
*R. Donovan, English
*T. Falconiexi, Ronence Ianguages
B. Solnick, History
J. Zuckeman, Chemastry

Committee on Gducational Policies and Procedures
C. Eãards, Biology
*P. Krosby, History, cheiman
H. Morick, Prilosophy
R. O'Meils, Mathematies
*L. Welch Public Affairs
Committee for Revien of Graduate Prograns
J. Bulloff, History \& Systematics of Science
c. Odenkirchen, Comparative Literature
*A. Satumo, Chemistry
*J. Uppal. Eronomics
R. Wesser, History

Members of the Graduate Academic Council
4. The Council invited members of the Oficice of Graduete Studies to meet with the appropriate committees of the council to assist the committee and to act as liaison persons for the commttees with the office of Graduate studies. Nr. Robert MoFarlend will serve as the liaison with the Comanttee on CurriculumInstruction, 有. Paul Saimond will serve as the liaison with the Committee on Admissions and Academic Standing, and Dr. J. Fredericks Volnwein will serve as liaison with the Comitiee on Educational policies.
5. The Council has received and referred to the cormittee on Curriculum and Instruction proposed masters's degree programs in geography and in history and systematics of science.
6. The Council has received and has taken under review proposed doctoral prom grams in philosophy, sociology, library seience, and history and systematics of science.
7. The Comertee on Amissions and Acadenic standing hes acted on four petitions received from students. Three were concerned with tramsfer credit and one with the scademic requirementsfor a master's degree.
8. The Comattee on Policies and Procedures has under stuay the folloming matters:
a. The University foreign langage requirement for the Ph.D.
b. Pass/iail systems of evaluation as applied to graduate stady
c. Present stetus nad criteria for assigment of credit to gracuate courses.
9. The Council is esteblishing procedures for the review of doctoral program Which it will initiaie this year through its Comittea for Reviev of Graduate Programs. Arter employing several criteria, the following programs were selected by the Council for reviev chis year: chemistry, Erglish, and political science. Also, in the case of the Ph. D. progran in history, a review by the American Historical Society had been arranged earlier by the department. The report of the reviev rill be made available to the Graduate Academic Council. The details of organizetion and implementrition of the council's reviews will be developed by the commitee.
10. A change in admission to the master's degree in educational ammistration to eliminate a requirement that the student hold a certiricate valid for teaching in New York State was approved for applicants preparing for educational administration in higher education on in some other educational agency for which state teacher certification is not necessary.
11. The introduction of a specialization in European History in the Ph. D. program in History was approved.
12. The Council voted to admit 10 students to doctoral candidacy, 6 from arts and seifences, 2 from public affairs, and 2 from education. In additions, the Council yoted to recomend to their respective faculties 5 students for the award of a University Certificste as Specialist in Curriculum and Instruction (education), I candidate for the award of the Md.D., and 5 candidates for the award of the Fh.D.

## For Action

13. The Council recommends approval of the following policy to facilitate the inter-institutional registration of students in doctoral programs at sumy university centers:
"Formally admitted doctoral students in any center will be authorized to study at the state University of Hew York at Albany without submitting academic credentials and going through the usual admission application process: dues provided (1) the sending institution certifies to a student's good standing, (2) the student has the necessary prerequisites, if any, and. (3) that the receiving institution has available a place in the class.

The following kinds of courses would be excluded unless approved by the Dean of Graduate Studies in exceptional cases: graduate research seminars, advanced research courses, independent study or reading courses, clinical courses, field courses, practicums, supervised student teaching, end intern ships. Also excluded are sponsored programs end institutes which involve special conditions or qualifications for admissions."

> Respectfully submitted,
$\therefore$ Charles O'Reilly; Chairman

Report of the Council on Promotions
And Continuing Appointment
For the Period October 27 - November 7, 1969

The Council met on Friday, November 7, but a quorum was not present. They will meet again on November 14, to discuss some matters that must come before the Council.

Respectfully submitted,
Charles O'Reilly, Chairman

## $\because$

October 10, 1969

To: Members of the Benate, Rowty, wat gudat Readers:
Last Spriag this Comatuea was obarged by the Benete mith the onst on peparing gridetines for the implemontaion of the policy and regulations on Pendivastudent conentration baoted by the sexate.

The attached docunent is the poduct on our wonk tu is being distribute to you so that we may have the bencini of your suggestions-m both as to substance and as to zaguagembetore we prepare the final verion which we intend to present to the scnate at its October meeting senators should heep this copy for reference.

Your questions, coments ana augestions may be presented oraiy to any member of the comintee.

A Fow Consubution Guicehines Commitee

| Students | Fecuty |
| :---: | :---: |
| Barbawa Buenhotte | Doxis Gepss (Wursins) |
| Sugh Golmachex | Warad ifotick (Ehilosophy) |
| Ropert midie | Pichara ofacil (Wathematios) |
| Tom hatzae | Chailes Petitjean (Administrative Services) |

Vo Zimaeman (Puile Aoministration) Chatmena
Sayles, Room 210 phone: 472-3290
A. The committee recommends that the Senate adopt the attached "Guidelines."

The present version differs from that previously circulated in that a brief declaration of philosophy has been added at the beginning and several paragraphs have been reworded to clarify the intent and to eliminate some unecessary phraseology.

These changes are in sections 2.1 (last 4 Iines changed), 3.2 (rewritten), 4.1 (last line rephrased), 5.3 (lst sentence clarified), 5.5 (last sentence simplified), 6.1 (incorporates first sentence of former section 6.4), 6.2 d. (one word corrected), and 6.4 (eliminated).

Additional copies of the Guidelines may be obtained from the Secretary of the Senate or from the office of the President.

B: The committee recommends that whoever is responsible for the preparation and issuance of the pamphlet entitled Student Guidelines should include these "Consultation Guidelines" in future editions of that pamphlet.
C. Whe committee recommends that the Vice-Chairman of the Senate arrange for a review of the Statements of Policies and Procedures which are filed with him pursuant to the Senate's Resolution of May, 1969, and that those statements which are not in conformity with these Guidelines be returned to their authors with recommendations for their modification.

For the Committee
V. B. Zimmerman, Chairman

Philosophy: Paculty consideration of student opinion and subsequent student participation in university governance as provided in these guidelines will range along a broad continuum. Their successful implementation will depend upon student interest and willingness to participate in a responsible manner. The goal should be that students and faculty together Will guide the scounseandcshape theidestinyhof the university.

1. Preamble
2. 1 These "guidelines" will assist components of this University Center in carrying out the Declaration of Policy adopted by the Faculty Senate on May 12, 1969. That Declaration affirmed "that students are entitled to be consulted and their opinions and desires weighed in the formulation of decisions" on academic matters and that they "must be afforded the opportunity to petition for a hearing of their grievances".
1.2 The Senate action does not impose uniformity of policy and procedure for student consultation upon the various sub-divisions of the University. Experimentation with different forms and structures for faculty-student dialogue is encouraged.
3. Statement of Policies and Procedures
2.I Primary responsibility for drawing up the statement of policies and procedures, which paragraph B-2 of the Senate's resolution calls for, rests with the individual academic departments. This responsibility passes to the School level for those units which are not departmentalized or which have customarily functioned as a unit. Schools should also formulate policies and procedures for student participation in the consideration of such matters as are appropriately decided at the School level. Student participation in the preparation of the statements called for by the Senate's resolution is required.
2.2 In general, the "statement" to be forwarded to the Vice-Chairman of the Senate will make explicit the circumstances and manner in which student opinion will be obtained, the subject matters scheduled for discussion, the machinery to be employed for selection of student representatives, the grievance procedure and such other provisions as may appropriately be made a matter of record as having been decided or agreed to.
4. Structures for Faculty-Student Dialogue
3.1 The mechanisms by which student views on matters of concern to them may be ascertained are varied:
a. Under certain conditions (e.g. size, level of students, degree of normal faculty-student contact, etc.) adequate consultation may be assured through regular meetings--between School and Department heads and students in either open session or with limited groups of representative students. The periodic holding of such open discussion sessions is advisable even though other means of consultation have been institutionalized.
b. Appropriate numbers of representative students may be included as participants in School or Department faculty meetings and/or faculty committees. Student or student-faculty committees may be established for specific advisory or other special purposes.
c. Where a formal student organization exists, its officers and committees might be scheduled to meet periodically with faculty officers and committees.
d. Theice may be established a joint council or assembly having both faculty and student membership to which may be assigned responsibility for the formulation of recommendations or decisions on matters of common concern.
3.2 Procedures for faculty-student discussion may provide for the separate development of student or faculty judgment for transmission to and consideration by appropriate officers or bodies.
3.3 The respective numbers and proportions of student and faculty members to be included on joint bodies cannot be determined in the abstract. Fquality of representation is not obligatory. It is expected that the representation afforded each group will be sufficiently large to bring out divergent points of view but not so numerous as to stifle discussion or needlessly consume the time of participants.
5. Subject-matters for FacuIty-Student Consideration
4.1 No one can specify or fioresee all of the topics which are, or will be, of concern to students and upon which their opinions should be solicited and considered. Students have expressed legitimate interests in many facets of academic life. Among their concerns are: the nature and content of the curriculum, the appointment, promotion or separation of teaching staff, degree requirements, course scheduling, grading, library and Iabora= tory facilities and regu⿺ations, teaching methods and procedures, physical facilities. Both now and in the future thenajor criteriom is the desire of students to be heard or consulted.

## 5. Selection of Student Spokesmen

5.1. Although the expression of student views may sometimes be adequately obtained in an open meeting, the continuing facultymstudent consideration of matters of educational policy and practice can normally be best handled through the involvement of a Iimited number of student representatives. In arranging for the selection of such representatives two practices tending to bias are to be avoided: one, mere self-nomination on the part of individual students; the other, faculty selection which amounts to cooptation.
5.2 Preferred methods of selecting student representations are:
a. Through their designation by a formal student organization,
b. By an objective random sampling method, stratified or not as may be appropriate,
c. By open nomination and election in an informal student assembly.
5.3 The statement of policies and procedures may establish criteria of eligibility applicable to the selection of students for participation in university governance. Such criteria may include provisions to insure equitable representation of different elements of the student body.
5.4 Students may be appointed to administrative committees, task forces or other "working bodies" on the basis of specific qualifications and interests.
5.5 In emergencies-whopefully rarewor when school is not in session, Schools and Departments are justified in consulting with such of its student body as is available.
6. Complaints and Grievences
6.1 Grievance machinery exists to assure justice through fact-finding and mediation. In the absence of a campus-wide student grievance system, procedures should be devised which will assure to students the opportunity to present their complaints and grievances for prompt and equitable consideration.
6.2 Procedures for the receipt and resolution of petitions for the redress of grievances ought to meet the following minimum standards:
a. They should be clear and specific so that students may know exactly what they must do to present a formal complaint or grievance.
b. They should assure that the merits of the case are ascertained and reported by an individual or committee other than the person or persons whose decision, action, or nonaction is being complained against.
c. They should assure that a formal statement of a grievance receives a timely wrotten reply, a copy of which will be preserved in the appropriate University records.
d. Students who fìle grievances or complaints must be afforded protection against retaliation.
6.3 Grievance procedures may be modeled on those applicable to Faculty and Staff grievances (See: 1969-70 Faculty Handbook, pages 40-47). AIternatively, provision may be made for grievances to be presented to a named impartial arbiter who will serve as an ombudsman, or to a joint facultystudent committee.

## 7. Notice

7.I Elemental notions of "due process" dictate that students be advised of the policies and procedures which have been adopted to assure them the opportunity to be consulted on matters of concern to them and the right to impartial consideration of petitions for the redress of grievances.
7.2 The formal statements referred to in paragraph 2.2 above should be posted on bulletin boards, made available on request to student representatives, and annually explained and discussed with student groups so that questions may be answered and suggestions for change advanced and evaluated.

Final version of the Report as considered by the Senate on September 29 and Proposal as adopted by the Senate October 27 th.

REPORT OF THE AD HOC COMITTEP OM GRADING
Auguist 5, 1969

The Report consists of five Parts: I. Sackground
II. Proposai
III. Clestificetion
IV. Rationale
V. Conclusion
T. BAGEGROTND

At its June 2, 1969, meeting the Faculty Senate approved a system of mized grading; on June 5, three days later, it moved to reconsider. The new discussion made it clear that to many faculty there were faults in a mixed system, faults in the present system, and faults in a "pure" S-U system, but most of all that the Senate could not evaluate the proposals in the form and time submitted, Consequently, they yoted to recommit the matter to the Thdergraduate Academic Council, who were asked "to have a report ready and available to members of the Senate by ten days prior to ${ }^{\text {n }}$ the first meeting of the fall. It was to be the first ittem on the agenda.

In response to the assignont siven it by the Benate, the Council at its organizational mecting for 1969-70 (June 11, 1969) agreed to establish an ad hoc comititee consisting of Roberi Thorstenson (Pnglish; chairman Academic Standing Comittee 1969-70) as chairman, "up to four students, and two to four more facuity members." It was hoped that most members would have served on one of the SUNY Albany groups that had studied the grading question. Besides the chairman the group included the following:

| Fred Childs (1969) | Task Force on Academic Regulations <br> Undergraduate Academic Council |
| :--- | :--- |
|  | I968-69, 1969-70 |

William Reese

Varren Roberts

Chairman, Department of Philosophy Chairman, Task Force on Experimental Colleges

Ass't. Proiessor of History

The committee had five meetings and some informal discussions. This Report, ritten by Thorstensen and Collier, expresses the unanimous judgment of the group.

At least four groups at SUNY Albany have studied reform of the grading system. (1) The Task Force on Instruction recomended "the abolition of the letter grade system and its replacement with S or U grades." (2) The Task Force on Academic Regulations considered several proposals but voted to recommend no change in grading for the present. Their report noted that among faculty and students there was a good deal of "enthusiastic support" for a Pass-Fail option. (3) The Commission for Academic Affairs of the student government strongly recommended a total S-U system and in harch conducted a poll of nearly 2000 students, of whom over 70 percent favored pass-fail grading in all courses. (4) The Academic Standing Compittee studied the question through most of 1968/ 69, investigating a number of plans for change. They canvassed faculty opinion on this campus and others, including directors of graduate schools. On May 25 the Comittee recommended in a fivepage report to the Undergraduate Academic Council a "mixed" H-SWU system, to which the Gouncil added a recommendation for field examinations. It was this plan which the Senate wes finally unwilling to adopt at the end of the year. Still, the year's work amounted to a virtual mandate for change.

It is clear that during 1958/69 a great deal of attention was given to the grading problem by many members of the University commity, and valuable reports had resulted. The summer ad hoc Committee on grading was expected to work primarily from these reports and supporting documents, not to look for fresh data miess it was clearly useful and readily acquired; to develop recommendations for the Senate to act upon; and to furnish the necessary information and rationale.
II. PROPOSAL

Resolved that:
*
A. Beginning in the fall term, 1969, all grades for freshman students shall be submitted to the Registrar as satisfactory or no-credit. Satisfactory work is that quality of academic performance which the institution expects from its students in order to earn an undergraduate degree. The mark of no-credit means that a student has not provided the instructor with evidence which would justify the grade of satisfactory.
B. Beginning in the fall term, 1970, such grading shall be used for all freshmen and sophomores.
C. The new grading system shall be under continuing observation and review by the Academic Standing Committee of the Undergraduate Academic Council, which shall interpret the system, report on its operation, and recommend changes as appropriate.
D. The sysfem shall be in effect until June, 1973.

## III. CLARIFICATION OF PROPOSAL

1. Symbols. The expression "all grades for freshman students" refers to grades formerly recorded as A, B, C, D, and E; the proposal is not intended to affect the special designations I, $W$, and $Z$ as currently used. The symbol $S$, "satisfactory", is now awarded in graduate seminars, student teaching, and other approved courses (Undergraduate Bulletin, 1969-70, p. 59). The proposal would extend such approval while preserving the meaning of the term and the convenience of a symbol that is an initial letter. The symbol $N$ would avoid the pejorative and often misleading implications of $U$ ("unsatisfactory") or $F$ ("failed"); however, it may be unacceptable as a symbol, because it now signifies that a course was offered on noncredit basis. Perhaps NC could be used, or $x$, but the choice of the most convenient symbols can be determined by the Registrar in consultation with the Academic Standing Committee.
2. Preliminary versions. The proposal is part of the recommendation that Margaret Farrell's committee submitted to the Task Force on Academic Regulations in the Spring. (See the Task Force Report, Appendix II.) Much the same proposal had been independently developed and approved by the students' Academic Affairs Commission in November, 1968. The Farrell committee also proposed gradual extension to a total S-U system and the development of comprehensive and field examinations. These features appear to have been important in its failing to win the approval of the Task Force. We came independently to the conviction that the part we offer has the greatest overall
merit and the fewest disadvantages of any plan to come to our attention. We do not see it as "the answer" to the grading problem but rather as a strong step in the right direction.
3. Starting date. The policy should begin without delay. The matter has been long and responsibly deliberated, there is a strong consensus among students, and there are no major administrative impediments. We can think of no consideration that would require or justify waiting any longer.
4. Duration of experiment. Four years provides time for the novelty of the plan to wear off and for students, faculty, and administration to have gained substantial experience with it. During the third year the first freshmen under the plan would be juniors, well into their major fields and with good perspective on their experience.
5. This proposal does not attempt to answer the question, "What is satisfactory progress for a student under the proposed system?" The ad hoc committee and the Undergraduate Academic Council did not feel required to develop the details of policy in matters of advisement and retention, a normal responsibility of the Academic Standing Committee.

The discussion that follows is intended to explain and support the proposals by considering the most prominent questions and alternatives.

1. What's the matter with grados?
2. Why not a Pass/Fail option?
3. Why no "H" for honors work?
4. Would changes occur in evaluation and standards?
5. Would the quality of work deteriorate?
6. What has been the experience of other schools with Smu plans?
\#1 What's the matter with grades? We of the committee did not feel obligated at this point in time to make a prime facie case for change, but, it is logical and probabIf useful to state the main lines of argument as these have appeared in the several reports and elsewhere, including national publications.

From the Report of the Task Force on Instruction (p. 12):
Evaluation of students' developing skille and capacities to relate concepts to practice is an essential part of instruction. Evaluation provides students with a measurement of their achievement and provides faculty with feedback regarding the sfficacy of instruction. The purposes of evaluation, however, have become obscured as the symbols originally intended to mark achievement have taken on the power of totems. Now revision is needed so that the system of evaluation will encourage creativity and foster a cooperative attitude between students and faculty regarding learning. With that intention the following are recommended: I. Abolition of the letter grade system (A, $B, C, D, E)$ and its replacoment with $S$ or $U$ grades.

A good example of professional interest in the problem is the article "Examinations and Grades in College," by Ralph Raimi, Prom fessor of Whthematics at Rochester (AAJP Bulictin, Auturn, 1967, pp. 309-17). Raimi sketches the "shift of attention from football to merit to the numorical marks of merit"; he states what properties the evaluative system ought to have but often does not; and he describes and advocates a system of proficiency examinations as the sole means to a degree. Several excerpts on grading may bo of in torest (pp. 312-13):

The real quostion is: what do grades mean?
The most prevalont collegiate grading method, carried over from the lower schools and mach beloved of mediocre students, is this: calculation oí a rado on the basis of many "mirks"
accumulated during the scmestor. . . The exercises count 20 percent, the midterm examination 30 percent, the term paper (or laboratory reports) 10 percent, and so on. . ... It is a method [the ti] offers a measure of safety against the discovery of ignorance. . . It also lends itself to cheating. Finally, it generates in the minds of all students, good as well as mediocre, honest as well as dishonest, the notion that knowledge as defined by the university system of evaluation does, in fact, consist of a large number of small thins most of them contemptible, easily "looked up ${ }^{n}$ when needed, and mainly only needed once. . .

How accurate are our judgments?. . .
Grades are assessed by the professor who has taught the course. If he has taught body, he hesitates to advertise? the fact by giving a lot of low grades. His grades of B then actually applies to a student whose command of the body of knowledge involved is only "fair" not "good.". I. am sure there exist, on the other hand, teachers so fine. that a semester spent with them is worth three spent elsewhere. But cen these men can give grades no better than A, by law. And they may not even know who they are, and so give $B^{\text {i }}$ s and C's like anyone else. . . .

A freshman asks me, "Do we have to know this for the exam?" My answer is evasive, in general. . . . He should be asking himself (and me): "Is this important? Is this interesting?" As a teacher I should try to give him an honest answer. I should be his ally. . .

The Task Force on Academic Regulations noted "the desire voiced in New Patterns to escape the bookkeeping approach to learning", and observed that the present grading system is not completely valid as an indicator of student achievement.

Often questionable as a measurement, graces arc objectionable as a motivation. They foster grade-grubbing and place a premium on the shrewdness that conforms to and simply mirrors the expectations of professors, who are sen as adversaries, at least as part of a system to be outmancuvored, often cynically. Thus the grade system. has been seen as the primary contaminant of the classroom; besides, it fosters a competitiveness that is educationally and socially destructive. (The quality-point average compounds the problem. A particular course grade is moningivl, but averaging grades arithmetically across the student's whole program is not only bizarre but harmful. Two Task Forces have recommended that the practice be discontinued.)

Some proponents of an S-U or ungraded system urge it on the grounds that it removes the student from his state as an anxietyridden consumer on probation. Study becomes its own reward and produces a self-generated motivation that is the most effective and fruitful approach to learning. Students and faculty become more like co-workers, and there is more mutual respect among students, whose identities and self-regard are less tied to grade judgments of personal worth. ("I am a C student"). Course work is more creative on both sides of the desk, the student more free to question received opinion and to pursue special projects and interests, the teacher more free to experiment with course content and structure and to work out a variety of evaluative techniques.

One may question this viov as utopion and say there are things to be said for the present systom. Competitiveness and grades may not be the best reasons for work but they stimulate it, are an incontive. Many beliove that without grades as pressure or as reward most students would simply do enough to get by. "Anyhow, students do not compete for grados in any course whore an "A" is open to any student who performs at a specified level. Grades ere not rewards but acknouledgements." "The present system can be improved" by clearer derinition of course objectives, of what a given examination is measuring, and so on. (Tho euotod points and others were made by Dr. Arthur Collins in the ASP of March 18, 1969. He had agreed to contribute a defense of the present systom, but he pointed out that it did"not completcly represent" his om position.)

A Task Force report states, "Thore arc substantial arguments on both sides of this question and tidal waves of rhetoric." The question arouses intonse interest, but we would be in bad shape if it did not.
\#2 Why not a Pass/Eail option? Many institutions have adopted a limited pass/fail option, a system where one or two courses a semester are allowed for pass/fail. In principle it encourages a student to try his curiosity and interest in a difficult course without undue penalty, usualily in an elective course outside the major. In practice students tend to elect easy courses, which they can neglect in order to do hard work on the graded ones. Grade pressures in the major field are intensified; and most of the benefits sought in a pass/fail policy are lost under such a partial plan. (This point is developed specifically in Section 6, below.) De agree with the Acadenic Standing Comittee in its May report that the partial system is not to be recomnended over the present system.

It is quite another matter for a course to be graded pass/fail (or $S$ and U) because of the rature of the work itself, as now ix student teaching and in a number of other courses, particularly at the graduate lavel. The Academic Standing Comittee reporied an increasing number of requests for approval of pass/fail grading of particular courses.
\#3 Why no "Hi for honors work? The S-il system we propose would be weakened by the third mark: an "H-S-M" system would tend to become an "A, BCD, E" systom; cheating the B-level students. Refinements like "H minus" would creep in, to make it like the present system with a new alphabet. Graduate schools are not mach impressed by "H" anyhow, unless it is limited to ten or fifteen percent of undergraduates.

Important to most students in University College is the freedom to look seriously at several major areas and to change a major as strengths and interests grow. An S-M system would maintain this fluidity, would support this process of self-discovery, and prevent premature locking into the major. Under an $\mathrm{H}-\mathrm{S}-\mathrm{N}$ system freshmen and sophomores might well feel obligated to get $\mathrm{H}^{\prime}$ s in the presumed major and be less free to apportion their attention and, if they did want to change the major, hesitate to turn their backs on a field where they had several H's in the bank.

A department's knowledge of its own majors develops in sophomore anduper division courses. There would be ample opportunity, as at present, to identify and.serve the gifted and diligent. Excellence would be evident and acknowledged and, we believe, striven for: it would just not take the form of an "A" or "H" on freshron and sophomore transcripts.

[^0]Graduate schools presently require that judgments of a student's
work in his major field be expressed in something like traditional terms. Grades can be meaningfully averaged within the rajor, as some graduate schools sugsest. It is hard to believe, however, that any graduate school is seriousiy interested in freshman grades, and probably not in sophomore grades. Departments trill continue to be well eware of the performance of atudents in the upper division. Our proposels would provide a student's record with more of the information required in applications to graduate and professional schools. And recomendations would continue to be writter.
\#5 Will the quality of work deterioriate?
It would be foolish to deny that some students will try to just get by, will not try to excel in any course, will try any area of study where it seems easiest to obtain an $S$. For the words "an $S^{\prime \prime}$ substitute "a $C$ or an equal number of $B^{\prime \prime} s$ and $D^{\prime \prime} S^{\prime \prime}$ and you describe the same "students" under the present. system. Under the proposal their numbers might increase. But we believe this risk is outweighed by the prospect that more of such time-servers might become students, won over into the excitement of a more authentic learning life and even into the pleasures of an academic field.
artur tuclvo wors of tho mblic chool argten strents do not need to learn discipline bet rather the pleasure and risk of solf-discipline. Thore is good reason to believe that students taring advantage of the relief from psychological pressure, the greater flexibility, the encouragoment to experiment and participate in honors curses or independent study, and the removal of possible penalties for creativity and for not excelling in all courses - that such students will produce higher quality work in certain courses.

A conference on "Education for Creativity in the American College," was heldin 1967 at Berkeley. It was clearly recognized there that "intellectual edventure require: the courage to bo found wrong - to make mistakes. . . It was reported, for instance, by the Hassachusetts Instituto of Techology, that the school ws ${ }^{\prime}$ losing threc times as many. students who as freshmen preferred to try out new solutions, "Fool around" with ideas, or ta'e cognitive risks as it wos students preferring a well-ordered Iife with tangible results.i"

An articie on Pass-Fail Grading from the Jniversity of Tennessee notos: "It may be desirable for students to be given Ireedom to produce unevenly, if they wish, rether than being forced to attempt to excel in all academic ondeavors. Thet should be required to perform satisfactorily in all areas, but they should have the opportunity to choose those pursuits in which ther wish to be outstanding. Although 'montal abilitios' arc not woll understood, some psycholagical data suggest that all of them are not equally developed in a given individual." The systom hero proposed does require satisfactory work in all coursos for which the student receives credit and it also gives him the time to be mastanding in those which motivate hira intrinsically to czcol.

A student mey now as an instructor if he may sit in on a class or take cortain courses for non-credit. A student is slow to undertale such experimonts because he has no chance of getting credit, and the more he takes, the lass likely he is to graduate at the end of eight semestcrs. Uncor the proposed system, the student is encouraged not only to make these excursions into other disciplines, but to do satisfactory work in them in order to ruccive cradit; that is, he is encouraged to do more then just "audit" or "visit". But if he chooses not to do satisfactory work, or is not able to, and if he chooses not to withdraw from tho coursc, his transcript will merely indicate that he at loast stuck it out for the semester. To call this a clear lessm ening of standards would be highly debatable.

Gollegos and universitios presently considoring sonc form of S-U grading aro legion in this country. At least 45 have alroady (1968-69) instituted various forms of pass-fail grading, and this number encompasses state universities, smell liberal arts colleges, ivy leaguo schools, specialized and scientific universities. Ir nothing else, this is indicative of the widespread dissatisfaction with A-E grading.

Unfortunately for our purposes, most of these experiments are half-hearted compromises. Vory few have been worling long enough to furnish any useful data. And fower still are similar enough to the system proposed here for their date to be rolevant for us. In the great majority of these experiments, the graing is a partial S-U systern, allowing the student to take some courses on an $5-0$ basis, the rest $A-E$ during the same semester. Nost frequently, the student is limited to one course per semester (sometimes not till his junior or senior year) and he is typically excluded from using this option in his major or minor.

Roports on such partial sustems are not encouroging. Harpur, Lehigh, and Princeton, for example, all noted that their students usually used this option to get through cortain genoral requirements, particularly languages and sciences. But the report from the Dartmouth committee (which was delegated to evaluete their partial S-iI sysuem at the end of three years) is especially deming. They found that allowing a student to take courses on both bases in the same somester was educationally unsound, since it inducod him to devote nost of his tine to tho curses for which he would receive a letter grade (obviously, he would be penalized for not doing so). It is noteworthy that, while recomending the imediate elimination of the option of one S-U course/semester, the Dartmouth group did not flatly urge resumbion of the forinor system but is considering othor forms of pass-fàil. (A similar partial system proposed for Harrard has not been accepted.)

There is less data on systems using an "r". Yale, formeriy on a numerical grading system ( 100 points), is changing to a system of $H$, HP ("high pess"!), $P$ end $P$ s this scems to be another way of saying that they are going into our present grading system but telescoping $C$ and $D$ grades into one category. The Bowdoin high honors and honors system (grades $H$, $H$, $S$ and U given) has led to widespread iIl-will and discontent on that campus.

Wesleyan is considering a proposal wich wold allow any faculty momber to mark any of his courses on a totally SWH basis. Machinery. for this alrerdy exists at STHYA.

None of the above is particularly relevant to our discussion, other than indicating that such fectures as an "HiH or partial S-IJ are unsatisfactory. (Note that under the systom here proposed a student never mixes $A-E$ and $s-M$ grades in eny one semester, cxcept, of course, if he happens to bo taking a course in wioh the instructor chooses to grode entirely S-N.)

Two schools have furnished data on the effects of having all freshmen taking courses on a total S-U basis: Cal Tech and Santa Cruz. (Swerthmore instituted this system last year but cannot be used for evidence because the campus was so badly disrupted by blackstudies agitation, by kinetic preoccupation with a long list of new developrents in student life, and by the untimely death of the president in midyear.)

Santa Crvz has been operating under a total, ill-undergraduate S-U system for five years and reports excellent results. It has been able to place its graduates in many of the best rad schools in the country. It, like GaI Tech, noticed that the break from grade-consciousness cause "some disorientation at the start," but "most adjust and learn to work for themselves."

Since Fall of 1964, all freshmen at Cal Tech have been receiving S-U grades only. The fact that this policy became permanent in 1966 by a faculty vote "unanimous less one" itself indicate the success of this system. Their evaluation of the new policy revealed:
11) Year-end freshman attrition was less than the average.
2) The attrition occurred almost entirely among students in the bottom quarter of the class academically, in contrast to previous years in which it had been spread over the entire class and had included the departure of good students by transfer.
3) Voluntary participation in the Freshman Honors Program more than doubled over previous years.
4) The sophomore performance (A-F grading) of the first P-F freshman class was better than that of previous sophom more clesses.
5) Many experienced faculty members reported a significantly improved attitude toward learning by both freshmen and sophomores. A humantties instructor remarked: "They're reading books again."

In summation, although no school has adopted a proposal precisely like the one given here, the evidence available supports grading all freshmen $S$ or M . And the wide intorest in passwfail and the varied attempts to allow non-freshmen to benefit from it support its extension to cover the first two years.
Y. COICLUSIOMS

1. The proposal is timely. All over this country, indeed the world, the domand is urgent for creative change in university education. SUNY Albeny has so fer respondod creditably to this challenge in many areas of campus life and work. Thore is strong consonsus that reform of the grading system should be the next step and strong expectation that it will be. We should take that stop now.
2. It is educationally developmental. It extends, significently and clearly, the scope of the student's sclf-rogulation and urges upon his attention not the shadow of his education but its substance. It removes a major obstacle between students and teachers and stimulates fresh approaches to their comon onterprise. Its rishas are well worth thling.
3. It is practical. It is simple in concopt and operation; it is of the right size - large enough to count and small enough to observe and control; it is dynamic and properly paced, allowing time for adaptation and coordination within departmets.

For all these reasons, the proposal should be adopted.

# Report on the <br> Committee for Rlanning Conference 

THE PROFESSOR, THE STUDENT AND THE LEARNING RELATIONSHIP

Sidney Reisberg David Neufeld

## Selecting Members for the Committee

A real effort was made during the month of August to canvass many people in the University in order to get a broad base of names from which an effective group of members could be brought together.

The following group of faculty and students spent the day meeting at Highland Foms in Aitamont on September 15, 1963:

Armand Baker
Maria Coutoupis
Shelly Friedman
Robert Frost
Ross Gcible
Steven Hirsch
Rona Hoffman
Jon Jacklet
Joseph Kaiser
Ken Kurzweil
Marian Hoffman, Coordinator

Peter Larrick
Edith Leet
Thomson Littlefield
Bruce McCutcheon
David Mitchell
Richard Myren
David Neufeld
Sidney Reisberg
Norman Rich
Warren Roberts
Ruth Schmiat

Summaxy of September 15 Meeting

The morning session was divided in three groups, who reported the following proposals:
I. Set up group sensitivity sessions where smail groups of randomly assigned people meet to strip away roles and facades and uncover attitudes about one another. Highly trained group leaders could be brought in to conduct the sessions. They could include all members of the University communicy, not just faculty and students. Curiosity would be a major motivating factor for participation. Premise is that if human beings can be affected, then the University can be changed in a meaningful way.
2. Set up morning-long "classes" in which 14 students are randomly assigned to each professor. The students will become teachers in a role reversal situation and the assigned topic for the class is relevancy. In a second session, students and teachers will reverse roles in their own classrooms and discuss particular problems in that class.
3. Set up small group meetings of faculty and students to discuss common or parallel problems, perhaps starting with the pressures of the rank structure on professors and the grading system on students. Groups should be kept small and held on the stuaents' grounds, perinaps in dormitory lounges. Students shouid take the initiative to invite inaividual faculty members to participate.

The afternoon'was devoted to a discussion of the proposals:
If students and teachers are rancomly assigned to groups, there is less danger of teachers being defensive or of students being intimidated by fear of grade reprisals.

Many faculty members may be suspicious or afraid of group sensitivity techniques. If we do decide to go this path, it will require some very careful consideration and preparation.

There has got to be a dialogue between faculty and students. The first step is to generate understanding, the second step is to make reforms. It is not enough to merely understand what the proolems are. Unless the roots of the problems are explored and changes made, the relationship between facuity and students will degenerate again.

Should this committee become a pressure group for university reform? Perhaps both are required, create understanding and work for change.

## Summary of September 19 Meeting, Campus Center

This meeting was largely devoted to exploring what may be involved in group sensitivity sessions.

The group heard from Jerry Feldman, who described his experiences as a member of the Biology Department at Caltech, where the entire department took part in such a program. Dr. Tucker, of the Counseling Service, also gave the group some insights in this area from his experience.

By the end of the meeting, it was clear that there was a division within the committee, those who opted for direct pressure efforts for change, and those who saw the breaking of the communication barrier as the significant condition of change.

Dr. Reisberg divided the group into two committees, according to individual choice, and appointed chaimen for each commitzee.

Present Status

With the appointane of the commitcees Bisted below, Sidney Reisberg and David Neufeid have completed their charge, as the SUNYA representatives to the SUNY Faculty Senate Workshop on June $10-29,1969$.

These comittees are to report to the Univexsity Committee on Peaching, set up by the SUNYA Paculty Senate Executive Comittee.

Direct Fction
Cominttee

- Joseph Kaiser, Chairman

Eaith Leet
Maria Coutoupis
Norman Rich
Ruth Schmide
Davia Neufela

## Breaking Communication Barrier Committee

Peter Laxrick, Co-Chairman Steven Hirsch, Co-Chairman Robert Frost Rona Hoffman Armand Baker Jon Jacklet Ken Kurzweil Daviá Mitchell
Richard Myren
Sidney Réisberg
Bruce McCutcheon
Shelly Friedman
Ross Goble

# STATE UNIVERSITY OF NEW YORK 

AT ALBANY

OFFICE OF THE PRESIDENT

MEMORANDUM

To: Members of the Senate

From: Allan A. Kuusisto

The next Senate meeting will be held on Mondaymanember 17 at 3:30 pom. iti the Assembly Room of the Campus Center.

The agenda will consist of:

1. Council reports.
2. Report of the Ad Hoc Consultation Guidelines Committee.
3. Any other business which may come before the Senate.

AAK/sla
11/12/69

NOU 131969

## FACUITY SENATE

Minutes of Meeting
Hovember 17, 1969

The meeting was called to order by President Kuusisto at $3: 40$ p.m. in the Assembly Hall. Erofessor Thomson Littlefield was introduced as the newlyelected Senator-at-large. The minutes of the previous meeting were approved.

In response to questions from new Senators, many of whom had not received the agencia, it was announced that the Senate meeting schedule for 1969-70 was at 3:30 p.m. on the third Monday of each monthens follows:

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December 15
January 19
February 16
March 16:
Apri1 20
May 18
June. 1.
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The agenda for each meeting with Council and Gomittee reports is put in the campus mail about noon of the Wednesday before the scheduled meeting addressed to each Senator's campus address. Senators not having a campus (including dormitory) address may pick up a copy of the agenda at the Office of the President, the student Central Council Office (CC345), or the Office of the Secretary (Sayles Hall Socretarial Pool). Items proposed for distribution with the agenda should reach the Office of the President, Vice-Chaiman Finkelstein, or any member of the Executive Comittee at least 10 days before the meeting.

1. Undergraduate Academic Council
1.1 The Council's report, distributed with the agenda, indicated that the Council and its committees were studying guidelines for its own procedures and action, the granting of credit for Developmental Composition II and III, and curriculun review of undergraduate foreign study programs. It will soon consider or take action on the anticipated report of a Committee for Undergraduate Requirement Elimination (CURE) of Central Council and clarifications of the recently adopted grading system.

## 2. Graduate Academic Council

2.1 Accompanying the agenda was a Council report of 12 "for information" items including faculty membership of its comittees and two of their chairmen: Admissions and Academic Standing, V.Aceto; Curriculum and Instruction Educational Policies and Procedures, P.Rrosby; and Review of Graduate Programs.
2.2 A motion to approve the Council Report item 13 was adopted by voice vote. The adopted rule would permit doctoral students at ocher SUNY institutions to study at this campus without formal admissions proc. dures but subject to the requirement of specific approval in the case of certain excepted types of courses--research seminars, practicums, internships, independent study, etc.

## 5. Council on Promotions and Continuing Appointments

5.1 It was moved and seconded that the Senate approve two documents entitled "Reactions of the Council on Promotions anc Continuing Appointments to the Recommendations of" (a) the"Faculty-Student Comittee on Tenure", and (b) the "Bcucational Policies Council on Rank Distribution, Tenure and Salary.: These documents had. been distributed at the meeting. After a brief discussion a motion to table until the next session was. adopted. Several Senators suggested that the Council might present its conslusions in a less ambiguous manner--perhaps in the form of specific amendments to the "Guidelines on Promotion and Tenure" previously adoptad by the Senate and now princed in the Faculty Handbook.

## 6. Research Council

6.1 A "for information" report was distributed with the agenda. In addition the Chaimen invited Senators to report to hin any impediment or problem which blocks the progress of research.
6.2 The question was asked as to whether the approval of the Research Council is necessary before proposals for a new research-oriented center (such as the proposed Center for the Study of Higher Educatio: mentioned in the report) might be included in the University budget. The president replied that our procedures in this area are evolving and that it was sonetimes possible for a new unit to get budget authorization prior to its approval on the acadenic side. However, he pointed out, the President is seeking Eunds for any new Center must certify to the Chancellor that the appropriate faculty consultative body had reviewed the proposal and had approved it. In addition, he reportad, the proposal for the creation of the Center for the Study of Science and Society had been reviewed and approved by both the Research Council and the Bducational Policies Council before it was included in the bucget request.
7. Ac Hoc Faculty-Student Consultation Guidelines Committee
7.1 The committee's report, with a somewhat revised dreft of the Guidelines was included with the agenda. The Comittee Chaimman called the Senate's attention to its two recomendations and moved the adoption of the guidelines.
7.2 Because many Senators had not received the agenda in time to review the revised version, a morion to table for consideration at the next meeting was made and adopted unanimously.
E. Hew Business
2.1 The question was raised as to why student nominees to membership on Councils had not been presented to the Senate for approval as is required For faculty members. : Vice Chairan Finkelstein reported that the Executive Committee had wanted to subnit their names as a complete, list and that not all the graduate student nominees had yet been subinited. It was promised that the list would be forthconing.
8.6 A motion by Vice President Thorne requesting the Student Affairs Council to consider whether further guidelines relative to demonstrations on the campus should be developed was seconded and approved unanimously without discussion.

The meeting adjourned at 5:20 p.m.

Respectfully submitred,<br>Virgil B. Zinmerman<br>Secretary

Report of the
Undergraduate Academic Council
for the Period Nov. 3,-Nov. 14, 1969

## For Information:

1. The Council held its regular meeting on Monday, November 3 with all new members in attendance.
2. Membership rosters for the four active standing committees were essentially completed.
3. The following items were discussed:
a. Guidelines for procedures and action by the Council and its committees.
b. Granting of credit for English 100 to those students in Developmental Composition II or III (E. O. P.) who exhibit a

- level of competency sufficient to satisfy the English Department.
c. Submission for approval to the Curriculum Committee all new undergraduate foreign study programs. Such curricular patterns should require the same evaluation as new "In House" programs.
d. The willingness of the Curriculum Committee and the Council to give immediate consideration to the report, when submitted, of the Committee for Undergraduate Requirement Elimination (CURE) of the Academic Affairs Commission of the Central Council.

4. The Academic Standing Committee of the Council has expressed its intention to produce within a week or two a "position paper" clarifying some aspects of the newly approved Satisfactory-No Credit grading system.

Respectiully submitted,

John N. Aronson

$$
\text { For the Pesiod October } 1-31,1969
$$

The Council met three times duxing this month.
For Information

1. Two greduate students, both senators, joined the Council. They are Mre Devid Marple (sociology) and M. Charles Stephenson (history).
2. Professor Jerome Enstein (education) resigned from the Council under pressure of other duties. He has been replaced by Professor Robert Donovan (English).
3. The Council has orgeniged the following standing comictees for the year. It is expected that each will add two graduate students at a later date, one a member of the council and one from the graduate student body at laxge. One facmity member will be added to the committee on Curriculum and Instruction later.

Committee on Admissions and Academic Standing
*V. Aceto, Libramy science, chaiman
A. Higgins, Sociology
Y. Vher, Chamistry
R. Pettengill, Economics
*W. Rooney, Social Welrave
Comittee on Curriculum and Instuction
*R. Donovan, Magish
*J. Falconiexi, Romance Languages
B. Solnick, History
J. Zuckerman, Chemistry

Committee on Educational Policies and Procedures
C. Edwards, Biology

- *P. Krosby, History, chaiman
H. Morick, Philosophy
R. O'Me:ils Mathematics
*iL Welch, Public Aftains
Commttee for Review of Graduate Programs
J. Eulloff, History \& Systematics of Science
C. Odenifirchen, Comparative Eiterature
*A. Satumo, Chemistry
*J. Uppal, Eonomics
R. Wesser, History
*Members of the Graduate Academic Council

4. The Conncil invited members of the Ofice of Graduate Studies to meet with the appropriate committees of the Council to assist the commitee and to act as liaison persons for the commtees with the office of Graduste Sbudies. Mr. Robert MeRarland will serve as the liaison with the Coumittee on Curriculum Instructiong. Ne. Paul Saimond will serve as the liatson with the cormittee on Admissions and Academic Standing, and Dr. J. Fredericks Volkrein will serve as liaison with the Committee on Educational Policies.
5. The Council has received and referred to the compttee on Curriculum and Instruction proposed master: ${ }^{\text {s }}$ degree programs in geography and in history and systemstics or science.
6. The Council has received and has taken under review proposed doctoral programs in philosophy, sociology, Inbrexy science, and history and systematics of science.
7. The Comittee on Aomissions and Acadenic Standing has acted on four petitions received from students. Three were concemed with transfer credit and one with the academic requixumeatsfor a master's degree.
8. The comittee on Policies and Procedures has under stway the following matcers:
a. The University foreign language requirement for the Ph.D.
b. Pass/rail systems of evaluation as applied to graduete stuay c. Present status and criteria for assignment of credit to graduate courses.
9. The Conncil is establishing procedures for the revien of doctoral programs which it will initiate this year through its Cormittee for Review of Graduate Progroms. After employing several criteria, the following programs were selected by the council for review this year: chemisiry, Engish, and political science. Also, in the case of the Fh.D. program in history, a review by the American Historical Society had been arranged earlier by the department. The report of the review will be mode available to the Graduate Academic Council. The details of organizetion and implementation of the Council's reviews will be developed by the Committee.
10. A change in adrission to the master's degree in eaucational administration to eliminate a requirement that the student hold a certificate valid for teaching in Now York State was approved for applicants preparing for educational administration in higher education or in some other eacutional agency for which state teacher certirication is not necessary.
11. The introduction of a specialization in Frxopean History in the Ph.D. program in History wes approved.
12. The Council voted to admit 10 students to doctorel candidacys 6 from arts and sciences, 2 from qublic affars, and 2 from education. In adition, the Council voted to recommend to their respective faculties 5 students for the awerd on a University Certiricate as Specialist in Curriculum and Instruction (education), 1 candidate for the axard of the Ed. D., and 5 cendidetes for the awara of the Ph.D.

## For Action

13. The Council recommends approval of the following policy to factilitate the inter-institutional registration of students in doctoral programs at sunv university centers:
"Formally admitted doctoral students in any center will be authorized to study at the State University of New Yowk at Albany without submitting academic credentials and going through the usual admission appication proce: dures provided (1) the sending institution certifies to a student's good stending, (2) the student has the necessary prerequisites, in any, and (3) that the receiving institution has available a place in the cless.

The following kinds of courses would be excluded unless approved by the Dean of Graduate Studies in exceptional cases: graduate research seminars; advanced research courses, independent study or reading courses, clinicel courses, field courses, practicums, supervised student teaching, and interno ships. Also excluded are sponsored prograns and institutes which involve special conaitions or qualiricetions for admissions."

Respectfully submitted,

> Charles O'Reilly; Chairmani

Report of the Council on Promotions
And Continuing Appointment
For the Period October 27 - November 7, 1969

The Council met on Friday, November 7, but a quorum was not present. They will meet again on November 14, to discuss some matters that must come before the Council.

Respectfully submitted,
Charles O'Reilly, Chairman

## REPORT OF LIBRARY COUNCIL OF FACULTY SENATE MEETING OF NOVEMBER 6,1969

The second meeting of the year took up the following topics:

1. Allocation of library funds and support for new courses and new programs. The Librafy should request information periodically from Deans., Department Heads, and others to keep itself informed. Current allocations should be used for support of new subjects until such time as a program is designated by a Dean as warranting identified fund support. The fact was noted that the Library budget for materials and staff does not provide sufficient funds to support at the desired level all approved programs. Library allocations for a program should not be made until the Senate has approved that program, and the Senate should question every proposed academic program as to the adequacy of the library funding for collection building and staffing.
2. Circulation regulations and the proposed revision of the fine schedule. The Library Council approved unanimously the motion to accept the revised fine schedule, as follows: Circulation Desk - Overdue Books:
 Fine cut in half if paid when book is returned. Fine accumulated until book is returned or reported lost.
Lost Book: Cost of book, if book is in print or fair market value, if book is out of print, plus $\$ 5.00$ processing fee, plus fines accumulated before book is reported lost.
Requested Book Return: $\$ 1$ per day for failure to return a book within 3 days from a campus address and one week from an off campus address on recall for another borrower or for reserve.
Feserve Book Desk: $\$ 1$ for the first hour or part of an hour. $\$ .25$ for each following hour or part of an hour. Fine accumulated until book is returned or reported lost.

Also approved was the application of the regulation to faculty as well as to students that books be recalled after two weeks if requested by another $: \%$ borrower
3. A preliminary report on a study of library use.
4. A reouest for information on facilities for the Reserve Book Service area, such as drinking fountain, photocopying equipment, and toilet facilities.

At its next meeting the Library Council will consider a report on reserve book service and discuss departmental libraries.

The chairman, Dr. Francine Frank, noted that the Faculty Handbook states that the chairman of a Council must be a member of the Senate. As she is not, Mr. Haviland, Acting Director and a Senate member ex-oficio, was elected.

Respectfully submitted, Morrison C. Haviland
Chairman, Library Council

SDAIT UNTERSMY OF NEW WRK AT ARBAY 1400 Waxhington Aveme, Albary. in. Y. 12203

October 10, 1969

T0: Members of the Senate. Tachity, and gtwant Teaders:
Last Spring this Comituee was chared by the Benate with the was of prepaning guidamines for the fuplementation of the policy and regulations on pacultymstucent consultation abopted by the benete.

The ettached docment is the product of oun wow. It is being distribute to you so that we may have the benarit of your suggestionsmo both as to substance and as to Languagembetore we prepare the finel verston which we intend to present to the Senate at its October meeting. Eenatora should keep this copy for reference.

Your questions', comnents and suggestion may be presented oraily to ayy member of the comittee.

Ad Hoc Consutbation GuideLinea Comattee
Students
Barbara Buckonta Doris Geiss (Mupsing)
Suzi Gomacher Farold Nomek (Phinsophy)
Robert miole Richara 0'Wenc (methembics)
Tom hatzae
Charaes Fetisjean (Administretive
Jen Rosen Serrices)

V, Zimemamen (Pblic Aministration) Chaimam
Sayles: Room 210 phone: $472-3290$
A. The committee recommends that the Senate adopt the attached "Guidelines."

The present version differs from that previously circulated in that a brief declaration of philosophy has been added at the beginning and several paragraphs have been reworded to clarify the intent and to eliminate pome unecessary phraseology.

These changes are in sections 2.1 (last 4 lines changed), 3.2 (rewritten), 4.1 (last line rephrased), 5.3 (lst sentence clarified), 5.5 (last sentence simplified), 6.1 (incorporates first sentence of former section 6.4), 6.2 d. (one word corrected), and 6.4 (eliminated).

Additional copies of the Guidelines may be obtained from the Secretary of the Senate or from the office of the President.
B. The committee recommends that whoever is responsible for the preparation and issuance of the pamphlet entitled Student Guidelines should include these "Consultation Guidelines" in future editions of that pamphlet.
C. The committee recommends that the Vice-Chairman of the Senate arrange for a review of the Statements of Policies and Procedures which are "filed with him pursuant to the Senateis Resolution of May, 1969, and that those Statements which are not in conformity with these Guidelines be returned to their authors with recommendations for their modification.

For the Committee
V. B. Zimmerman, Chairman

Philosophy: Faculty consideration of student opinion and subsequent student participation in university governance as provided in these guidelines will range along a broad continuum. Their successful implementation will depend upon student interest and willingness to participate in a responsible manner. The goal should be that students and faculty together will guide the eounsesandoshape theidestinghoin the university.

1. Preamble
I.l These "guiodelines" will assist components of this University Center in carrying out the Declaration of Policy adopted by the Faculty Senate on May 12, 1969. That Declaration affirmed "that students are entitled to be consulted and their opinions and desires weighed in the formulation of decisions" on academic matters and that they "must be afforded the opportunity to petition for a hearing of their grievances".
2. 2 The Senate action does not impose uniformity of policy and procedure for student consultation upon the various sub-divisions of the University. Experimentation with different forms and structures for faculty-student dialogue is encouraged.
3. Statement of Policies and Procedures
2.1 Primary responsibility for drawing up the statement of policies and procedures, which paragraph B-2 of the Senate's resolution calls for, rests with the individual academic departments. This responsîbility passes to the School level for those units which are not departmentalized or which have customarily functioned as a unit. Schools should also formulate policies and procedures for student participation in the consideration of such matters as are appropriately decided at the School level. Student participation in the preparation of the statements called for by the Senate ${ }^{\text {s }}$ resolution is required.
2.2 In general, the "statement" to be forwarded to the Vice-Chairman of the Senate will make explicit the circumstances and manner in which student opinion will be obtained, the subject matters scheduled for discussion, the machinery to be employed for selection of student representatives, the grievance procedure and such other provisions as may appropriately be made a matter of record as having been decided or agreed to.
4. Structures for Faculty-Student Dialogue
3.I The mechanisms by which student views on matters of concern to them may be ascertained are varied:
a. Under certain conditions (e.g. size, level of students, degree of normal faculty-student contact, etc.) adequate consultation may be assured through regular meetings-abetween School and Department heads and students in either open session or with limited groups of representative students. The periodic holding of such open discussion sessions is advisable even though other means of consultation have been institutionalized.
b. Appropriate numbers of representative students may be included as participants in School or Department faculty meetings and/or faculty committees. Student or student-faculty committees may be established for specific advisory or other special purposes.
c. Where a formal student organization exists, its officers and comittees might be scheduled to meet periodically with faculty officers and committees.
d. Theie may be established a joint council or assembly having both faculty and student membership to which may be assigned responsibility for the formulation of recommendations or decisions on matters of common concern.
3.2 Procedures for faculty-student discussion may provide for the separate development of student or faculty judgment for transmission to and consideration by appropriate officers or bodies.
3.3 The respective numbers and proportions of student and faculty members to be included on joint bodies cannot be determined in the abstract. J Equality of representation is not obligatory. It is expected that the representation afforded each group will be sufficiently large to bring out divergent points of view but not so numerous as to stifle discussion or needlessly consume the time of participants.
5. Subject-matters for Faculty-Student Consideration
4.1 No one can specify or foresee all of the topics which are, or will be, of concern to students and upon which their opinions should be solicited and considered. Students have expressed legitimate interests in many facets of academic life. Among their concerns are: the nature and content of the curriculum, the appointment, promotion or separation of teaching staff, degree requirements, course scheduling, grading, library and laboratory facilities and regułations, teaching methods and procedures, physical facilities. Both now and in the future themajor cmiterion is the desire of students to be heard or consulted.
6. Selection of Student Spokesmen
5.1. Although the expression of student views may sometimes be adequately obtained in an open meeting, the continuing faculty-student consideration of matters of educational policy and practice can normally be best handed through the involvement of a limited number of student representatives. In arranging for the selection of such representatives two practices tending to bias are to be avoided: one, mere self-nomination on the part of individual students; the other, faculty selection which amounts to cooptation.
5.2 Preferred methods of selecting student representations are:
a. Through their designation by a formal student organization,
b. By an objective random sampling method, stratified or not as may be appropriate,
c. By open nomination and election in an informal student assembly.
5.3 The statement of policies and procedures may establish criteria of eligibility applicable to the selection of students for participation in university governance. Such criteria may include provisions to insure equitable representation of different elements of the student body.
5.4 Students may be appointed to administrative committees, task forces or other "working bodies" on the basis of specific qualifications and interests.
5.5 In emergencies--hopefully raremor when school is not in session, Schools and Departments are justified in consulting with such of its student body as is available.
7. Complaints and Grievences
6.1 Grievence'machinery exists to assure justice through fact-finding and mediation. In the absence of a campus-wide student grievance system, procedures should be devised which will assure to students the opportunity to present their complaints and grievances for prompt and equitable consideration.
6.2 Procedures for the receipt and resolution of petitions for the redress of grievances ought to meet the following minimum standards:
a. They should be clear and specific so that students may know exactly What they must do to present a formal complaint or grievance.
b. They should assure that the merits of the case are ascertained and reported by an individual or committee other than the person or persons whose decision, action, or non-action is being complained against.
c. They should assure that a formal statement of a grievance receives a timely written reply, a copy of which will be preserved in the appropriate University records.
d. Students who fille grievances or complaints must be afforded protection against retaliation.
6.3 Grievance procedures may be modeled on those applicable to Faculty and Staff grievances (See: 1969-70 Faculty Handbook, pages 40-47). Alternai tively, provision may be made for grievances to be presented to a named impartial arbiter who will serve as an ombudsmen, or to a joint facultystudent committee.
8. Notice
7.I Elemental notions of "due process" dictate that students be advised of the policies and procedures which have been adopted to assure them the opportunity to be consulted on matters of concern to them and the right to impartial consideration of petitions for the redress of grievances.
7.2 The formal statements referred to in paragraph 2.2 above should be posted on bulletin boards, made available on request to student representatives, and annually explained and discussed with student groups so that questions may be answered and suggestions for change advanced and evaluated.


UNIVERSITY SENATE
State University of New York at Albany
A BILL FOR INVESTIGATION OF THE ALBANY HIGH SCHOOL INCIDENT
November 17, 1969
Introduced by: Steve Villano

1. Be it resolved that, the University Senate of the State University of New York at Albany calls upon the New York State Commission of Human Rights to conduct a full-scale investigation into the November lith incident at Albany High School in which several SUNYA students were involved.
2. that the findings of such an investigation be released no later than six months from the date of acceptance of this bill.
3. that this bill take effect immediately.

[^0]:    \#4 Would changes occur in evaluation and standards? Evaluation is part of instrue-
    tiens it should be carried on during a course to the extent and by the means the instructor considers useful. The student should always know how well he is doing and where his strengths and weaknesses lie, even if in terms of conventional grades. The proposal. would probably mean fever such grades during the term and greater smphasis on critical comment directed to the elements of the work being done. But nothing in the proposal would infringe an instmetor's freedom to conduct his course as he saw fit.

    The proposal leaves departments free to evaluate their majors beyond the Smi level on an A-E scale and/or by any other means they judge appropriate. It may be, as Daniel Bell has suggested, that methodology is essentially different in different divisions of the university; in any case, flexibility is preserved here. The various "departmental major" programs are likely to promote better integration of mowledge and new modes of evaluation. And more students will engage in honors work and independent study, which is usually reliably judged. The freedom proposed in the lower division might well produce more honors students, and those better prepared.

